NOTICE AND AGENDA Regular Board Meeting at Sanitary District No. 5 of Marin County Thursday, March 17, 2022

5:00 P.M. REGULAR BOARD MEETING

COVID-19 ADVISORY NOTICE

Consistent with Assembly Bill 361 revising Government Code section 54953, and Resolution No. 2021-07 of this Board enacted in accordance therewith, the Meeting will not be physically open to the public and all Board Members and Staff will be teleconferencing into the meeting.

How to Submit Public Comments:

Comments submitted prior to the commencement of the meeting will be presented to the Board and included in the public record for the meeting.

Public Comments are to be submitted via email to <u>rdohrmann@sani5.org.</u>

In addition, members of the public who are calling in, will have the opportunity to provide public comments by following the steps below:

How to Participate in the Meeting: Join Zoom Meeting by clicking on the following link:

https://us02web.zoom.us/j/6230620778

Meeting ID: 623 062 0778 or join by phone:

Call in number: (669) 900-9128 Participant Code: 623 062 0778

ROLL CALL

PUBLIC COMMENTS: The public is invited to address the Board on items that do not appear on the agenda and are within the subject matter jurisdiction of the Board. The Brown Act does not allow the Board to take action on any public comment. Please limit public comments to no more than three minutes.

DIRECTORS' COMMENTS AND/OR AGENDA REQUESTS:

CONSENT CALENDAR:

- 1. Motion to review and affirm Resolution No. 2021-08: A Resolution proclaiming the continuing need to meet by teleconference in accordance with Government Code Section 54953 Action
- 2. Approval of February 17th, 2022 Regular Board Meeting Minutes (Dohrmann)
- 3. Review and receive all electronic fund transfers (EFTs) and approve warrants from February 11th, 2022, through March 10th, 2022 (JP Morgan Chase Bank, check no. 8769 through check no. 8816, all transactions totaling \$362,575.68) and receive February 2022, payroll, in the sum of \$132,847.93 (Dohrmann)
- 4. Receipt of Financial Reports for February 2022 (Dohrmann)

MANAGEMENT REPORTS:

5. District Management Summary Report (Rubio)

Board of Directors Agenda Regular Board Meeting, March 17, 2022 Page 2

NEW BUSINESS:

- 6. Review and accept report from HDR re Staffing Level Assessment at Sanitary District No. 5 of Marin County-presentation by Scott Joslyn/Mary Martis Action (Rubio)
- 7. Review and discuss Sanitary District No. 5 of Marin County's 100 years of business, serving our community Action (Rubio)
- 8. Review and discuss upcoming ARC (annual required contribution) payment to CERBT (California Employee Retirement Benefit Trust) for paying down OPEB (other post-employment benefits) liability – Action and consideration to change risk strategy level with CERBT – Action (Rubio)
- 9. Review and approve SD5 request for proposal (RFP) for the Districts upcoming Digester cleaning and rehabilitation project, and authorize District manager to solicit proposals for the project Action (Rubio)

UNFINISHED BUSINESS:

COMMITTEE REPORTS:

- 10. Capital Improvement Program Committee (Arias-Montez/Moody)
- 11. Finance & Fiscal Oversight Committee (Benediktsson/Arias-Montez)
- 12. Governance Committee (Moody/Snyder)
- 13. Personnel Committee (Snyder/Carapiet)

OTHER BUSINESS:

ENVIRONMENTAL:

CORRESPONDENCE:

INFORMATIONAL ITEMS:

CONVENE TO CLOSED SESSION:

14. Convene to Closed Session (the public may provide comments regarding the closed session item(s) just prior to the Board beginning the Closed Session. Closed sessions are not open to the public.)

a) Conference with Labor Negotiators (Gov. code §54957.6) of Sanitary District No. 5 of Marin County (District Manager - Tony Rubio), and "Employees of Sanitary District No. 5 of Marin County"

15. Report out of Closed Session

RECONVENE TO OPEN SESSION:

ADJOURNMENT

The Board will be asked to adjourn the meeting to a Regular Board Meeting on April 21, 2022, at 5:00 P.M.

At its discretion, the Board of Directors may consider the above-agenda items out of the order in which they appear currently. <u>Accessible public</u> <u>meetings</u>: Upon request, the District will provide written agenda materials in appropriate alternate formats, or disability-related modification or accommodation, including auxiliary aids or services to enable individual with disabilities to participate in public meetings. Please submit written requests to the District at P.O. Box 227, Tiburon, CA 94920 or rdohrmann@sani5.org at least two days prior to the meeting.

