FY 2018 - 2019 Final Budget

June 21, 2018

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Consolidated Budget FY 2018-2019

Income		2017-2018 Budget	2017-2018 Actual *	2018-2019 Budget	% Diff.	Tib Zone	Belv Zone
	Property Taxes	901,056	1,106,859	981,933	9%	981,933	0
	Tib Sewer Service Charge Revenue	2,730,745	2,902,139	2,730,745	0%	2,730,745	0
	Belv Sewer Service Charge Revenue	2,296,381	2,455,642	2,296,381	0%	0	2,296,381
	Interest	25,000	98,347	25,000	0%	15,977	9,023
	Treatment & Collection Fees	100,000	400,000	160,000	60%	102,256	57,744
	Paradise Sewer Extension Fees	12,464	-	12,863	3%	12,863	0
	Other Income	100	-	100	0%	64	36
	Connection & Inpsection Permit Fees	12,500	24,800	12,500	0%	7,989	4,511
	SASM Expense Reimbursement	65,000	79,970	65,000	0%	41,028	23,972
Total Budg	eted Income	6,143,246	7,067,757	6,284,522	2%	3,892,854	2,391,667
Expense							
	Operating Expenses	2,986,410	3,877,940 **	3,467,068 **	* 16%	2,224,970	1,242,097
	Capital Expenses	2,733,750	2,368,046	1,996,000	-27%	1,087,770	908,230
Total Budg	eted Expenses	5,720,160	6,245,986	5,463,068	-4%	3,312,740	2,150,327
Net Ordina	ry Income	423,086	821,770	821,453	94%	580,114	241,340

^{*} Actual numbers are based on estimates, as of 6.17.18

^{**} Operating Expenses include 1x CalPERS Unfunded Liability Lump Sum Payment of \$740,733 (for FY15/16)
*** Operating Expenses include Increased CalPERS Reserve Funding

FY 2018 - 2019 Operating Budget

Operating Assumptions

Operating Revenue Assumptions

Paradise Cove flow represents 2.14% of total flow for District. This percentage is used to reflect the Paradise Cove share of District-wide revenues.

Tiburon Sewer Service Charge is \$1,034 per EDU (Equivalent Dwelling Unit).

Belvedere Sewer Service Charge is \$1,985 per EDU. 58.775% of this revenue is allocated for operational needs to meet reserve/fund policy requirements.

Interest revenue for LAIF (Local Agency Investment Fund) accounts is estimated at 0.15275% for FY 2018-2019.

Other income includes Oustanding A/R, Private Lateral SSO Reimbursements, CAL-Card incentive payments, and CSRMA PLP Dividends.

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Operating Expense Assumptions

County fees account reflects property tax collection fees imposed by County (per SB2557) and annual LAFCO (Local Agency Formation Commission) fee. Salary categories include 3.2% COLA increase.

PERS employer contribution retirement rate is 12.212%, and employer-paid employee contribution rate is 8.64% (2% is reimbursed by employees).

Workers compensation premium based on 4.598% composite rate, with an 0.82% experience modification factor.

Paradise Cove operating expense is 2.14% of operating expenses in applicable District-wide categories; this is based on Paradise Cove's average annual percentage of influent flow from the 2017 calendar year.

Belvedere operating expense is 36.88% of main plant-related categories, and 36.09% of expenses that pertain to all three zones; this is based on Belvedere's average annual percentage of influent flow from the 2017 calendar year.

CalPERS Reserve Funding set at 3.5% of CalPERS Market Value Assets, as of 6.30.16

Formulas for Determining Percentage Breakdowns (Operating & Capital)

Belvedere only = 100%

Tiburon only = 100%

Paradise Cove only = 100%

Shared Belvedere & Tiburon = 36.88% / 63.12%

Shared Tiburon & Paradise Cove = 96.65% / 3.35%

Shared Belvedere & Tiburon & Paradise Cove = 36.09% / 61.77% / 2.14%

	2017-2018	2017-2018*	2018-2019		Bre	eakdown by Zo	ne
	Budget	Estimated to Close	Operations Budget	% Budget Diff	Tib Ops	P.C. Ops	Belv Ops
Operating Income							
Tiburon Sewer Service Charge - Ops	2,361,743	1,931,558	2,198,177	-7%	2,124,538	73,639	
Belvedere Sewer Service Charge - Ops	1,080,903	1,146,960	1,346,024	25%	0	0	1,346,024
Other User Fees	26,412	24,826	24,826	-6%	24,826	0	0
Interest Earnings	25,000	98,347	25,000	0%	15,443	535	9,023
Inspection & Connection Permit Fees	12,500	24,800	12,500	0%	7,721	268	4,511
SASM Expense Reimbursement	65,000	79,970	65,000	0%	41,029	0	23,972
Other Income	100	0	100	0%	62	2	36
Total Income	3,571,660	3,306,461	3,671,630	3%	2,213,618	74,444	1,383,566

	2017-2018	2017-2018*	2018-2019		Bro	eakdown by Zo	ne
	Budget	Estimated to Close	Operations Budget	% Budget Diff	Tib Ops	P.C. Ops	Belv Ops
Expense							
Administrative Expenses							
Advertising	1,000	130	1,000	0%	618	21	361
Outreach & Newsletter	1,000	0	1,000	0%	618	21	361
Audit & Accounting	30,000	30,000	32,500	8%	20,075	696	11,729
Consulting Fees	75,000	126,825	100,000	33%	61,770	2,140	36,090
Travel & Meetings	11,000	12,700	15,000	36%	9,266	321	5,414
Continuing Education	10,000	5,200	10,000	0%	6,177	214	3,609
County Fees	16,500	16,700	16,500	0%	10,192	353	5,955
Directors Fees	8,000	7,500	9,000	13%	5,559	193	3,248
Dues & Subscriptions	12,000	10,500	12,000	0%	7,412	257	4,331
Elections	250	250	7,000	2700%	4,324	150	2,526
Insurance PLP General Liability	45,251	40,579	47,966	6%	29,629	1,026	17,311
PLP Dividend (FY86/87 - FY10/11)		-8,962					
Insurance APIP (Real) Property	13,026	10,745	14,980	15%	9,253	321	5,406
Insurance Damage - Auto	1,303	2,395	1,368	5%	845	29	494
Legal	70,000	60,000	70,000	0%	43,239	1,498	25,263
Office Supplies	6,000	8,500	7,000	17%	4,324	150	2,526
Postage	1,000	400	1,000	0%	618	21	361
Pollution Prevention	3,000	5,485	4,000	33%	2,471	86	1,444
Miscellaneous Expense	0	0	0	0%	0	0	0
Total Administrative	304,330	328,947	350,315	15%	216,389	7,497	126,429
Ops & Maintenance Expenses							
Pumps & Lines Maintenance							
Pumps & Lines Maintenance	200,000	183,165	200,000	0%	123,540	4,280	72,180
Emergency Line Repairs	50,000	50,000	50,000	0%	25,000	0	25,000
Total Pumps & Lines Maintenance	250,000	233,165	250,000	0%	148,540	4,280	97,180

	2017-2018	2017-2018*	2018-2019		Bro	eakdown by Zo	ne
	Budget	Estimated to Close	Operations Budget	% Budget Diff	Tib Ops	P.C. Ops	Belv Ops
Main Plant Maintenance							
Plant Maintenance Supplies	10,000	10,000	10,000	0%	6,312	0	3,688
Plant Maint. Parts & Service	50,000	58,000	50,000	0%	31,560	0	18,440
Janitorial Supplies & Service	4,000	4,000	5,000	25%	3,156	0	1,844
Main Plant Chemicals	95,000	95,000	100,000	5%	63,120	0	36,880
Lab Supplies & Chemicals	8,000	16,940	10,000	25%	6,312	0	3,688
Electrical & Instrument	2,000	2,000	5,000	150%	3,156	0	1,844
Grounds Maintenance	3,500	2,000	5,000	43%	3,156	0	1,844
Main Plant Sludge Disposal	28,000	27,675	30,000	7%	18,936	0	11,064
Main Plant Outfall: SASM	15,000	0	0	-100%	0	0	C
Total Main Plant Maintenance	215,500	215,615	215,000	0%	135,708	0	79,292
Paradise Cove Plant Maintenance							
Paradise Parts & Service	5,000	5,500	10,000	100%	0	10,000	C
Paradise Supplies & Chemicals	4,000	4,000	5,000	25%	0	5,000	C
Paradise Sludge Disposal	9,000	6,000	6,000	-33%	0	6,000	0
Total Paradise Cove Plant Maintenance	18,000	15,500	21,000	17%	0	21,000	0
Monitoring							
Monitoring Main Plant Lab Monitoring	45,000	40.600	45.000	0%	28,404	0	16,596
Paradise Cove Monitoring	8,500	14,200	10,000	18%	20,404	10,000	10,590
Chronic Toxicity Program Eval	15,000	14,200	0,000	-100%	0	10,000	
Total Monitoring	68,500	U	55.000	-100 <i>7</i> 0	28,404	10.000	16,596
Total Monitoring	00,300	34,800	33,000	-20 /6	20,404	10,000	10,390
Permits/Fees							
Main Plant NPDES Renewal	45,000	45,000	0	-100%	0	0	C
Permits/Fees - General	37,000	36,000	40,000	8%	25,248	0	14,752
Paradise Cove Permits/Fees	8,000	8,000	0	-100%	0	0	C
Paradise Cove NPDES Renewal	0	0	0	0%	0	0	0
Total Permits/Fees	90,000	89,000	40,000	-56%	25,248	0	14,752
Truck Maintenance							
Fuel	7,000	6,930	8,000	14%	4,942	171	2,887
Truck Maintenance	4,000	7,200	4,000	0%	2,471	86	1,444
Total Truck Maintenance	11,000	14,130	12,000	9%	7,412	257	4,331
Total Ops & Maintenance Expenses	653,000	622,210	593,000	-9%	345,312	35,537	212,151

	2017-2018	2017-2018*	2018-2019		Br	eakdown by Zo	ne
	Budget	Estimated to Close	Operations Budget	% Budget Diff	Tib Ops	P.C. Ops	Belv Ops
Salaries & Benefits							
Salaries	939,564	939,564	996,691	6%	615,656	21,329	359,
Overtime	100,000	100,000	100,000	0%	61,770	2,140	36,
Standby Pay	65,000	65,000	67,080	3%	41,435	1,436	24,
Employee Incentives	0	0	40,000	100%	24,708	856	14,
Vacation Buyout	20,000	21,000	25,000	25%	15,443	535	9,
Payroll Taxes	80,000	87,800	88,000	10%	54,358	1,883	31,
Payroll/Bank Fees	5,500	5,500	5,500	0%	3,397	118	1
Car Allowance	6,000	6,000	6,000	0%	3,706	128	2
PERS Retirement							
PERS Monthly Contributions	185,212	177,658	201,134	9%	124,241	4,304	72
PERS UAL Payment	0	740,733	20,000	N/A	12,354	428	7
PERS Retirement Asset Gains/Loss Trust	42,300	93,955	294,400	596%	181,851	6,300	106
Employee Health, Dental, Vision, Life Ins., & LTDI	161,227	165,338	166,283	3%	102,713	3,558	60
Retiree Health	57,120	53,500	58,627	3%	36,214	1,255	21
CERBT/OPEB Current Employee Contributions	38,598	65,700	67,900	76%	41,942	1,453	24
Workers Comp Insurance	22,059	21,035	23,139	5%	14,293	495	3
Total Salaries & Benefits	1,722,580	2,542,782	2,159,754	25%	1,334,080	46,219	779
Other Operating Expenses							
Data/Alarms/IT Support & Licensing	50,000	100,000	75,000	50%	46,328	1,605	27
Safety	20,000	20,000	20,000	0%	12,354	428	7
Personal Protection Equipment/Uniforms	11,000	11,000	15,000	36%	9,266	321	5
Telephone							
Main Plant Telephones	11,000	10,000	11,000	0%	6,943	0	4
Paradise Cove Telephones	3,000	4,000	4,000	33%	0	4,000	
Pumps & Lines Telephones	5,000	7,000	7,000	40%	6,766	235	
Total Telephone	19,000	21,000	22,000	16%	13,709	4,235	4
Utilities							
Water	3,500	3,500	3,500	0%	2,209	0	1
Main Plant Utilities	155,000	180,000	180,000	16%	113,616	0	66
Paradise Cove Utilities	13,000	13,500	13,500	4%	0	13,500	
Pump Station Utilities	35,000	35,000	35,000	0%	21,620	749	12
Total Utilities	206,500	232,000	232,000	12%	137,445	14,249	80
Total Other Operating Expenses	306,500	384,000	364,000	19%	219,100	20,838	124
al Operating Expense	2,986,410	3,877,940	3,467,068	16%	2,114,880	110,090	1,242,
Ordinary Income	585,250	(571,479)	204,560	-65%	98,738	(35,646)	141,4

FY 2018 - 2019 Capital Budget

Capital Assumptions

Capital Revenue Assumptions

Secured property tax is a general revenue of the District (Tiburon zone only) and is subject to state tax shifts.