RESOLUTION 2021-08

SANITARY DISTRICT NO. 5 OF MARIN COUNTY

A RESOLUTION PROCLAIMING THE CONTINUING NEED TO MEET BY TELECONFERENCE IN ACCORDANCE WITH GOVERNMENT CODE SECTION 54953

WHEREAS, on January 30, 2020, the World Health Organization declared the COVID-19 outbreak a public health emergency of international concern; and

WHEREAS, on March 4, 2020, the Governor of the State of California declared a state of emergency in order to address the COVID-19 pandemic; and

WHEREAS, on March 3, 2020, Marin County declared a local emergency due to the COVID-19; and

WHEREAS, to allow local government bodies to safely conduct public meetings during the COVID-19 pandemic as well as to ensure public access to governmental meetings, the Governor of the State of California issued Executive Orders N-25-20 and N-29-20, which streamlined notice requirements for teleconference meetings under the Ralph M. Brown Act; and

WHEREAS, the Sanitary District No. 5 ("District") has been conducting meetings of the District Board as well as its Committees pursuant to the provisions of these executive orders since their issuance; and

WHEREAS, the California State Legislature approved and the Governor signed AB 361 into law, which amended the Ralph M. Brown Act to allow local legislative bodies to continue meeting by teleconference during a gubernatorial proclaimed state of emergency if the local legislative body determines, by majority vote, that as a result of the emergency, meeting in person would present imminent risks to the health or safety of attendees (California Government Code section 54953(e)(1)(B)); and

WHEREAS, the State of Emergency remains in effect; and

WHEREAS, COVID-19 continues to threaten the health and lives of District residents; and

WHEREAS, there is scientific consensus that variants of COVID-19, such as the Delta variant, are highly transmissible in indoor settings; and

WHEREAS, in individuals that are vaccinated, breakthrough cases of COVID-19 are becoming increasingly common; and

WHEREAS, AB 361 requires the District to reconsider the circumstances of the emergency and review whether it continues to directly impact the ability of the members to meet safely in person;

NOW, THEREFORE, BE IT RESOLVED that the Board of Directors of the Sanitary District No. 5 does hereby resolve, declare, determine, and order as follows:

SECTION 1. The above recitals are correct and are material to this Resolution and are incorporated into this Resolution as findings of the District Board.

Resolution No. 2021-08 October 21, 2021

SECTION 2. Pursuant to the requirements of Government Code Section 54953 (e)(3), the District Board makes the following findings:

- A) The District Board has considered the circumstances of the continuing state of emergency;
- B) The state of emergency continues to directly impact the ability of the members and the public to meet safely in person;
- C) Due to COVID-19, holding meetings in person will present imminent risks to the health and safety to attendees; and
- D) The District Board will continue to meet by teleconference in accordance with Government Code section 54953(e).

SECTION 3. The aforementioned findings apply to all Commissions, Committees, or advisory bodies of the District, which are classified as legislative bodies per Government Code Section 54952.

SECTION 4. The District Board will reconsider, not more than every 30 days, the circumstances of the emergency and review whether it continues to directly impact the ability of the members to meet safely in person.

SECTION 5. All portions of this resolution are severable. If an individual component of this resolution is adjudged by a court to be invalid and unenforceable, then the remaining portions will continue in effect.

* * * * *

I hereby certify that the foregoing is a full, true, and correct copy of a resolution duly and regularly passed and adopted by the Board of Directors of Sanitary District No. 5 of Marin County, California, at a meeting thereof duly held on the 21st day of October 2021, by the following vote:

AYES, and in favor thereof, Directors: RICHARD SINDER, JOHN GARARET, TO MOREY, CARACINE

BENEDIKTSSEN

NOES, Directors: Nove

ABSENT, Directors: OMAR ARMS MANTEZ

ABSTAIN, Directors: Nave

APPROVED:

Richard Snyder President, Board of Directors

ATTEST:

John Carapiet Vice President, Board of Directors

Item #2

Regular Board Meeting Minutes Sanitary District No. 5 of Marin County Thursday, February 17, 2022

5:00 P.M. REGULAR BOARD MEETING

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Meeting ID: 623 062 0778

or join by phone:

Call in number: (669) 900-9128 Participant Code: 623 062 0778

CALL TO ORDER by President Snyder at 5:01 p.m.

ROLL CALL

Directors present:	John Carapiet, President Omar Arias-Montez, Vice President Catharine Benediktsson, Director Richard Snyder, Director
Directors not present:	Tod Moody, Secretary
Staff present:	Tony Rubio, District Manager
Staff not present:	Robin Dohrmann, Office Manager

PUBLIC COMMENTS: The public is invited to address the Board on items that do not appear on the agenda and are within the subject matter jurisdiction of the Board. The Brown Act does not allow the Board to take action on any public comment. Please limit public comments to no more than three minutes.

There were no public comments at this time.

DIRECTORS' COMMENTS AND/OR AGENDA REQUESTS:

• President Carapiet thanked the Board for the teamwork demonstrated re Mallard Pointe letter/questions

CONSENT CALENDAR:

- 1. Motion to review and affirm Resolution No. 2021-08: A Resolution proclaiming the continuing need to meet by teleconference in accordance with Government Code Section 54953 Action
- 2. Approval of January 20, 2022 Regular Board Minutes, as well as February 8, 2022 Special Board Meeting Minutes (Dohrmann)
- Review and receive all electronic fund transfers (EFTs) and approve warrants from January 13th, 2022, through February 10^{th,} 2022 (JP Morgan Chase Bank, check no. 8718 through check no. 8768, all transactions totaling \$178,074.28) and receive January 2022, payroll, in the sum of \$124,388.27 (Dohrmann)
- 4. Receipt of Financial Reports for January 2022 (Dohrmann)
- 5. Receive and approve Sanitary District No.5 of Marin County FY 20-21 Audited Financial Statements, completed by Perotti &Carrade (Rubio)

Discussion by the Board. Motion (Snyder/Benediktsson) to approve the Consent Calendar, Items No. 4 through No.6. Passed (4-0-0-1).

MANAGEMENT REPORTS:

6. District Management Summary Report (Rubio)

District Manager, Tony Rubio, presented a written and verbal report on current District issues, responding to questions from the Board. Discussion by the Board.

NEW BUSINESS:

7. Review and accept proposal from Muni-Quip re WEMCO digester recirculation pump and authorize the District Manager to place order for two (2) pumps this fiscal year (lead-time for procurement is next fiscal year) - Action (Rubio)

Discussion by the Board. Motion (Snyder/Benediktsson) accept proposal from Muni-Quip re WEMCO digester recirculation pump and authorize the District Manager to place order for two (2) pumps this fiscal year (lead-time for procurement is next fiscal year). Passed (4-0-0-1).

8. Review and discuss upcoming ARC (annual required contribution) payment to CERBT (California Employee Retirement Benefit Trust) for OPEB (other post-employment benefits) and consider paying down current liabilities (i.e., MPR Refinanced Loan Agreement, etc.) – possible Action (Rubio)

Discussion by the Board. Motion (Snyder/Benediktsson) to fund CERBT (California Employee Retirement Benefit Trust) for OPEB (other post-employment benefits) and consider paying down current liabilities (i.e., MPR Refinanced Loan Agreement, etc.). Passed (4-0-1-1).

9. Review and discuss Sewer Rate Proposals (2) and select a proposal and authorize the District Manager to enter into a PSA (professional services agreement) to the sewer rate study – Action (Rubio)

Discussion by the Board. Motion (Snyder/Benediktsson) to contract with HF&H Consultants to enter into a Professional Services Agreement for the FY22-23 SD5 Sewer Rate Study. Passed (4-0-1-1).

UNFINISHED BUSINESS: None

Minutes Regular Board Meeting, February 17, 2022 Page 3

COMMITTEE REPORTS:

- 10. Capital Improvement Program Committee (Arias-Montez/Moody) N/A
- 11. Finance & Fiscal Oversight Committee (Benediktsson/Arias-Montez) N/A
- 12. Governance Committee (Moody/Snyder) N/A
- 13. Personnel Committee (Snyder/Carapiet) N/A
- 14. Mallard Pointe Ad Hoc Committee (Carapiet/Benediktsson) Letter submitted to Town of Tiburon

OTHER BUSINESS: None

ENVIRONMENTAL: None

CORRESPONDENCE: None

INFORMATIONAL ITEMS: None

ADJOURNMENT

The Board adjourned at 5:45 p.m. to a Regular Board Meeting on March 17, 2022, at 5:00 P.M.

Approved:

Attest:

John Carapiet President, Board of Directors Omar-Arias Montez Vice President, Board of Directors

Sanitary Distr. No.5 of Marin Co. **Warrant List Summary** February 11 through March 10, 2022