Supplemental property tax applies (Tiburon zone only) as homes are re-valued and sold.

Excess ERAF (Educational Revenue Augmentation Fund) reimbursement will be announced in mid-year.

HOPTR = Home Owner Property Tax Relief.

Belvedere capital income is set at 60.6% of its sewer service charge revenue to meet reserve/fund policy requirements.

Paradise Drive Sewer Line Extension Fee income estimated: 1 homes @ \$12,838.01 (3.0% CPI Increase) each.

Capital Expense Assumptions

New capital projects are indicated in notes.

Belvedere capital expense is 36.88% of total main plant-related expenditures; this is based on Belvedere's average annual percentage of influent flow from the 2017 calendar year.

Tiburon capital expense is 63.12% of total main plant-related expenditures; this is based on Tiburon's average annual percentage of influent flow from the 2017 calendar year.

The remaining (bond payments only) Tiburon Main Plant Rehabilitation expense is 64.78% of the total project-related expenditures; this is based on the MPR Bond split.

The remaining (bond payments only) Belvedere Main Plant Rehabilitation expense is 35.22% of the total project-related expenditures; this is based on the MPR Bond split.

Detailed descriptions of capital projects can be found in the ten-year capital improvement program (attached).

	2017-2018	2017-2018*	2018-2019		В	reakdown by Zoi	ne
	Capital Budget	Estimated to Close	Capital Budget	% Bud. Diff	Tib Cap	P.C. Cap	Belv. Cap
Capital Income							
Property Taxes							
Property Tax Current Secured - Capital	652,697	747,672	700,000	7%	676,550	23,450	0
Prop Tax Current Unsecured	12,120	13,400	13,000	7%	12,565	436	0
Supplemental Assessment Current	5,151	17,313	15,000	191%	14,498	503	0
Supplemental Assessment Redm	404	500	500	24%	483	17	0
Supplemental Unsecured	101	915	100		97	3	0
Prop Tax Prior Unsecured	0	791	0	0%	0	0	0
Excess ERAF	227,250	322,494	250,000	10%	241,625	8,375	0
HOPTR	3,333	3,774	3,333	0%	3,221	112	0
Total Property Taxes	901,056	1,106,859	981,933	9%	949,038	32,895	0
Tiburon Sewer Service Charge - Capital	342,590	945,755	507,742	48%	490,733	17,009	0
Belvedere Sewer Service Charge - Capital	1,215,478	1,308,682	950,357	-22%	0	0	950,357
Connection Fees							
Collection	50,000	200,000	80,000	60%	49,416	1,712	28,872
Treatment	50,000	200,000	80,000	60%	49,416	1,712	28,872
Total Connection Fees	100,000	400,000	160,000	60%	98,832	3,424	57,744
Paradise Drive Sewer Line Extension Fees	12,464	0	12,863	3%	0	12,863	0
Total Capital Income	2,571,587	3,761,296	2,612,895	2%	1,538,603	66,191	1,008,101

	2017-2018	2017-2018*	2018-2019		Br	eakdown by Zoi	ne
	Capital	Estimated	Capital	% Bud.			
-	Budget	to Close	Budget	Diff	Tib Cap	P.C. Cap	Belv. Cap
Capital Expenditures							
Main Plant Equip Capital Expense							
Sludge Box Replacement	15,000	15,442	0	-100%	0	0	0
Boiler Replacement	50,000	48,500	0	-100%	0	0	0
Screw Press Poly Blend Redundancy	0	0	15,000	100%	9,468	0	5,532
Odor Control Upgrades	0	0	50,000	100%	31,560	0	18,440
Headworks Grinder Replacement	0	0	20,000	100%	12,624	0	7,376
Vehicle Replacement	30,000	21,785	0	-100%	0	0	0
Total Main Plant Equip Capital Expense	95,000	85,727	85,000	-11%	53,650	0	31,350
Pumps & Lines Capital							
Tiburon Sewer Line Rehab	325,000	296,960	325,000	0%	325,000	0	0
Pump Station Control Panel Upgrades	75,000	79,600	60,000	-20%	0	0	60,000
Lateral Camera	0	0	25,000	100%	12,500	0	12,500
Belvedere Sewer Line Rehab	250,000	223,447	250,000	0%	0	0	250,000
Pump Station Pump & Valve Replacement Program	50,000	0	75,000	50%	25,000	25,000	25,000
Tiburon Pump Station Generator Replacement (TPS#6 & TPS#7)	40,000	47,352	0	-100%	0	0	0
Mar West PS#5, Phase II Construction	804,700	790,300	0	-100%	0	0	0
Cove Rd. Generator Replacement	0	0	100,000	100%	0	0	100,000
Belvedere Pump Station #13 & #14, Communication Project	15,000	0	20,000	33%	0	0	20,000
Cove Rd. Force Main Replacement	0	0	100,000	100%	0	0	100000
Man Hole Rehabilitation	20,000	0	50,000	150%	50,000	0	0
Belvedere Portable Generator Replacement	40,000	11,793	0	-100%			
Tiburon Pump Station Communications (Radio) Upgrade Project	20,000	0	20,000	0%	20,000	0	0
Total Pumps & Lines Capital	1,639,700	1,449,452	1,025,000	-37%	432,500	25,000	567,500
Paradise Cove Capital							
P.C. Generator Replacement	0	0	0	0%	0	0	0
P.C. Painting at Plant	75,000	0	0	-100%		0	
P.C. UV Disinfection	0	0	0	0%	0	0	0
Total Paradise Cove Capital	75,000	0	0	-100%	0	0	0
Undesignated Capital							
Undesignated Cap - Main Plant	25,000	33,817	25,000	0%	15,780	0	9,220
Undesignated Cap - Paradise Cove Plant	10,000	0	10,000	0%	0	10,000	0
Undesignated Cap - P&L	25,000	0	50,000	100%	30,885	1,070	18,045
Total Undesignated Capital	60,000	33,817	85,000	42%	46,665	11,070	27,265
	23,000	55,011	22,000	,.	,	,510	,_00

	2017-2018	2017-2018*	2018-2019		В	reakdown by Zoi	пе
	Capital Budget	Estimated to Close	Capital Budget	% Bud. Diff	Tib Cap	P.C. Cap	Belv. Cap
Debt Service							
Debt Service - MPR Bond Principal	450,000	450,000	460,000	2%	297,988	0	162,012
Debt Service - MPR Bond Interest	349,050	349,050	339,950	-3%	220,220	0	119,730
Total Debt Service	799,050	799,050	801,000	0%	518,888	0	282,112
Total Capital Expenditures	2,733,750	2,368,046	1,996,000	-27%	1,051,700	36,070	908,230
Net Capital Income	(162,160)	1,393,250	616,900	-480%	486,903	30,121	99,867

FY 2018/2019 - 2027/2028 Capital Improvement Program

MAIN PLANT CAPITAL IMPROVEMENT PROGRAM

M.P. Project Description	2018/2019	2019/2020	2020/2021	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	TOTAL
Screw Press Poly Blend Redundancy	15,000		15,000							30,000
Dry Weather Influent Pump									35,000	35,000
Wet Weather Influent Pump								60,000		60,000
Odor Control Upgrades	50,000									50,000
Flare Rehabilitation		50,000								50,000
Headworks Grinder Replacement	20,000	15,000	15,000	15,000						65,000
Maintenance Shop Replacement/Ops Control					500,000					500,000
Underground Pipe and Valve Replacement						100,000				100,000
Truck Purchase					50,000					50,000
Outfall Difuser Upgrades				100,000						100,000
Emergency Generator Replacement							200,000			200,000
MPR Bond Payment	801,000	802,000	800,000	800,000	794,000	792,000	794,000	790,000	789,000	7,162,000
Undesignated Capital Projects	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	225,000
Treatment Plant Total	911,000	892,000	855,000	940,000	1,369,000	917,000	1,019,000	875,000	849,000	8,627,000

MAIN PLANT CAPITAL IMPROVEMENT PROJECTS

Main Plant Project Name	DESCRIPTION
Odor Control Upgrade	This Project will evaluate current odor control system and vulnerabilities and also provide for options to replace, add to or enhance the current system
Dry Weather Influent Pump	These funds will be used to purchase one new dry weather influent pump. These were not part of the MPR project
Wet Weather Influent Pump	These funds will be used to purchase one new Wet Weather Influent Pump. These were not part of the MPR project
Headworks Grinder Replacement	These funds will be used to replace grinders that have a usefule life of 5-10 years. Grinders were not replaced during MPR Project only the cutting cartridges were replaced
Truck Purchase	These funds will be used to replace the Utility truck from the current fleet of vehicles
Screw Press Poly Blend Redundancy Q MTR	This project will be to install/replace a redundant unit for screw press operations
Waste Gas Burner Rehabilation	Tiger mag flow meters with Krohne flow meters. These were not part of the MPR project. This project will evaluate current waste gas burner system and will be enhanced or replaced, dependent on evaluation report
Slurry Seal and Parking ID	This project will consist of slurry sealing the parking spaces and properly marking parking lines and non-parking areas for chemical deliveries and sludge hauling
Underground Pipe and Valve Rehabilitation	These funds will be used for the replacement of non-working valves and rusted-out pipes in the shipping/receiving area, as well as next to the secondary clarifiers, as identified during the MPR Project
Maint Shop/Replacement/Ops Control Room	This project will consist of replacing a 35+ y.o. corregated metal maintenance shop, not rehabbed during the MPR Project. Consideration will be given to making the building 2 stories for a a new operator/maintenance control room
Sludge Box Replacement	Replacement of Biosolids container, used for hauling bio-solids to Redwood landfill
Emergency Generator Replacement	This project will consist of replacing the Main Plant Emergency Generator. These were not part of the MPR project. Generator is currently serviceable but planning and budgeting needs to be in line for 2024/25

Outfall Difuser Upgrades	Current condition of outfall is serviceable. Outfall is inspected every 5 years and must budget a reasonable amount for repairs or upgrades, as determined by future reports
Undesignated Capital Projects	These funds will be used for unforseen project which may come up before the MPR project is
MPR Bond	Main Plant Rehabilitation Completed in 2014 - Bond Payments to show true annual CIP projections