Date	Num	Name	Мето	Amount
	Chase	- Primary 7399		
02/15/22	EFT	CalPERS	EFT Health Premium, March 2022, Cust #4163206459	-14,449.12
02/17/22	8769	Alhambra	Acct #547945611762129, Water, January - February 2022	-167.79
02/17/22	8770	Brelje and Race Laboratories, Inc.	M.P./P.C. Plant Samples, December 2021	-1,760.00
02/17/22	8771	Comcast Business	Acct# 8155 30 011 0149465, Bus. Voice, Internet & Cable, Febru	-577.17
02/17/22	8772	Home Depot Credit Services	Acct #6035 3220 0516 4334, M.P. Breakroom - January 2022	-935.72
02/17/22	8773	Mill Valley Refuse Service, Inc.	Acct #063092, SLUDGE TRANSPORT - January 2022	-1,080.00
02/17/22	8774	Special District Risk Management	Member #7665, Life, Vision, DDS & LTD Ins., March 2022	-1,215.86
02/17/22	8775	Verizon Wireless	Acct #0342125502-00001: iPhones & BPS Comm, February 2022	-408.90
02/17/22	8776	Pacific Gas & Electric	Acct #2908031411-4, Utilities, January 2022	-22,880.81
02/17/22	8777	Staples, Inc.	Acct #60111000714, Office Supplies, January 2022	-152.23
03/10/22	8778	AAAA Generator Services, Inc.	SD5 Generator Repair, January - March, 2022	-3,032.98
03/10/22	8779	Access Answering Service	Acct #4080C, Answering Service, March 2022	-60.00
03/10/22	8780	AT&T	Acct #960732-76375559 - February 2022	-855.54
03/10/22	8781	Banshee Networks, Inc.	Computer/IT Support, E-Media Installations - February 2022	-299.00
03/10/22	8782	Burke, Williams & Sorensen, LLP	Legal Advice, January 2022	-3,244.50
03/10/22	8783	California Association of Sanitatio	CASA Membership Dues (FY22-23 AJE)	-695.00
03/10/22	8784	Caltest Analytical Laboratory	M.P./P.C. Lab Sampling - February 2022	-7,435.60
03/10/22	8785	Caltronics Business Systems, Inc.	Acct #SD15, Multi-purpose Copier Contract, February 2022	-150.73
03/10/22	8786	Cintas Corporation #626	Acct #626-00821, PPE/Safetywear + Service, February 2022	-140.45
03/10/22	8787	DKF Solutions Group, LLC	My Safety Officer Monthly Subscription + OSHA Consult - March	-2,577.50
03/10/22	8788	Fastenal Company	CASA10962, Safety & M.P. Parts & Service, February 2022	-2,230.60
03/10/22	8789	Goodman Building Supply Co.	Acct #20070, Safety, M.P. & Grounds Maint. Supplies, February 2	-305.89
03/10/22	8790	Hach Company, Inc.	Acct# 108400, Lab Chemicals, March 2022	-1,742.26
03/10/22	8791	Harrington Industrial Plastics LLC	Cust #:044227, M.P. Supplies - February 2022	-1,128.03
03/10/22	8792	Home Depot Credit Services	M.P. Office Maint., February 2022	-44.12
03/10/22	8793	Jackson's Hardware, Inc.	Acct #7601, PPE - January 2022	-87.39
03/10/22	8794	JM Integration, LLC	M.P. Parts & Service, February - March 2022	-15,625.80
03/10/22	8795	Ken Grady Company, Inc.	SD5 M.P. Parts - March 2022	-3,806.69
03/10/22	8796	Linscott Engineering Contractors I	SD5 M.P., Belv & Tib P&L - Feb - March 2022	-103,233.91
03/10/22	8797	Marin Municipal Water District	Water, December 2021 - February 2022	-1,570.03
03/10/22	8798	MidAmerica	Acct#: SD5MARIN0G5, 2022 Rates, Jul - Dec 2022 (AJE FY2022	-39,600.00
03/10/22	8799	Mill Valley Refuse Service, Inc.	Acct #032945, Garbage Service + 1 yd rental, March 2022	-271.09
03/10/22	8800	Nute Engineering Corp.	Consulting & Engr. Srvcs., January 2022	-1,847.00
03/10/22	8801	Roy's Sewer Service, Inc.	P&L: Tiburon - February 2022	-3,680.00
03/10/22	8802	Royal Wholesale	BPS#1 P&L - December 2021 - February 2022	-528.00
03/10/22	8803	Solenis, LLC	Pyr #: 441488, M.P. Chemicals, March 2022	-4,418.27
03/10/22	8804	Telstar Instrument, Inc.	Cust #SANDI, P.C. Cellular Communication Installations - March	-5,648.00
03/10/22	8805	Transene Company Inc.	Acct #400M14, M.P. & Lab Supplies & Chemicals (+SASM), Marc	-1,463.87
03/10/22	8806	U.S. Bank	Acct#: 4246 0445 5565 3611, January - February 2022	-5,112.07
03/10/22		U.S. Peroxide, LLC	Cust ID #UC50500893, Chemicals - February 2022	-9,404.10
03/10/22	8808	Univar	Cust ID #STDT001, Chemicals - March 2022	-6,111.36
03/10/22	8809	USA BlueBook	Cust #933682, M.P. & P.C. Lab Equipment - January 2022	-2,630.13
03/10/22	8810	Waste Management of Redwood	Acct #507-0000190-1507-2, Sludge Disposal, February 2022	-1,078.44
03/10/22	8811	Water Components & Building Su	Acct #454, M.P. Supplies, February 2022	-222.42
03/10/22	8812	WorkSmart Automation, Inc.	SD5 Comm System Maintenance, February 2022	-1,443.50
03/10/22	8813	Zions Bank Corporation, N.A.	CB&T: #0001400000098948, MPR Refi, March 2022	-82,584.00
03/10/22	8814	Balf, Abigail	Reimb. EE Incentive, January 2022	-1,000.00
03/10/22	8815	Rosser, John	Reimb. EE Incentive, February 2022	-3,220.55
03/10/22	8816	Triola, Joseph	Reimb. for SD5 Tire Repair + S/B Mileage, Jan - Feb 2022	-419.26
Total JP Mo	organ Ch	nase - Primary 7399		-362,575.68

TOTAL

-362,575.68

Sanitary Distr. No.5 of Marin Co. Warrant List Detail

February 11 through March 10, 2022

Date	Num	Name	Мето	Account	Class	Paid Amount
02/15/22	EFT	CalPERS	EFT Health Premium, March 2022, Cust #4163206459	JP Morgan Chase - Primary 7399		
			Active Employee Health Premium - March 2022 Active Employee Health Premium - March 2022 Active Employee Health Premium - March 2022 Retiree Health Premium - March 2022 Retiree Health Premium - March 2022 Active Employee Health Premium - March 2022 - Admin Fee Active Employee Health Premium - March 2022 - Admin Fee Active Employee Health Premium - March 2022 - Admin Fee Retiree Health Premium - March 2022 - Admin Fee	8020.05 · Employee Health 8020.05 · Employee Health 8020.05 · Employee Health 8022.05 · Reitree Health 8022.05 · Reitree Health 8020.05 · Employee Health 8020.05 · Employee Health 8020.05 · Employee Health 8022.05 · Reitree Health 8022.05 · Reitree Health 8022.05 · Reitree Health	Belvedere Tiburon:Paradise Cove Tiburon Belvedere Tiburon:Paradise Cove Tiburon Belvedere Tiburon:Paradise Cove Tiburon Belvedere Tiburon:Paradise Cove Tiburon	-4,746.27 -385.40 -8,067.07 -428.64 -34.81 -728.55 -11.87 -0.96 -20.17 -9.13 -0.74 -15.51
TOTAL						-14,449.12
02/17/22	8769	Alhambra	Acct #547945611762129, Water, January - February 2022	JP Morgan Chase - Primary 7399		
			Inv #12012314 0204722, Water, 1.06.2022 - 2.02.2022 Inv #12012314 0204722, Water, 1.06.2022 - 2.02.2022 Inv #12012314 0204722, Water, 1.06.2022 - 2.02.2022	7023 · Janitorial Supplies & Service 7042 · Paradise Supplies & Chemic 7023 · Janitorial Supplies & Service	Belvedere Tiburon:Paradise Cove Tiburon	-60.34 -4.90 -102.55
TOTAL						-167.79
02/17/22	8770	Brelje and Race Laboratories,	M.P./P.C. Plant Samples, December 2021	JP Morgan Chase - Primary 7399		
			Inv #139887, M.P. Samples for December 2021 Inv #139887, P.C. Samples for December 2021 Inv #139887, M.P. Samples for December 2021	7051 · Main Plant Lab Monitoring 7052 · Paradise Cove Monitoring 7051 · Main Plant Lab Monitoring	Belvedere Tiburon:Paradise Cove Tiburon	-587.24 -175.00 -997.76
TOTAL						-1,760.00
02/17/22	8771	Comcast Business	Acct# 8155 30 011 0149465, Bus. Voice, Internet & Cable, February 2022	JP Morgan Chase - Primary 7399		
			Bundle: Cable (\$218.25), February 2022 Bundle: Cable (\$218.25), February 2022 Bundle: Cable (\$218.25), February 2022 Bundle: Internet (\$19.95), February 2022 Bundle: Internet (\$19.95), February 2022 Bundle: Internet (\$19.95), February 2022 Bundle: Land Line Phones (\$249.50+ \$39.75 add'l Fees), February 2022 Bundle: Land Line Phones (\$249.50+ \$39.75 add'l Fees), February 2022 Bundle: Taxes & Fees (+/- \$5 - varies/mo), February 2022 Bundle: Taxes & Fees (+/- \$5 - varies/mo), February 2022 Bundle: Taxes & Fees (+/- \$5 - varies/mo), February 2022 Bundle: Taxes & Fees (+/- \$5 - varies/mo), February 2022 Bundle: Taxes & Fees (+/- \$5 - varies/mo), February 2022 Bundle: Taxes & Fees (+/- \$5 - varies/mo), February 2022 Bundle: Taxes & Fees (+/- \$5 - varies/mo), February 2022 Bundle: Taxes & Fees (+/- \$5 - varies/mo), February 2022 Bundle: Taxes & Fees (+/- \$5 - varies/mo), February 2022	 8510 · Data/Alarms/IT Supp & Lice 8531 · Main Plant Telephones 8532 · Paradise Cove Telephones 8531 · Main Plant Telephones 8510 · Data/Alarms/IT Supp & Lice 8531 · Main Plant Telephones 8532 · Paradise Cove Telephones 8532 · Paradise Cove Telephones 8532 · Paradise Cove Telephones 8533 · Main Plant Telephones 	Belvedere Tiburon:Paradise Cove Tiburon Belvedere Tiburon:Paradise Cove Tiburon Belvedere Tiburon:Paradise Cove Tiburon:Paradise Cove Tiburon Belvedere Tiburon Belvedere Tiburon:Paradise Cove Tiburon:Paradise Cove Tiburon:Paradise Cove	-91.36 -7.42 -155.27 -7.17 -0.58 -12.20 -104.01 -8.45 -176.79 -2.50 -0.20 -4.26 -2.50 -0.20 -4.26