TIBURON CAPITAL IMPROVEMENT PROGRAM

Tiburon Project Description	2018/2019	2019/2020	2020/2021	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	TOTAL
Sewer Line Rehabilitation Program	325,000	325,000	325,000	325,000	325,000	325,000	325,000	325,000	325,000	2,925,000
Pump and Valve Replacement Program	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	225,000
Communications Upgrade Project	20,000									20,000
Force Main Rehabilation- Multiple Sites							250,000	250,000	250,000	750,000
Man Hole Rehabilation	50,000	50,000	50,000							150,000
Flow Meter Upgrade Project				50,000	50,000	50,000				150,000
Vactor Truck			150,000							150,000
Lateral Camera	12,500									12,500
Undesignated Capital Projects	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	225,000
Tiburon Total	457,500	425,000	575,000	425,000	425,000	425,000	625,000	625,000	625,000	4,607,500

TIBURON ZONE PUMPS & LINES CAPITAL IMPROVEMENT PROJECTS

Tiburon Zone Pumps & Line Project Name	DESCRIPTION
Sewer Line Rehabilitation Program	These fund will be used for the ongoing Board approved 10 year sewer rehabilitation program. 10,137 If of pipe remain to be rehabbed/replaced from the Harris Report
Pump Station Pump and Valve Replacement Program	The District has 24 pump stations with 2-3 pumps in each station. The life expectancy for these pumps are 7-10 years. Therefore the District has a program to replace pumps over a period of time instead of replacing them all at once.
Pump Station Generator Replacement	The District has standby generators located at many of the Pump Stations. Some generators were installed between 1980 - 1983. These generators (in most cases) are located along the waterfront. The salt air has wreaked havoc on some of these generators; most have been replaced, with the exception of #6 and #7 Pump Stations.
Pump Station Control Panel - Upgrade	These funds will be used for replacement of control panels at the District Pump Stations. The control panels are of various ages, of which most are extremely old/obsolete. With the exception of stations #6 & #7, which are furthest away from marine conditions, all SD5 generators have been replaced.
Man Hole Rehabilitation	This project will consist of rehabilitating or replacing man holes in the Tiburon area that have have defeciencies due to hydrogen sulfide detoriation.
Lateral Camera	This will replace the current lateral camera (2010) used for line locating USA and SSO response
Station No.5 Replacement	This is a phased project of upgrading the main pump station in the Tiburon Zone. Phase I has been completed, which replaced the motor control center/electrical controls and the installation of a diesel powered standby emergency generator. Phase II has also been completed, which converted the dry-pit configuration into a wet-pit configuration, thus eliminating the need for dry-pit centrifugal pumps (which are now obsololete). The old pumps were replaced with 2 new submersible flygt pumps for standarization with District requirements. This also eliminated a confined-space entry situation.
Flow Meter Installation Project	This project will consist of installing flow meters at certain corresponding pump stations to record flows from each site. This will assist with flow monitoring and assist in the District's continued effort to reduce I&I
Vactor Truck Purchase	This purchase will allow the District to clean sewer lines more frequently at typical "hot spot" areas (e.g., downtown area, Pt. Tiburon, Tiburon Blvd., Penninsula, San Rafael Ave., etc.). SD5 will also to perform more frequent cleaning at the Main Plant grit chamber, headworks and split box, as well as pump and transport solids from Paradise Cove back to the Main Plant.

Force Main Rehabilation Project	This project will consist of evaluating the condtion of SD5 force mains in the Tiburon Zone and make recommondations for rehab and replacement as required. SD5 must begin funding now if needed.
Pump Station Communications Project	Phase I completed. Master radio at the Main Plant has been upgraded, as well as the radio at Station #5. As new control panels come on-line in the Tiburon Zone, funds will be needed to bring the remaining 8 sites into the Main Plant communication network.
Undesignated Capital Projects	These funds are for unforeseen problems within the collection system

BELVEDERE CAPITAL IMPROVEMENT PROGRAM

Belvedere Project Description	2018/2019	2019/2020	2020/2021	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	TOTAL
Sewer Line Rehabilitation Program	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	2,250,000
Pump and Valve Replacement Program	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	225,000
Pump Station Control Panel - Upgrade	60,000									60,000
Pump Station -Generator Replacement				45,000						45,000
Station 13, 14 Communication Project	20,000									20,000
Cove Rd. Force Main Replacement	100,000	900,000								1,000,000
Lagoon Rd. install Generator/conduit/control panel					250,000					250,000
Cove Rd. Generator replacement	100,000									100,000
Vactor Purchase			150,000							150,000
San Rafael Ave Diverter Line Install						100,000				100,000
Lateral Camera	12,500									12,500
Flow Meter Install Project							15,000	15,000	15,000	45,000
Man Hole Rehabilitation			20,000	20,000	20,000	20,000	20,000	20,000	20,000	140,000
Undesignated Capital Projects	25,000	25,000	25,000	25,000	25,000					125,000
Belvedere Total	592,500	1,200,000	470,000	365,000	570,000	395,000	310,000	310,000	310,000	4,522,500

BELVEDERE ZONE PUMPS & LINES CAPITAL IMPROVEMENT PROJECTS

Belvedere Zone Pumps & Line Project Name	DESCRIPTION	
Sewer Line Rehabilitation Program	se funds will be used for the ongoing Board approved 10-year sewer rehabilitation rehabilitation rehabilitation rehabilitation rehabbed/replaced from the Harris Reports	n program. 7,644 If of pipe remain
Pump Station Pump and Valve Replacement Program	District has 24 pump stations with 2-3 pumps in each station. The life expectance fore, the District has a program to replace pumps over a period of time instead	
Pump Station Control Panel Replacement	in the Belvedere Zone, there are many pump stations with single-phase power vel to generate three-phase power. The District is converting these stations to VFI e-phase power)	
Pump Station Generator Replacement	dby generators at the Tiburon pump station were installed in the early 1980. It is acing them, or at less setting aside funds for replacement	therefore time to consider
Pump Station #13 and #14 Communications Project	se funds will be used to provide alarming and communication back to BPS#1 and em, These pump stations currently have no alarming	d back to the Main Plant SCADA
Cove Rd. Force Main Replacement	se fund will be used to replace 2107 If of 10' force main. The force main has blow 5. According to previous Staff, it was difficult to find good pipe material to connec	
Lagoon Rd. Install Generator/Conduit	oon Rd. has 3 pump stations which pump sewage to one another. These stations would be available to purchase a generator and connect all three stations and pliance	
Flow Meter Installation Project	project will consist of installing flow meters at certain corresponding pump static will assist with flow monitoring and assist in the District's continued effort to redu	
San Rafael Ave. Diverter Project	project will consist of evaluating current flows and collection system capacity at San Rafael Ave., feeding into TPS #3	the intersection of Westshore
Manhole Rehabiliation Project	Project will consist of rehabilitating or replacing man holes in the Tiburon area the defeciencies due to hydrogen sulfide detoriation	nat have

Portable Emergency Generator Replacment	the replacement of a 20+ year old portable emergency generator that is nearing it useful life
Undesignated Capital Projects	These monies are for unforeseen problems within the collection system

PARADISE COVE PLANT CAPITAL IMPROVEMENT PROGRAM

Project Description	2018/2019	2019/2020	2020/2021	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	TOTAL
Grit Removal Project			50,000							50,000
Plant Grating Replacement- Fiberglass						15,000				15,000
Influent Wet Well Access Replacement					15,000					15,000
UV Disenfection		60,000								60,000
Pump Replacement Program	25,000			25,000				25,000		75,000
Paint Treatment Plant			75,000							75,000
Undesignated Capital Projects	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	90,000
Paradise Cove Total	35,000	70,000	135,000	35,000	25,000	25,000	10,000	35,000	10,000	380,000

PARADISE COVE ZONE PUMPS & LINES CAPITAL IMPROVEMENT PROJECTS

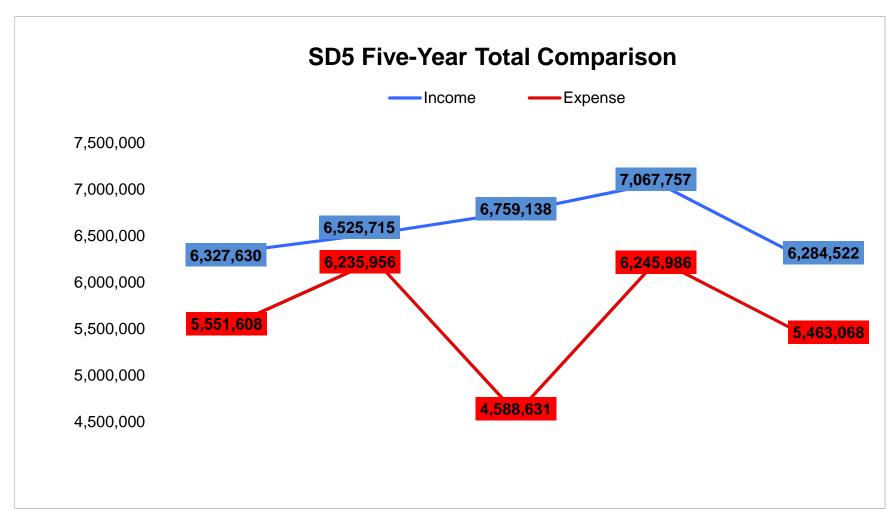
Paradise Cove Project Name	DESCRIPTION							
Influent Pump Replacement Program	Currently there are 6 grinder-style pumps in service at ParadiseCove. Each has a usefule life of 7-10 years. This program is established to replace pumps as needed; not all at once							
Package Plant Coating	Due to its close proximty to the bay, the metal package-plants require marine coatings every 7-10 years							
Influent Well Access Cover Replacement	This project consists of replacing the current access covers with fixed, mounted, flush-to-the-ground, traffic-rated, as ther is limited space at the Paradise Cove Plant							
Blower Replacement	The current blowers were installed as part of the 2009 start-up of the upgraded plant. They have a useful life of 7-15 years. SD5 must begin to replace them soon							
Plant Grating Replacement	This project will consist of replacing the current grating with non-rusting fiberglass grating							
Grit Removal Project	This project will consist of evaluating the Paradise Cove Plant for possible grit removal systems in order to prolong the life of the pumps.							
UV Disinfection	Possible installation of UV disinfection, which would eliminate the transportation of chemicals to the Paradise Cove plant. Will need a feasbility study. Language included in current permit for future installation date, if feasible.							
Undesignated Capital Projects	These funds will be used for unforseen projects							

SUMMARY OF CAPITAL IMPROVEMENT PROGRAM

Project Descriptions	2018/2019	2019/2020	2020/2021	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	TOTAL
Main Plant	911,000	892,000	855,000	940,000	1,369,000	917,000	1,019,000	875,000	849,000	8,627,000
Tiburon Pumps & Lines	457,500	425,000	575,000	425,000	425,000	425,000	625,000	625,000	625,000	4,607,500
Belvedere Pumps & Lines	592,500	1,200,000	470,000	365,000	570,000	395,000	310,000	310,000	310,000	4,522,500
Paradise Cove	35,000	70,000	135,000	35,000	25,000	25,000	10,000	35,000	10,000	380,000
TOTAL	1,996,000	2,587,000	2,035,000	1,765,000	2,389,000	1,762,000	1,964,000	1,845,000	1,794,000	18,137,000