TOTAL

-577.17

Sanitary Distr. No.5 of Marin Co. Warrant List Detail

Date	Num	Name	Memo	Account	Class	Paid Amount
02/17/22	8772	Home Depot Credit Services	Acct #6035 3220 0516 4334, M.P. Breakroom - January 2022	JP Morgan Chase - Primary 7399		
			PO#286876 + PO#160589: Breakroom/Shop Rehab/remodel - January 2022 PO#286876 + PO#160589: Breakroom/Shop Rehab/remodel - January 2022 PO#160588: purchased on 1.26.22 Breakroom/Shop Rehab/remodel - Janua PO#160588: purchased on 1.26.22 Breakroom/Shop Rehab/remodel - Janua PO#160588: RETURNED ALL ITEMS on 2.2.2022 PO#160588: RETURNED ALL ITEMS on 2.2.2022	9217 · SD5 Shop Rplcmnt /Ops Co 9217 · SD5 Shop Rplcmnt /Ops Co	Belvedere Tiburon Belvedere Tiburon Belvedere Tiburon	-346.68 -589.04 -268.77 -456.66 268.77 456.66
TOTAL						-935.72
02/17/22	8773	Mill Valley Refuse Service, Inc.	Acct #063092, SLUDGE TRANSPORT - January 2022	JP Morgan Chase - Primary 7399		
			Sludge Transport/Exchange only, 1.11.22, 1.25.2022 - January 2022 Sludge Transport/Exchange only, 1.11.22, 1.25.2022 - January 2022	7029 · Main Plant Sludge Disposal 7029 · Main Plant Sludge Disposal	Belvedere Tiburon	-400.14 -679.86
TOTAL						-1,080.00
02/17/22	8774	Special District Risk Manage	Member #7665, Life, Vision, DDS & LTD Ins., March 2022	JP Morgan Chase - Primary 7399		
TOTAL			Employee Life & ADD Insurance - Inv #37709 - March 2022 Employee Life & ADD Insurance - Inv #37709 - March 2022 Employee Life & ADD Insurance - Inv #37709 - March 2022 Employee LTD Insurance - Inv #37709 - March 2022 Employee LTD Insurance - Inv #37709 - March 2022 Employee DDS Insurance - Inv #37709 - March 2022 Employee Vision Insurance - Inv #37709 - March 2022	8020.05 · Employee Health 8020.05 · Employee Health	Belvedere Tiburon:Paradise Cove Tiburon Belvedere Tiburon:Paradise Cove Tiburon Belvedere Tiburon:Paradise Cove Tiburon Belvedere Tiburon:Paradise Cove Tiburon:Paradise Cove Tiburon	-39.12 -3.18 -66.50 -95.11 -7.72 -161.66 -258.69 -21.01 -439.69 -44.30 -3.60 -75.28 -1,215.86
02/17/22	8775	Verizon Wireless	Acct #0342125502-00001: iPhones & BPS Comm, February 2022	JP Morgan Chase - Primary 7399		
TOTAL			Inv #9898893921: Monthly SD5 EE Cell phone Charges (@ \$175/mo.Plan+\$ Inv #9898893921: Monthly SD5 EE Cell phone Charges (@ \$175/mo.Plan+\$ Inv #9898893921: Monthly SD5 EE Cell phone Charges (@ \$175/mo.Plan+\$ Inv #9898893921: Monthly Charges for BPS Telephone lines (BPS#2, #13+# Inv #9898893921: Monthly Charges for P.C. PS Telephone lines (SF#1+#2+ Inv #9898893921: Taxes, Gov't Surcharges & Fees, February 2022 Inv #9898893921: Taxes, Gov't Surcharges & Fees, February 2022 Inv #9898893921: Taxes, Gov't Surcharges & Fees, February 2022	 8531 · Main Plant Telephones 8532 · Paradise Cove Telephones 8531 · Main Plant Telephones 8533 · Pumps & Lines Telephones 8533 · Pumps & Lines Telephones 8531 · Main Plant Telephones 8532 · Paradise Cove Telephones 8531 · Main Plant Telephones 	Belvedere Tiburon:Paradise Cove Tiburon Belvedere Tiburon:Paradise Cove Belvedere Tiburon:Paradise Cove Tiburon	-118.60 -9.63 -201.58 -35.00 -35.00 -3.27 -0.27 -5.55 -408.90