FY 2014/2015 - 2018/2019 Five - Year Total Comparison

	FY 2014-15* Actuals	FY 2015-16** Actuals	FY 2016-17** Actuals	FY 2017-18** Estimate	FY 2018-19 Budget
Income	6,327,630	6,525,715	6,759,138	7,067,757	6,284,522
Expense	5,551,608	6,235,956	4,588,631	6,245,986	5,463,068



^{*} Includes CalPERS Side Fund Payment

^{**} Includes CalPERS UAL Payment

	Actuals FY14-15	Actuals FY15-16	Actuals FY16-17	Estimate FY17-18	Budget FY18-19
Ordinary Income/Expense					
Income					
5000 · Property Taxes					
5001.2 · Prop Tax Current Secured - Cap	639,281.33	703,836.84	692,382.26	747,672.00	700,000.00
5002 · Prop Tax Current Unsecured	13,468.34	13,588.06	13,791.23	13,400.00	13,000.00
5003 · Prop Tax Prior Unsecured	1,605.25	506.72	557.01	791.00	0.00
5006 · Suppl Unsecured	580.04	215.73	226.61	915.00	100.00
5041 · Suppl Assessment - Current	15,163.69	836.53	15,480.13	17,313.00	15,000.00
5043 · Suppl Assessment - Redemption	1,326.78	-554.64	3,757.96	500.00	500.00
5046 · Excess ERAF	266,147.82	260,418.38	317,953.45	322,494.00	250,000.00
5280 · HOPTR	3,911.86	3,886.46	3,802.18	3,774.00	3,333.00
Total 5000 · Property Taxes	941,485.11	982,734.08	4% 1,047,950.83	7% 1,106,859.00	6% 981,933.00
5007 · Sewer Service Charge					
5007.1 · Sewer Service - Tiburon Ops	2,385,629.65	2,370,931.70	2,130,009.00	1,931,557.78	2,198,176.68
5007.5 · Sewer Service - Tiburon Cap	347,846.77	343,327.50	674,081.48	945,754.81	507,742.01
5007.2 · Sewer Service-Belv Ops	1,094,512.43	1,073,486.00	997,893.32	1,146,960.18	1,346,023.72
5007.3 · Sewer Service-Belv Cap	1,234,567.45	1,260,179.00	1,344,579.28	1,308,682.04	950,357.28
5007.4 · Other User Fees	28,145.48	25,022.80	26,067.14	24,826.00	24,826.00
Total 5007 ⋅ Sewer Service Charge	5,090,701.78	5,072,947.00	5,172,630.22	5,357,780.81	5,027,125.69
5201 · Interest					
5201.1 · Interest County of Marin	0.00	0.00	65.95	325.00	0.00
5201.2 · Interest LAIF	17,964.90	34,201.85	74,341.81	98,022.00	25,000.00
Total 5201 · Interest	17,964.90	34,201.85	74,407.76	98,347.00	25,000.00
5900.3 · Connection Fees					
5900.30 Connection Fee Permits	400.00	2,400.00	7,800.00	8,600.00	5,000.00
5900.31 · Collection	36,672.21	35,293.00	154,615.00	200,000.00	80,000.00
5900.34 · Treatment	159,038.79	47,623.00	181,317.00	200,000.00	80,000.00
Total 5900.3 · Connection Fees	196,111.00	85,316.00	343,732.00	408,600.00	165,000.00
5900.4 · Inspection Fees	6,463.00	8,520.00	17,150.00	16,200.00	7,500.00
5900.5 · SASM Expense Reimb.	48,673.00	78,280.00	102,988.24	79,970.00	65,000.00
5900.7 · Nextel Lease	2,642.65	0.00	0.00	0.00	0.00
5900.9 · Other Income	12,405.73	241,038.00	279.17	0.00	100.00
5900.10 · Paradise Sewer Line Ext. Fees	11,182.41	22,678.00	0.00	0.00	12,863.00
Total Ops & Capital Income	6,327,630.00	4% 6,525,715.00	3% 6,759,138.00	4% 7,067,757.00	5% 6,284,522.00

	Actuals FY14-15	Actuals FY15-16	Actuals FY16-17	Estimate FY17-18	Budget FY18-19
Expense					
6000 · Administrative Expenses					
6001 · Advertising	1,709.94	625.00	65.00	130.00	1,000.00
6002 · Outreach & Newsletter	46.06	0.00	0.00	0.00	1,000.00
6008 · Audit & Accounting	38,483.09	27,745.00	30,548.58	30,000.00	32,500.00
6017 ⋅ Consulting Fees	34,512.16	75,530.00	94,145.84	126,825.08	100,000.00
6018 · Travel & Meetings					
6018.2 · Standby Mileage Expense Reimb	7,478.02	6,779.35	5,516.77	7,000.00	7,000.00
6018 · Travel & Meetings - Other	5,582.80	5,221.14	6,786.64	5,700.00	8,000.00
Total 6018 · Travel & Meetings	13,060.82	12,000.49	12,303.41	12,700.00	15,000.00
6020 · Continuing Education	1,304.16	8,060.27	3,744.23	5,200.00	10,000.00
6021 · County Fees	12,930.08	12,460.94	15,690.49	16,700.00	16,500.00
6024 · Director Fees	6,964.16	6,800.00	6,700.00	5,300.00	9,000.00
6025 · Dues & Subscriptions	10,546.50	7,622.67	10,993.46	10,500.00	12,000.00
6026 · Elections	0.00	8,253.75	230.24	250.00	7,000.00
6033 · Insurance Property & Liability	54,137.51	71,925.78	36,999.82	35,000.00	64,314.57
6039 · Legal	104,428.64	65,300.99	75,666.07	60,000.00	70,000.00
6047 · Office Supplies	5,285.16	6,989.46	6,015.77	8,500.00	7,000.00
6056 ⋅ Postage	474.76	587.30	863.93	400.00	1,000.00
6059 · Pollution Prevention/Public Edu	1,941.75	3,374.18	2,863.31	5,485.00	4,000.00
6065 · Miscellaneous Expense	73.22	0.00	1,554.05	0.00	0.00
Total 6000 · Administrative Expenses	285,898.00	307,276.00	298,384.00	316,990.00	350,315.00
7000 · Ops & Maintenance Expenses					
7010 · Pumps & Lines Maintenance					
7011 · Pumps & Lines Maintenance	148,760.01	190,845.79	248,143.93	183,165.00	200,000.00
7013 · Emergency Line Cleaning	514.13	0.00	50,644.22	65,000.00	50,000.00
7015 · Inflow & Infiltration Study	0.00	0.00	0.00	0.00	0.00
Total 7010 · Pumps & Lines Maintenance	149,274.14	190,845.79	298,788.15	248,165.00	250,000.00
7020 · Main Plant Maintenance					
7021 · Plant Maintenance Supplies	6,244.00	8,182.08	5,718.58	10,000.00	10,000.00
7022 · Plant Maint. Parts & Service	49,355.44	56,253.76	54,136.10	58,000.00	50,000.00
7023 · Janitorial Supplies & Service	3,729.56	6,782.15	5,430.65	4,000.00	5,000.00
7024 · Main Plant Chemicals	98,410.51	94,877.34	75,920.48	95,000.00	100,000.00
7025 · Lab Supplies & Chemicals	39,040.69	44,137.12	65,830.16	16,940.00	10,000.00
7027 · Electrical & Instrument	184.85	1,883.75	88.24	2,000.00	5,000.00
7028 - Grounds Maintenance	2,938.57	3,344.55	2,919.87	2,000.00	5,000.00
7029 · Main Plant Sludge Disposal	22,996.84	30,433.07	24,122.52	27,675.00	30,000.00
7030 · Main Plant Outfall	0.00	12,512.44	0.00	0.00	0.00
Total 7020 · Main Plant Maintenance	222,900.00	258,406.26	234,166.60	215,615.00	215,000.00

	Actuals FY14-15	Actuals FY15-16	Actuals FY16-17	Estimate FY17-18	Budget FY18-19
7040 · Paradise Cove Plant Maint					
7041 · Paradise Parts & Service	7,428.14	3,653.52	11,209.84	5,500.00	10,000.00
7042 · Paradise Supplies & Chemicals	4,065.35	4,369.49	10,982.53	4,000.00	5,000.00
7043 · Paradise Sludge Disposal	6,192.78	9,490.22	8,104.67	6,000.00	6,000.00
Total 7040 · Paradise Cove Plant Maint	17,686.27	17,513.23	30,297.04	15,500.00	21,000.00
7050 · Monitoring					
7051 · Main Plant Lab Monitoring	45,122.79	42,281.40	39,731.06	40,600.00	45,000.00
7052 · Paradise Cove Monitoring	10,043.07	11,669.35	8,136.00	14,200.00	10,000.00
7053 · Chronic Toxicity Program Eval	0.00	0.00	0.00	0.00	0.00
Total 7050 · Monitoring	55,165.86	53,950.75	47,867.06	54,800.00	55,000.00
7060 · Permits/Fees					
7061 · Main Plant NPDES Renewal	0.00	-293.75	0.00	45,000.00	0.00
7062 · Permits/Fees - General	21,327.74	32,230.40	44,287.15	36,000.00	40,000.00
7063 · Paradise Cove Permits/Fees	6,481.40	9,166.42	4,085.47	8,000.00	0.00
7064 · Paradise Cove NPDES Renewal	0.00	6,743.75	7,994.50	0.00	0.00
Total 7060 · Permits/Fees	27,809.14	47,846.82	56,367.12	89,000.00	40,000.00
7070 · Truck Maintenance					
7071 · Fuel	6,219.38	7,479.25	6,519.78	6,930.00	8,000.00
7072 · Truck Maintenance	2,453.40	4,347.29	4,090.32	7,200.00	4,000.00
Total 7070 · Truck Maintenance	8,672.78	11,826.54	10,610.10	14,130.00	12,000.00
Total 7000 · Ops & Maintenance Expenses	481,508.00	580,389.00	678,096.00	637,210.00	593,000.00
8000 · Salaries and Benefits Expenses					
8001 · Salaries	772,069.21	837,580.38	918,069.30	939,564.00	996,691.40
8003 · Overtime	92,965.11	100,582.04	138,034.13	100,000.00	100,000.00
8004 ⋅ Standby Pay	41,454.30	44,877.45	46,537.03	65,000.00	67,080.00
8005 · Employee Incentives	0.00	0.00	0.00	0.00	40,000.00
8006 · Vacation Buyout	19,322.92	18,316.25	22,318.11	21,000.00	25,000.00
8013 · Payroll Taxes	70,261.73	85,338.23	92,848.33	87,800.00	88,000.00
8015 · Payroll/Bank Fees	5,313.92	5,527.56	5,110.12	5,500.00	5,500.00
8016 · Car Allowance	6,500.00	5,500.00	6,000.00	6,000.00	6,000.00
8019 · PERS Retirement Monthly Contributions	274,162.15	210,264.18	146,366.21	177,657.71	201,134.11
PERS UAL (SD5) Trust Fund	0.00	0.00	40,195.00	93,955.00	294,400.00
PERS Side Fund/UAL Payment	1,326,675.00	1,708,377.00	254,448.00	740,733.00	20,000.00
8020 · Employee Health					
8021 · Employee Health Deductions	-4,896.80	-3,762.24	-8,943.46	-9,500.00	-8,000.00
8020.05 · Employee Health	137,956.67	147,498.75	153,587.55	165,337.60	174,282.98
Total 8020 · Employee Health	133,059.87	143,736.51	144,644.09	155,837.60	166,282.98
8022 · Retiree Health	47,141.16	64,314.95	56,322.48	53,500.00	58,626.86
CERBT/OPEB Retiree Annual Arc Contribution	56,466.91	27,662.00	37,096.83	65,700.00	67,900.00
8023 · Workers Comp Insurance	20,505.00	31,286.00	14,711.00	21,035.00	23,138.50
Total 8000 · Salaries and Benefits Expenses	2,865,877.00	3,283,363.00	1,922,800.00	2,533,282.00	2,159,754.00