Sanitary Distr. No.5 of Marin Co. Warrant List Detail

February 11 through March 10, 2022

Date	Num	Name	Memo	Account	Class	Paid Amount
02/17/22	8776	Pacific Gas & Electric	Acct #2908031411-4, Utilities, January 2022	JP Morgan Chase - Primary 7399		
			Acct #2908031411-4, Main Plant Utilities - January 2022 Acct #2908031411-4, P.C. Plant Utilities - January 2022 Acct #2908031411-4, Main Plant Utilities - January 2022 Acct #2908031411-4, Belv Pump St Utilities - January 2022 Acct #2908031411-4, P.C. Pump St Utilities - January 2022 Acct #2908031411-4, Tib Pump St Utilities - January 2022	8542 · Main Plant Utilities 8543 · Paradise Cove Utilities 8542 · Main Plant Utilities 8544 · Pump Station Utilities 8544 · Pump Station Utilities 8544 · Pump Station Utilities	Belvedere Tiburon:Paradise Cove Tiburon Belvedere Tiburon:Paradise Cove Tiburon	-5,848.93 -1,993.86 -9,937.65 -2,014.24 -331.27 -2,754.86
TOTAL						-22,880.81
02/17/22	8777	Staples, Inc.	Acct #60111000714, Office Supplies, January 2022	JP Morgan Chase - Primary 7399		
			Inv #1073, #30027979684, #61, #897, Office supplies + W2 & 1099 forms, J Inv #1073, #30027979684, #61, #897, Office supplies + W2 & 1099 forms, J Inv #1073, #30027979684, #61, #897, Office supplies + W2 & 1099 forms, J		Belvedere Tiburon:Paradise Cove Tiburon	-54.74 -4.45 -93.04
TOTAL						-152.23
03/10/22	8778	AAAA Generator Services, Inc.	SD5 Generator Repair, January - March, 2022	JP Morgan Chase - Primary 7399		
			Inv #51915 (PO#183614), M.P. Generator Service on-site - January 2022 Inv #51915 (PO#183614), M.P. Generator Service on-site - January 2022 Inv #51754 (PO#183634), BPS#1 upgrade waork at gas meter	7022 · Plant Maint. Parts & Service 7022 · Plant Maint. Parts & Service 7011 · Pumps & Lines Maintenance	Belvedere Tiburon Belvedere	-937.37 -1,592.64 -502.97
TOTAL						-3,032.98
03/10/22	8779	Access Answering Service	Acct #4080C, Answering Service, March 2022	JP Morgan Chase - Primary 7399		
			Inv #27211, Answering Service, March 2022 - SSO & Alarm Notifications Inv #27211, Answering Service, March 2022 - SSO & Alarm Notifications Inv #27211, Answering Service, March 2022 - SSO & Alarm Notifications	8510 · Data/Alarms/IT Supp & Lice 8510 · Data/Alarms/IT Supp & Lice 8510 · Data/Alarms/IT Supp & Lice	Belvedere Tiburon:Paradise Cove Tiburon	-21.58 -1.75 -36.67
TOTAL						-60.00
03/10/22	8780	AT&T	Acct #960732-76375559 - February 2022	JP Morgan Chase - Primary 7399		
			PC Plant Telephones - February 2022 PC Pumps & Lines Telephones - February 2022 Tib Pumps & Lines Telephones - February 2022	8532 · Paradise Cove Telephones 8533 · Pumps & Lines Telephones 8533 · Pumps & Lines Telephones	Tiburon:Paradise Cove Tiburon:Paradise Cove Tiburon	-533.27 -8.27 -314.00
TOTAL						-855.54
03/10/22	8781	Banshee Networks, Inc.	Computer/IT Support, E-Media Installations - February 2022	JP Morgan Chase - Primary 7399		
			Inv #15264 - Software/Mo. Subscrition: Adobe Acrobat Standard (2020) - Fe Inv #15264 - Software/Mo. Subscrition: Adobe Acrobat Standard (2020) - Fe Inv #15264 - Software/Mo. Subscrition: Adobe Acrobat Standard (2020) - Fe	8510 · Data/Alarms/IT Supp & Lice	Belvedere Tiburon:Paradise Cove Tiburon	-107.52 -8.73 -182.75
TOTAL						-299.00

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Date	Num	Name	Мето	Account	Class	Paid Amount
03/10/22	8782	Burke, Williams & Sorensen,	Legal Advice, January 2022	JP Morgan Chase - Primary 7399		
			Inv #281117, DCS, January 2022 Inv #281117, DCS, January 2022 Inv #281117, DCS, January 2022 Inv #281117, HR, January 2022 Inv #281117, HR, January 2022 Inv #281117, CNTRX, January 2022 Inv #281117, CNTRX, January 2022 Inv #281117, CNTRX, January 2022 Inv #281117, CNTRX, January 2022	6039 · Legal 6039 · Legal	Belvedere Tiburon:Paradise Cove Tiburon Belvedere Tiburon:Paradise Cove Tiburon Belvedere Tiburon:Paradise Cove Tiburon	-113.27 -9.20 -192.53 -1,019.47 -82.78 -1,732.75 -33.98 -2.76 -57.76
TOTAL						-3,244.50
03/10/22	8783	California Association of Sani	CASA Membership Dues (FY22-23 AJE)	JP Morgan Chase - Primary 7399		
TOTAL			Inv #6037, SD5 CASA 2022 Membership Dues, 1.1.2022 - 6.30.2022 Inv #6037, SD5 CASA 2022 Membership Dues, 1.1.2022 - 6.30.2022 Inv #6037, SD5 CASA 2022 Membership Dues, 1.1.2022 - 6.30.2022 Inv #6307, SD5 CASA 2022 Membership Dues, 7.1.2022 - 12.31.2022 (FY22 Inv #6307, SD5 CASA 2022 Membership Dues, 7.1.2022 - 12.31.2022 (FY22 Inv #6307, SD5 CASA 2022 Membership Dues, 7.1.2022 - 12.31.2022 (FY22 Inv #6307, SD5 CASA 2022 Membership Dues, 7.1.2022 - 12.31.2022 (FY22	6025 · Dues & Subscriptions	Belvedere Tiburon:Paradise Cove Tiburon Belvedere Tiburon:Paradise Cove Tiburon	-124.96 -10.15 -212.39 -124.96 -10.15 -212.39 -695.00
03/10/22	8784	Caltest Analytical Laboratory	M.P./P.C. Lab Sampling - February 2022	JP Morgan Chase - Primary 7399		
			M.P B: #629773, #629949, #629977, #630247, #630323, #630507 - Febru P.C.: Inv #629725, #629804, #630006, #630559, #630576 - February 20222 M.P B: #629773, #629949, #629977, #630247, #630323, #630507 - Febru	7051 · Main Plant Lab Monitoring 7052 · Paradise Cove Monitoring 7051 · Main Plant Lab Monitoring	Belvedere Tiburon:Paradise Cove Tiburon	-1,183.41 -4,241.50 -2,010.69
TOTAL						-7,435.60
03/10/22	8785	Caltronics Business Systems,	Acct #SD15, Multi-purpose Copier Contract, February 2022	JP Morgan Chase - Primary 7399		
			Inv #3447502, Konica Multi-purpose copier (C308) contract, February 2022 Inv #3447502, Konica Multi-purpose copier (C308) contract, February 2022 Inv #3447502, Konica Multi-purpose copier (C308) contract, February 2022	6047 · Office Supplies 6047 · Office Supplies 6047 · Office Supplies	Belvedere Tiburon:Paradise Cove Tiburon	-54.20 -4.40 -92.13
TOTAL						-150.73
03/10/22	8786	Cintas Corporation #626	Acct #626-00821, PPE/Safetywear + Service, February 2022	JP Morgan Chase - Primary 7399		
TOTAL			PPE/Safetwear + Service: Inv ending in #21893, #92832, #88431, #64161 - F PPE/Safetwear + Service: Inv ending in #21893, #92832, #88431, #64161 - F PPE/Safetwear + Service: Inv ending in #21893, #92832, #88431, #64161 - F	8520 · Personal Protection/Safety	Belvedere Tiburon:Paradise Cove Tiburon	-50.51 -4.10 -85.84
TOTAL						-140.45