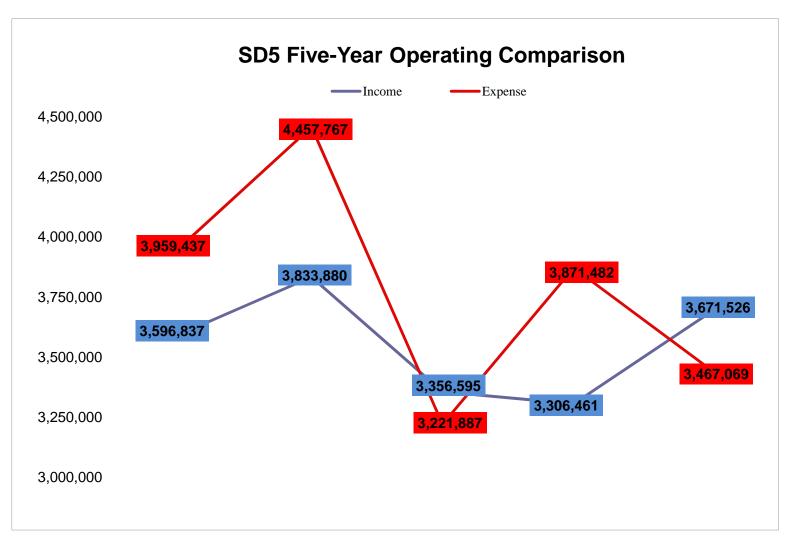
	Actuals FY14-15	Actuals FY15-16	Actuals FY16-17	Estimate FY17-18	Budget FY18-19
500 · Other Operating Expenses					
8510 · Data/Alarms/IT Supp & Licensing	35,639.68	34,494.85	43,893.01	100,000.00	75,000.00
8515 · Safety	25,254.55	13,245.60	13,619.19	20,000.00	20,000.00
8520 · Personal Protection/Safety Wear	9,142.33	7,557.24	10,965.86	11,000.00	15,000.00
8530 · Telephone					
8531 · Main Plant Telephones	12,879.51	13,979.71	8,806.47	10,000.00	11,000.00
8532 · Paradise Cove Telephones	3,516.90	3,593.77	2,496.15	4,000.00	4,000.00
8533 · Pumps & Lines Telephones	5,518.36	6,136.59	3,677.57	7,000.00	7,000.00
Total 8530 · Telephone	21,914.77	23,710.07	14,980.19	21,000.00	22,000.00
8540 · Utilities					
8541 · Water	3,791.73	2,815.10	3,618.35	3,500.00	3,500.00
8542 · Main Plant Utilities	160,515.29	158,504.14	179,694.22	180,000.00	180,000.00
8543 · Paradise Cove Utilities	12,857.43	13,782.11	13,814.41	13,500.00	13,500.00
8544 · Pump Station Utilities	45,172.60	32,630.06	42,120.85	35,000.00	35,000.00
Total 8540 · Utilities	222,337.05	207,731.41	239,247.83	232,000.00	232,000.00
8570 · Belvedere WestAm Loan Int	11,845.55	0.00	0.00	0.00	0.00
otal 8500 · Other Operating Expenses	326,134.00	286,739.00	322,706.08	384,000.00	364,000.00
OPERATING Expenses	3,959,417.00	4,457,767.00	3,221,987.00	3,877,940.00	3,467,068.00

	Actuals FY14-15	Actuals FY15-16	Actuals FY16-17	Estimate FY17-18	Budget FY18-19
9100 · Capital Expenditures					
9200 · Main Plant Equipment Capital					
9204 · M.P. Boiler Replacement	0.00	0.00	0.00	62,855.00	0.00
9205 · Influent Sumps/RAS Cover Rplcmt	0.00	26.744.58	0.00	0.00	0.00
9206 · Infl Dry Weather Pump Rplcmt	0.00	0.00	32,163.94	0.00	0.00
9207 · Infl Wet Weather Pump Rplcmt	0.00	0.00	56,927.58	0.00	0.00
9208 · Sodium Hypochlorite Feed Pump Rplcmt	0.00	0.00	8,643.46	0.00	0.00
9209 · Screw Press Blend Redundancy	0.00	0.00	0.00	0.00	15,000.00
9210 · Sludge Box Replacement	0.00	13,621.09	0.00	15,442.00	0.00
9211 · Odor Control Upgrades	0.00	0.00	0.00	0.00	50,000.00
9212 · Headworks Grinder Replacement	0.00	0.00	0.00	0.00	20,000.00
9215 · M.P. Restroom Remodels (2)	33,454.18	360.50	0.00	0.00	0.00
9229.8 · Vehicle Replacement	0.00	44,044.40	0.00	21,785.00	0.00
Total 9200 · Main Plant Equipment Capital	33,454.00	84,770.57	97,734.98	100,082.00	85,000.00
9300 · Pumps & Lines Capital					
9301 · Tiburon Sewer Line Rehab Prog	26,015.18	5,922.00	120,306.13	296,960.00	325,000.00
9302 · Pump Station Control Panel Upgr	60,132.00	2,849.95	62,832.36	90,000.00	60,000.00
9303 · Lateral Camera	0.00	0.00	0.00	0.00	25,000.00
9304 · Belvedere Sewer Line Rehab Prog	49,538.37	37,247.19	78,578.93	223,447.00	250,000.00
9306 · Pump Station Pump & Valve Rplcmnt	0.00	26.847.24	50,938.12	0.00	75,000.00
9307 · Pump Station Generator Replacem	27,378.89	0.00	24,529.79	59,625.00	0.00
9308 · Station #5 Rebuild/4 Pumps/Gen	,		,	0.00	0.00
9308.1 ⋅ Mar West PS#5, Phase I-Design	22,178.83	0.00	0.00	0.00	0.00
9308 · Station #5 Rebuild/4 Pumps/Gen - Other	10,446.59	0.00	0.00	0.00	0.00
9308.11 · Mar West PS#5, Phase I-Constr	223,211.50	546,311.76	0.00	0.00	0.00
9308.2 • Mar West PS#5, Phase II-Constr	0.00	0.00	0.00	790,300.00	0.00
Total 9308 · Station #5 Rebuild	255,837.00	546,311.76	0.00	790,300.00	0.00
9309 · Cove Rd. BPS #1 Generator Replacement	0.00	0.00	0.00	0.00	100,000.00
9310 · Belv Station #13 & # 14 Comm. Project	0.00	5,134.90	0.00	0.00	20,000.00
9311 · Cove Road Force Main Replacemen	0.00	27,972.25	0.00	0.00	100,000.00
9313 · Man Hole Rehabilitation	0.00	0.00	0.00	0.00	50,000.00
9314 · Belv Portable Emergency Generators	0.00	0.00	0.00	12,274.00	0.00
9315 · TPS Comm/Radio Upgrade Project	0.00	0.00	33,465.60	0.00	20,000.00
Total 9300 · Pumps & Lines Capital	418,901.00	652,285.29	370,650.93	1,472,606.00	1,025,000.00
9400 · Paradise Cove Capital					
9405 · P.C. Generator Replacement	0.00	9,090.07	49,903.24	899.22	0.00
9410 · P.C. U.V. Disinfection	0.00	5,935.88	0.00	0.00	0.00
Total 9400 · Paradise Cove Capital	0.00	15,025.95	49,903.24	899.22	0.00

	Actuals FY14-15		Actuals FY15-16		Actuals FY16-17		Estimate FY17-18		Budget FY18-19
9500 · Undesignated Capital									
9510 · Undesignated Cap - M.P.	10,063.03		15,204.52		6,357.50		33,817.00		25,000.00
9520 · Undesignated Cap - P.C. Plant	0.00		11,827.00		0.00		0.00		10,000.00
9530 · Undesignated Cap - P&L	0.00		13,167.82		0.00		0.00		50,000.00
Total 9500 · Undesignated Capital	10,063.03		40,199.34		6,357.50		33,817.00		85,000.00
0224 · MPR Project	0.00		0.00		0.00		0.00		0.00
9612 · Office/Access - Construction	136,600.08		0.00		0.00		0.00		0.00
Total 9600 · Main Plant Other Capital	136,600.08		0.00		0.00		0.00		0.00
Total 9100 · Capital Expenditures	599,019.00		792,281.00		524,647.00		1,607,404.00		1,195,000.00
9700 · Debt Service									
9720 · Belvedere Loan									
9723 · Belvedere WestAm Loan Prin	128,000.00		131,429.26		0.00		0.00		0.00
Total 9720 · Belvedere Loan	128,000.00		131,429.26		0.00		0.00		0.00
9730 · Debt Service - MPR Project									
9731 · Debt Service MPR Bond Principal	440,000.00		445,000.00		450,000.00		450,000.00		460,000.00
9732 · Debt Service MPR Bond Interest	425,172.62		409,479.10		391,996.84		349,050.00		339,950.00
Total 9730 · Debt Service - MPR Project	865,172.62		854,479.10		841,996.84		799,050.00		801,000.00
Total 9700 · Debt Service	993,172.62		985,908.00		841,996.84		799,050.00		801,000.00
Total CAPITAL Expense	1,592,191.00		1,778,189.00		1,366,644.00		2,368,046.00		1,996,000.00
	1								
Total Ops & Capital Expense	5,551,608.00	-35%	6,235,956.00	12%	4,588,631.00	-31%	6,245,986.00	-31%	5,463,068.00
				,					
otal Ops & Capital Net Income	776,022.00	-133%	289,759.00	-78%	2,170,506.19	749%	821,771.00	38%	821,454.00

FY 2014/2015 - 2018/2019
Five - Year Operating Comparison

	FY 2014-2015* Actuals	FY 2015-16** Actuals	FY 2016-2017** Actuals	FY 2017-2018** Estimate	FY 2018-2019 Budget	
Income	3,596,837	3,833,880	3,356,595	3,306,461	3,671,526	
Expense	3,959,437	4,457,767	3,221,887	3,871,482	3,467,069	



^{*} Includes CalPERS Side Fund Payment

^{**} Includes CalPERS UAL Payment

	Actuals FY14-15		Actuals FY15-16		Actuals FY16-17		Estimate FY17-18		Budget FY18-19
Ordinary Income/Expense									
Income									
5007.1 · Sewer Service - Tiburon Ops	2,385,629.65		2,370,931.70		2,130,009.00		1,931,557.78		2,198,176.68
5007.2 · Sewer Service-Belv Ops	1,094,512.43		1,073,486.00		997,893.32		1,146,960.18		1,346,023.72
5007.4 · Other User Fees	28,145.48		25,022.80		26,067.14		24,826.00		24,826.00
5201.1 · Interest County of Marin	0.00		0.00		65.95		325.00		
5201.2 · Interest LAIF	17,964.90		34,201.85		74,341.81		98,022.00		25,000.00
5900.3- Connection Fee Permits	400.00		2,400.00		7,800.00		8,600.00		5,000.00
5900.4 · Inspection Fees	6,463.00		8,520.00		17,150.00		16,200.00		7,500.00
5900.5 · SASM Expense Reimb.	48,673.00		78,280.00		102,988.24		79,970.00		65,000.00
5900.7 · Nextel Lease	2,642.65		0.00		0.00		0.00		0.00
5900.9 · Other Income	12,405.73		241,038.00		279.17		0.00		0.00
Total Income	3,596,837.25	8%	3,833,880.00	7%	3,356,594.82	-12%	3,306,461.00	-1%	3,671,526.41

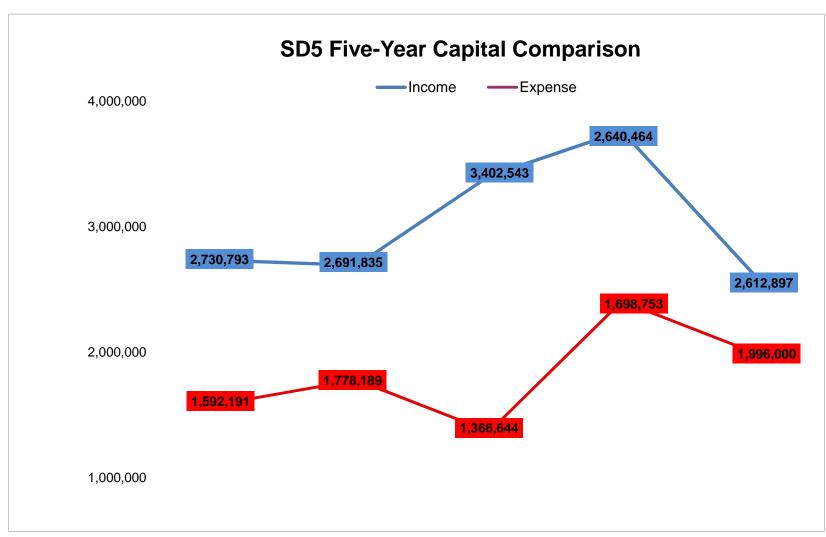
	Actuals	Actuals	Actuals	Estimate	Budget
_	FY14-15	FY15-16	FY16-17	FY17-18	FY18-19
Expense					
6000 · Administrative Expenses					
6001 · Advertising	1,709.94	625.00	65.00	130.00	1,000.00
6002 · Outreach & Newsletter	46.06	0.00	0.00	0.00	1,000.00
6008 · Audit & Accounting	38,483.09	27,745.00	30,548.58	30,000.00	32,500.00
6017 · Consulting Fees	34,512.16	75,530.00	94,145.84	126,825.08	100,000.00
6018 · Travel & Meetings					
6018.2 · Standby Mileage Expense Reimb	7,478.02	6,779.35	5,516.77	7,000.00	7,000.00
6018 · Travel & Meetings - Other	5,582.80	5,221.14	6,786.64	5,700.00	8,000.00
Total 6018 · Travel & Meetings	13,060.82	12,000.49	12,303.41	12,700.00	15,000.00
6020 · Continuing Education	1,304.16	8,060.27	3,744.23	5,200.00	10,000.00
6021 · County Fees	12,930.08	12,460.94	15,690.49	16,700.00	16,500.00
6024 · Director Fees	6,964.16	6,800.00	6,700.00	5,300.00	9,000.00
6025 · Dues & Subscriptions	10,546.50	7,622.67	10,993.46	10,500.00	12,000.00
6026 · Elections	0.00	8,253.75	230.24	250.00	7,000.00
6033 · Insurance Property & Liability	54,137.51	71,925.78	36,999.82	35,000.00	64,314.57
6039 ⋅ Legal	104,428.64	65,300.99	75,666.07	60,000.00	70,000.00
6047 · Office Supplies	5,285.16	6,989.46	6,015.77	8,500.00	7,000.00
6056 ⋅ Postage	474.76	587.30	863.93	400.00	1,000.00
6059 · Pollution Prevention/Public Edu	1,941.75	3,374.18	2,863.31	5,485.00	4,000.00
6065 · Miscellaneous Expense	73.22	0.00	1,554.05	0.00	0.00
Total 6000 · Administrative Expenses	285,898.00	307,275.83	298,384.24	316,990.00	350,315.00
7000 · Ops & Maintenance Expenses					
7010 · Pumps & Lines Maintenance					
7011 · Pumps & Lines Maintenance	148,760.01	190,845.79	248,143.93	183,165.00	200,000.00
7013 · Emergency Line Cleaning	514.13	0.00	50,644.22	65,000.00	50,000.00
7015 · Inflow & Infiltration Study	0.00	0.00	0.00	0.00	0.00
Total 7010 · Pumps & Lines Maintenance	149,274.14	190,845.79	298,788.15	248,165.00	250,000.00
7020 · Main Plant Maintenance			0.00		
7021 · Plant Maintenance Supplies	6,244.00	8,182.08	5,718.58	10,000.00	10,000.00
7022 · Plant Maint. Parts & Service	49,355.44	56,253.76	54,136.10	58,000.00	50,000.00
7023 · Janitorial Supplies & Service	3,729.56	6,782.15	5,430.65	4,000.00	5,000.00
7024 · Main Plant Chemicals	98,410.51	94,877.34	75,920.48	95,000.00	100,000.00
7025 · Lab Supplies & Chemicals	39,040.69	44,137.12	65,830.16	16,940.00	10,000.00
7027 · Electrical & Instrument	184.85	1,883.75	88.24	2,000.00	5,000.00
7028 · Grounds Maintenance	2,938.57	3,344.55	2,919.87	2,000.00	5,000.00
7029 · Main Plant Sludge Disposal	22,996.84	30,433.07	24,122.52	27,675.00	30,000.00
7030 · Main Plant Outfall	0.00	12,512.44	0.00	0.00	0.00
Total 7020 · Main Plant Maintenance	222,900.46	258,406.26	234,166.60	215,615.00	215,000.00

	Actuals FY14-15	Actuals FY15-16	Actuals FY16-17	Estimate FY17-18	Budget FY18-19
7040 · Paradise Cove Plant Maint					
7041 · Paradise Parts & Service	7,428.14	3,653.52	11,209.84	5,500.00	10,000.00
7042 · Paradise Supplies & Chemicals	4,065.35	4,369.49	10,982.53	4,000.00	5,000.00
7043 · Paradise Sludge Disposal	6,192.78	9,490.22	8,104.67	6,000.00	6,000.00
Total 7040 · Paradise Cove Plant Maint 7050 · Monitoring	17,686.27	17,513.23	30,297.04	15,500.00	21,000.00
7051 · Main Plant Lab Monitoring	45,122.79	42,281.40	39,731.06	40,600.00	45,000.00
7052 · Paradise Cove Monitoring	10,043.07	11,669.35	8,136.00	14,200.00	10,000.00
7053 · Chronic Toxicity Program Eval	0.00	0.00	0.00	0.00	0.00
Total 7050 · Monitoring	55,165.86	53,950.75	47,867.06	54,800.00	55,000.00
7060 · Permits/Fees			0.00		
7061 · Main Plant NPDES Renewal	0.00	-293.75	0.00	45,000.00	0.00
7062 · Permits/Fees - General	21,327.74	32,230.40	44,287.15	36,000.00	40,000.00
7063 · Paradise Cove Permits/Fees	6,481.40	9,166.42	4,085.47	8,000.00	0.00
7064 · Paradise Cove NPDES Renewal	0.00	6,743.75	7,994.50	0.00	0.00
Total 7060 · Permits/Fees	27,809.14	47,846.82	56,367.12	89,000.00	40,000.00
7070 · Truck Maintenance	0.040.00	7 470 05	0.00	0.000.00	0.000.00
7071 · Fuel	6,219.38	7,479.25	6,519.78	6,930.00	8,000.00
7072 · Truck Maintenance Total 7070 · Truck Maintenance	2,453.40 8.672.78	4,347.29 11,826.54	4,090.32 10,610.10	7,200.00 14,130.00	4,000.00 12,000.00
Total 7070 - Truck Maintenance	0,072.70	11,020.34	10,610.10	14,130.00	12,000.00
Total 7000 · Ops & Maintenance Expenses	481,508.72	580,389.11	678,095.87	637,210.00	593,000.00
8000 · Salaries and Benefits Expenses					
8001 · Salaries	772,069.21	837,580.38	918,069.30	939,564.00	996,691.40
8003 · Overtime	92,965.11	100,582.04	138,034.13	100,000.00	100,000.00
8004 - Standby Pay	41,454.30	44,877.45	46,537.03	65,000.00	67,080.00
8005 · Employee Incentives	0.00	0.00	0.00	0.00	40,000.00
8006 · Vacation Buyout	19,322.92	18,316.25	22,318.11	21,000.00	25,000.00
8013 · Payroll Taxes	70,261.73	85,338.23	92,848.33	87,800.00	88,000.00
8015 · Payroll/Bank Fees	5,313.92	5,527.56	5,110.12	5,500.00	5,500.00
8016 · Car Allowance	6,500.00	5,500.00	6,000.00	6,000.00	6,000.00
8019 · PERS Retirement Monthly Contributions	274,162.15 0.00	210,264.18 0.00	146,366.21	177,657.71	201,134.11
PERS UAL (SD5) Trust Fund PERS Side Fund / UAL Payment			40,195.00	93,955.00	294,400.00 20,000.00
8020 · Employee Health	1,326,675.00	1,708,377.00	254,448.00	740,733.00	20,000.00
8021 · Employee Health Deductions	-4,896.80	-3,762.24	-8,943.46	-9,500.00	-8,000.00
8020 · Employee Health - Other	137,956.67	147,498.75	153,587.55	165,337.60	174,282.98
Total 8020 · Employee Health	133,059.87	143,736.51	144,644.09	155,837.60	166,282.98
8022 · Retiree Health	47,141.16	64,314.95	56,322.48	53,500.00	58,626.86
CERBT/OPEB Retiree Annual Arc Contribution	56,466.91	27,662.00	37,096.83	65,700.00	67,900.00
8023 · Workers Comp Insurance	20,505.00	31,286.00	14,711.00	21,035.00	23,138.50
Total 8000 · Salaries and Benefits Expenses	2,865,896.85	3,283,362.62	1,922,700.98	2,533,282.00	2,159,754.00

	Actuals FY14-15		Actuals FY15-16		Actuals FY16-17		Estimate FY17-18		Budget FY18-19
8500 · Other Operating Expenses									
8510 · Data/Alarms/IT Supp & Licensing	35,639.68		34,494.85		43,893.01		100,000.00		75,000.00
8515 - Safety	25,254.55		13,245.60		13,619.19		20,000.00		20,000.00
8520 · Uniforms	9,142.33		7,557.24		10,965.86		11,000.00		15,000.00
8530 · Telephone									
8531 · Main Plant Telephones	12,879.51		13,979.71		8,806.47		10,000.00		11,000.00
8532 · Paradise Cove Telephones	3,516.90		3,593.77		2,496.15		4,000.00		4,000.00
8533 · Pumps & Lines Telephones	5,518.36		6,136.59		3,677.57		7,000.00		7,000.00
Total 8530 · Telephone	21,914.77		23,710.07		14,980.19		21,000.00		22,000.00
8540 · Utilities									
8541 · Water	3,791.73		2,815.10		3,618.35		3,500.00		3,500.00
8542 · Main Plant Utilities	160,515.29		158,504.14		179,694.22		180,000.00		180,000.00
8543 · Paradise Cove Utilities	12,857.43		13,782.11		13,814.41		13,500.00		13,500.00
8544 · Pump Station Utilities	45,172.60		32,630.06		42,120.85		35,000.00		35,000.00
Total 8540 · Utilities	222,337.05		207,731.41		239,247.83		232,000.00		232,000.00
8570 · Belvedere WestAm Loan Int	11,845.55		0.00		0.00		0.00		0.00
Total 8500 · Other Operating Expenses	326,133.69		286,739.00		322,706.00		384,000.00		364,000.00
otal OPERATING Expenses	3,959,437.26	24%	4,457,766.56	13%	3,221,887.09	-72%	3,871,482.00	-72%	3,467,069.00
·	, ,				, ,				
Net Operating Income	-362,600.01	-240%	-623,886.56	306%	134,707.73	823%	-565,021.00	823%	204,457.4

FY 2014/2015 - 2018/2019
Five - Year Capital Comparison

	FY 2014-2015* Actuals	FY 2015-2016** Actuals	FY 2016-2017** Actuals	2017-2018** Estimate	2018-2019 Budget
Income	2,730,793	2,691,835	3,402,543	3,761,296	2,612,897
Expense	1,592,191	1,778,189	1,366,644	2,406,454	1,996,000



^{*} Includes CalPERS Side Fund Payment

^{**} Includes CalPERS UAL Payment

	Actuals FY14-15		Actuals FY15-16		Actuals FY16-17		Estimate FY17-18		Budget FY18-19
dinary Income/Expense									
Income									
5000 · Property Taxes									
5001.2 · Prop Tax Current Secured - Cap	639,281.33		703,836.84		692,382.26		747,672.00		700,000.00
5002 - Prop Tax Current Unsec	13,468.34		13,588.06		13,791.23		13,400.00		13,000.00
5003 - Prop Tax Prior Unsec	1,605.25		506.72		557.01		791.00		0.00
5006 · Suppl Unsec	580.04		215.73		226.61		915.00		100.00
5041 - Suppl Assessment Curr	15,163.69		836.53		15,480.13		17,313.00		15,000.00
5043 · Suppl Assessment Redm	1,326.78		-554.64		3,757.96		500.00		500.00
5046 · Excess ERAF	266,147.82		260,418.38		317,953.45		322,494.00		250,000.00
5280 · HOPTR	3,911.86		3,886.46		3,802.18		3,774.00		3,333.00
Total 5000 · Property Taxes	941,485.11	0%	982,734.08	4%	1,047,950.83	7%	1,106,859.00	6%	981,933.00
5007 · Sewer Service Charge									
5007.5 · Sewer Service - Tiburon Cap	347,846.77		343,327.50		674,081.48		945,754.81		507,742.01
5007.3 · Sewer Service-Belv Cap	1,234,567.45		1,260,179.00		1,344,579.28		1,308,682.04		950,357.28
Total 5007 · Sewer Service Charge	1,582,414.22		1,603,506.50		2,018,660.76		2,254,436.85		1,458,099.28
5900.3 · Connection Fees									
5900.31 · Collection	36,672.21		35,293.00		154,615.00		200,000.00		80,000.00
5900.34 · Treatment	159,038.79		47,623.00		181,317.00		200,000.00		80,000.00
Total 5900.3 · Connection Fees	195,711.00		82,916.00		335,932.00		400,000.00		160,000.00
5900.10 · Paradise Sewer Line Ext. Fees	11,182.41		22,678.00		0.00		0.00		12,863.00
Total Income	2,730,792.82	-1%	2,691,835.00	-1%	3,402,543.45	26%	3,761,296.00	11%	2,612,897.28

^{**} Estimates to close are based off current balances as of 6.17.18

Expense	Actuals FY14-15	Actuals FY15-16	Estimate FY16-17	Estimate FY17-18	Budget FY18-19
9100 · Capital Expenditures	1114-13	1 113-10	1 110-17	1117-10	1 1 10-13
9200 · Main Plant Equipment Capital					
9204 · M.P. Boiler Replacement	0.00	0.00	0.00	62,855.00	0.00
9205 · Influent Sumps/RAS Cover Rplcmt	0.00	26,744.58	0.00	0.00	0.00
9206 · Infl Dry Weather Pump Rplcmt	0.00	0.00	32,163.94	0.00	0.00
9207 · Infl Wet Weather Pump Rplcmt	0.00	0.00	56,927.58	0.00	0.00
9208 · Sodium Hypochlorite Feed Pump Rplcmt	0.00	0.00	8,643.46	0.00	0.00
9209 · Screw Press Blend Redundancy	0.00	0.00	0.00	0.00	15,000.00
9210 · Sludge Box Replacement	0.00	13,621.09	0.00	15,442.00	0.00
9211 · Odor Control Upgrades	0.00	0.00	0.00	0.00	50,000.00
9212 · Headworks Grinder Replacement	0.00	0.00	0.00	0.00	20,000.00
9215 · M.P. Restroom Remodels (2)	33,454.18	360.50	0.00	0.00	0.00
9229.8 · Vehicle Replacement	0.00	44,044.40	0.00	21,785.00	0.00
Total 9200 · Main Plant Equipment Capital	33,454.00	84,771.00	97,735.00	100,082.00	85,000.00
Total 9200 · Maili Flant Equipment Capital	33,434.00	04,771.00	91,133.00	100,082.00	05,000.00
9300 · Pumps & Lines Capital					
9301 · Tiburon Sewer Line Rehab Prog	26,015.18	5,922.00	120,306.13	296,960.00	325,000.00
9302 · Pump Station Control Panel Upgr	60,132.00	2,849.95	62,832.36	90,000.00	60,000.00
9303 · Lateral Camera	0.00	0.00	0.00	0.00	25,000.00
9304 · Belvedere Sewer Line Rehab Prog	49,538.37	37,247.19	78,578.93	223,447.00	250,000.00
9305 · Valve/Wet Well Lid Cover Replac	0.00	0.00	0.00	0.00	0.00
9306 · Pump Station Pump & Valve Rplcmnt	0.00	26,847.24	50,938.12	0.00	75,000.00
9307 · Pump Station Generator Replacem	27,378.89	0.00	24,529.79	59,625.00	0.00
9308 · Station #5 Rebuild/4 Pumps/Gen				0.00	0.00
9308.1 · Mar West PS#5, Phase I-Design	22,178.83	0.00	0.00	0.00	0.00
9308 · Station #5 Rebuild/4 Pumps/Gen - Other	10,446.59	0.00	0.00	0.00	0.00
9308.11 · Mar West PS#5, Phase I-Constr	223,211.50	546,311.76	0.00	0.00	0.00
9308.2 · Mar West PS#5, Phase II-Constr	0.00	0.00	0.00	790,300.00	0.00
Total 9308 - Station #5 Rebuild	255,836.92	546,311.76	0.00	790,300.00	0.00
9309 · Cove Rd BPS #1 Generator Replacement	0.00	0.00	0.00	0.00	100,000.00
9310 - Belv Station #13 & # 14 Comm. Project	0.00	5,134.90	0.00	0.00	20,000.00
9311 · Cove Road Force Main Replacemen	0.00	27,972.25	0.00	0.00	100,000.00
9312 · Lagoon Rd - Install Gen/Conduit	0.00	0.00	0.00	0.00	0.00
9313 · Belvedere Manhole Rehabilitation	0.00	0.00	0.00	0.00	50,000.00
9314 · Belv Portable Emergency Generators	0.00	0.00	0.00	12,274.00	0.00
9315 · TPS Comm/Radio Upgrade Project	0.00	0.00	33,465.60	0.00	20,000.00
Total 9300 · Pumps & Lines Capital	418,901.00	652,285.00	370,651.00	1,472,606.00	1,025,000.00

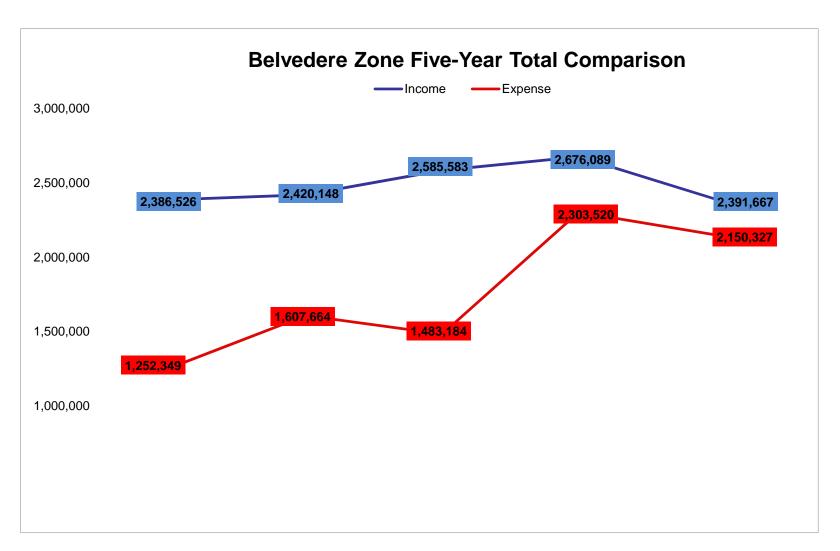
^{**} Estimates to close are based off current balances as of 6.17.18

	Actuals FY14-15	Actuals FY15-16	Estimate FY16-17	Estimate FY17-18	Budget FY18-19
9400 · Paradise Cove Capital					
9405 · P.C. Generator Replacement	0.00	9,090.07	49,903.24	899.22	0.0
 P.C. Painting at Plant 	0.00	0.00	0.00	0.00	0.0
9410 · P.C. U.V. Disinfection	0.00	5,935.88	0.00	0.00	0.00
Total 9400 · Paradise Cove Capital	0.00	15,026.00	49,903.00	899.00	0.00
9500 · Undesignated Capital			0.00		
9510 · Undesignated Cap - M.P.	10,063.03	15,204.52	6,357.50	33,817.00	25,000.00
9520 · Undesignated Cap - P.C. Plant	0.00	11,827.00	0.00	0.00	10,000.00
9530 · Undesignated Cap - P&L	0.00	13,167.82	0.00	0.00	50,000.00
Total 9500 · Undesignated Capital	10,063.03	40,199.34	6,357.50	33,817.00	85,000.00
			0.00		
· Main Plant Other Capital			0.00		
224 · MPR Project	0.00	0.00	0.00	0.00	0.00
9612 · Office/Access - Construction	136,600.08	0.00	0.00	0.00	0.00
- Main Plant Other Capital	136,600.08	0.00	0.00	0.00	0.0
Total 9100 · Capital Expenditures	E00 018 00	792,281.00	F04 C47 00	4 607 404 00	
Total 9100 · Capital Experiultures	599,018.00	792,201.00	524,647.00	1,607,404.00	1,195,000.00
9700 · Debt Service	599,018.00	792,201.00	524,647.00	1,607,404.00	1,195,000.00
	599,016.00	792,201.00	524,647.00	1,607,404.00	1,195,000.00
9700 · Debt Service	128,000.00	131,429.26	0.00	0.00	, ,
9700 · Debt Service 9720 · Belvedere Loan	·		·		0.00
9700 · Debt Service 9720 · Belvedere Loan 9723 · Belvedere WestAm Loan Prin Total 9720 · Belvedere Loan	128,000.00	131,429.26	0.00	0.00	0.00
9700 · Debt Service 9720 · Belvedere Loan 9723 · Belvedere WestAm Loan Prin Total 9720 · Belvedere Loan 9730 · Debt Service - MPR Project	128,000.00 128,000.00	131,429.26	0.00	0.00	0.00
9700 · Debt Service 9720 · Belvedere Loan 9723 · Belvedere WestAm Loan Prin Total 9720 · Belvedere Loan	128,000.00	131,429.26 131,429.26	0.00 0.00 0.00	0.00 0.00	0.00
9700 · Debt Service 9720 · Belvedere Loan 9723 · Belvedere WestAm Loan Prin Total 9720 · Belvedere Loan 9730 · Debt Service - MPR Project 9731 · Debt Service MPR Bond Principal	128,000.00 128,000.00 440,000.00	131,429.26 131,429.26 445,000.00	0.00 0.00 0.00 450,000.00	0.00 0.00 450,000.00	0.0 0.0 460,000.0
9700 · Debt Service 9720 · Belvedere Loan 9723 · Belvedere WestAm Loan Prin Total 9720 · Belvedere Loan 9730 · Debt Service - MPR Project 9731 · Debt Service MPR Bond Principal 9732 · Debt Service MPR Bond Interest	128,000.00 128,000.00 440,000.00 425,172.62	131,429.26 131,429.26 445,000.00 409,479.10	0.00 0.00 0.00 450,000.00 391,996.84	0.00 0.00 450,000.00 349,050.00	0.0 0.0 460,000.0 339,950.0
9700 · Debt Service 9720 · Belvedere Loan 9723 · Belvedere WestAm Loan Prin Total 9720 · Belvedere Loan 9730 · Debt Service - MPR Project 9731 · Debt Service MPR Bond Principal 9732 · Debt Service MPR Bond Interest Total 9730 · Debt Service - MPR Project	128,000.00 128,000.00 440,000.00 425,172.62 865,172.62 993,172.62	131,429.26 131,429.26 445,000.00 409,479.10 854,479.10	0.00 0.00 0.00 450,000.00 391,996.84 841,996.84	0.00 0.00 450,000.00 349,050.00 799,050.00 799,050.00	0.0 0.0 460,000.0 339,950.0 801,000.0
9700 · Debt Service 9720 · Belvedere Loan 9723 · Belvedere WestAm Loan Prin Total 9720 · Belvedere Loan 9730 · Debt Service - MPR Project 9731 · Debt Service MPR Bond Principal 9732 · Debt Service MPR Bond Interest Total 9730 · Debt Service - MPR Project Total 9700 · Debt Service	128,000.00 128,000.00 440,000.00 425,172.62 865,172.62 993,172.62	131,429.26 131,429.26 445,000.00 409,479.10 854,479.10 985,908.36	0.00 0.00 0.00 450,000.00 391,996.84 841,996.84 841,996.84	0.00 0.00 450,000.00 349,050.00 799,050.00 799,050.00	0.0 0.0 460,000.0 339,950.0 801,000.0

^{**} Estimates to close are based off current balances as of 6.17.18

FY 2014/2015 - 2018/2019 Five - Year Zone Comparison

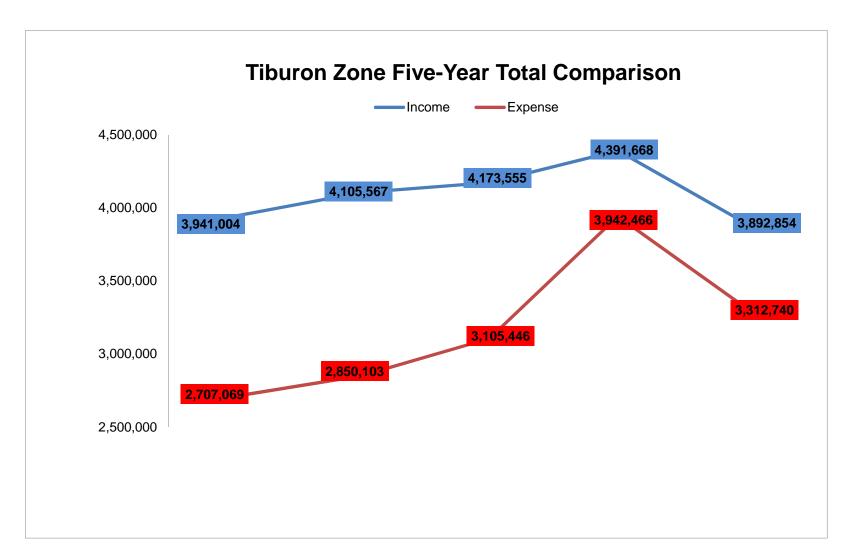
	FY 2014-2015* Actuals	FY 2015-2016** Actuals	FY 2016-2017** Actuals	FY 2017-2018** Estimate	FY 2018-2019 Budget
Income	2,386,526	2,420,148	2,585,583	2,676,089	2,391,667
Expense	1,252,349	1,607,664	1,483,184	2,303,520	2,150,327



^{*} Includes CalPERS Side Fund Payment

^{**} Includes CalPERS UAL Payment

	FY 2014-15* Actuals	FY 2015-16** Actuals	FY 2016-2017 Actuals	FY 2017-2018 Estimate	FY 2018-2019 Budget
Income	3,941,004	4,105,567	4,173,555	4,391,668	3,892,854
Expense	2,707,069	2,850,103	3,105,446	3,942,466	3,312,740



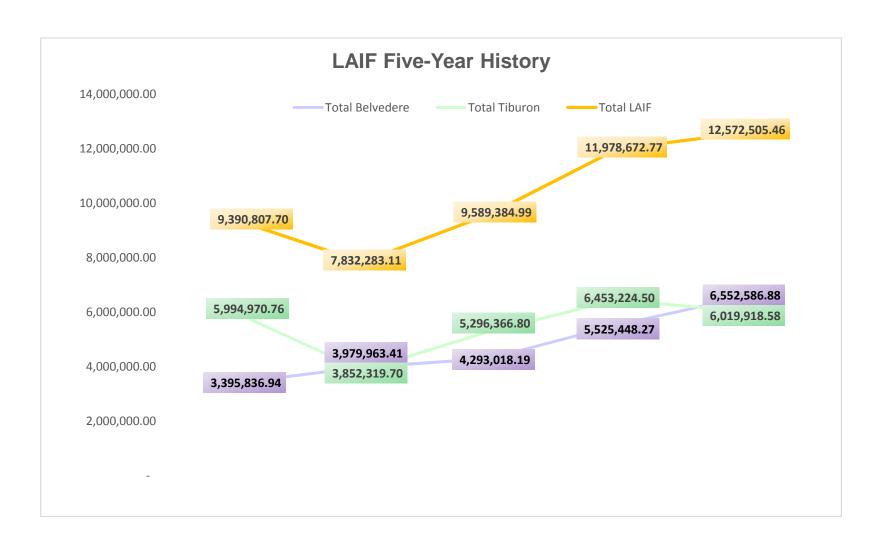
^{*} Includes CalPERS Side Fund Payment

^{**} Includes CalPERS UAL Payment

FY 2014/2015 - 2018/2019 Local Agency Investment Fund (LAIF)

Five-Year History

	FY2013-2014	FY2014-2015	FY2015-2016	FY2016-2017	FY2017-2018
Total Belvedere	3,395,836.94	3,979,963.41	4,293,018.19	5,525,448.27	6,552,586.88
Total Tiburon	5,994,970.76	3,852,319.70	5,296,366.80	6,453,224.50	6,019,918.58
Total LAIF	9,390,807.70	7,832,283.11	9,589,384.99	11,978,672.77	12,572,505.46



FY 2018/2019 - 2022/2023 Local Agency Investment Fund (LAIF)

Five-Year Projection

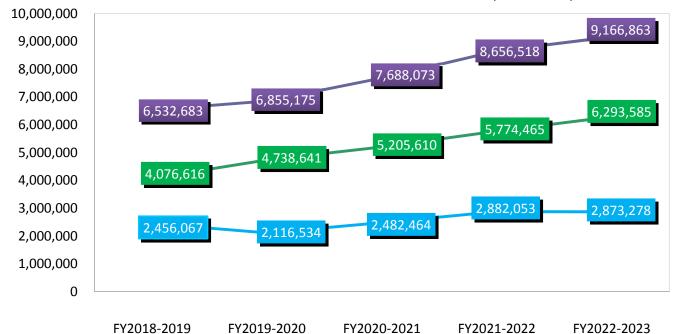
SD5 CASH BALANCE PROJECTIONS

	FY2018-2019	FY2019-2020	FY2020-2021	FY2021-2022	FY2022-2023
Belvedere Property Tax Income	0	0	0	0	0
Tiburon Property Tax Income	1,093,274	1,115,139	1,137,442	1,160,191	1,183,395
Belvedere Sewer Service Charge Income	2,455,642	2,455,642	2,455,642	2,455,642	2,455,642
Tiburon Sewer Service Charge Income	2,782,590	2,782,590	2,782,590	2,782,590	2,782,590
Belvedere Operating Expense	1,242,097	1,279,359	1,317,740	1,357,272	1,397,991
Tiburon Operating Expense	2,224,970	2,291,719	2,360,471	2,431,285	2,504,223
Belvedere Capital Expense	592,500	1,200,000	470,000	365,000	570,000
Tiburon Capital Expense	457,500	425,000	575,000	425,000	425,000
Paradise Cove Capital Expense	35,000	70,000	135,000	35,000	25,000
Main Plant Capital Expense	110,000	90,000	55,000	140,000	575,000
Belvedere MPR DEBT CIP	281,989	282,165	281,408	281,434	281,434
Tiburon MPR DEBT CIP	518,661	518,985	517,592	517,641	517,641
Belvedere Total Income	2,455,642	2,455,642	2,455,642	2,455,642	2,455,642
Belvedere Total Expense	2,157,715	2,795,176	2,089,713	2,056,053	2,464,417
Belvedere Net Income	297,928	(339,533)	365,930	399,590	(8,775)
Belvedere LAIF (Cash) + Net Income	2,456,067	2,116,534	2,482,464	2,882,053	2,873,278
Tiburon Total Income	2 075 064	2 907 720	2 020 022	2 042 794	2 005 005
	3,875,864	3,897,729 3,235,704	3,920,032 3,453,063	3,942,781	3,965,985
Tiburon Total Expense Tiburon Net Income	3,201,131 674,733	662,025	466,969	3,373,926 568,855	3,446,864 519,120
Tibulott Net Income	074,733	002,025	400,909	300,033	519,120
Tiburon LAIF (Cash) + Net Income	4,076,616	4,738,641	5,205,610	5,774,465	6,293,585
SD5 TOTAL CASH BALANCE	6,532,683	6,855,175	7,688,073	8,656,518	9,166,863

	FY2018-2019	FY2019-2020	FY2020-2021	FY2021-2022	FY2022-2023
SD5 Cash Balance Totals					
Belvedere Cash Balance (LAIF Included)	2,456,067	2,116,534	2,482,464	2,882,053	2,873,278
Tiburon Cash Balance (LAIF Included)	4,076,616	4,738,641	5,205,610	5,774,465	6,293,585
Total SD5 Cash Balance (LAIF included)	6,532,683	6,855,175	7,688,073	8,656,518	9,166,863

SD5 Detailed Cash Balance Projection

- ──Total SD5 Cash Balance (LAIF included)
- SD5 Cash Balance Totals Belvedere Cash Balance (LAIF Included)
- → SD5 Cash Balance Totals Tiburon Cash Balance (LAIF Included)



	FY2018-2019	FY2019-2020	FY2020-2021	FY2021-2022	FY2021-2022
Total Projected Income	6,331,506	6,353,371	6,375,674	6,398,423	6,421,627
Total Projected Expense	5,358,846	6,030,880	5,542,775	5,429,978	5,911,281

SD5 Total Income vs. Total Expense Projections