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Date	Num	Name	Memo	Account	Class	Paid Amount
03/10/22	8787	DKF Solutions Group, LLC	My Safety Officer Monthly Subscription + OSHA Consult - March 2022	JP Morgan Chase - Primary 7399		
			Inv #20337/OET, My Safety Officer Monthly Subscription Fee, March 2022 Inv #20337/OET, My Safety Officer Monthly Subscription Fee, March 2022 Inv #20337/OET, My Safety Officer Monthly Subscription Fee, March 2022 Inv #20374, CalOSHA Training Requirements, March 2022 Inv #20374, CalOSHA Training Requirements, March 2022 Inv #20374, CalOSHA Training Requirements, March 2022	8515 · Safety 8515 · Safety 8515 · Safety 8515 · Safety 8515 · Safety 8515 · Safety 8515 · Safety	Belvedere Tiburon:Paradise Cove Tiburon Belvedere Tiburon:Paradise Cove Tiburon	-125.86 -10.22 -213.92 -801.01 -65.04 -1,361.45
TOTAL						-2,577.50
03/10/22	8788	Fastenal Company	CASA10962, Safety & M.P. Parts & Service, February 2022	JP Morgan Chase - Primary 7399		
			Inv #CAPET183628 (PO#387883), Safety: Tyvex Coveralls (M, XL) - Februar Inv #CAPET183628 (PO#387883), Safety: Tyvex Coveralls (M, XL) - Februar Inv #CAPET183628 (PO#387883), Safety: Tyvex Coveralls (M, XL) - Februar Inv #CAPET60178 (PO#387884), M.P. Supplies: White grease - December 2 Inv #CAPET60178 (PO#387884), M.P. Supplies: White grease - December 2 Inv #CAPET60178 (PO#387884) + CAPET60093 (PO#160512), #CAPET598 Inv #CAPET59815 + CAPET60093 (PO#160512), M.P. Parts - Ordered in No Inv #CAPET59515 (PO#387883), Janitorial Supplies Ordered in December	8515 · Safety 8515 · Safety 7021 · Plant Maintenance Supplies 7021 · Plant Maintenance Supplies 7022 · Plant Maint. Parts & Service	Belvedere Tiburon:Paradise Cove Tiburon Belvedere Tiburon Belvedere Tiburon Belvedere Tiburon	-252.36 -20.49 -428.93 -89.53 -152.11 -366.84 -623.29 -110.06 -186.99
TOTAL						-2,230.60
03/10/22	8789	Goodman Building Supply Co.	Acct #20070, Safety, M.P. & Grounds Maint. Supplies, February 2022	JP Morgan Chase - Primary 7399		
			Inv #841303 (PO#160592), M.P. Supplies - February 2022 Inv #841303 (PO#160592), M.P. Supplies - February 2022 Inv #842549 (PO#286877), Grounds Maintenance - February 2022 Inv #842549 (PO#286877), Grounds Maintenance - February 2022	7021 · Plant Maintenance Supplies 7021 · Plant Maintenance Supplies 7028 · Grounds Maintenance 7028 · Grounds Maintenance	Belvedere Tiburon Belvedere Tiburon	-19.41 -32.99 -93.92 -159.57
TOTAL						-305.89
03/10/22	8790	Hach Company, Inc.	Acct# 108400, Lab Chemicals, March 2022	JP Morgan Chase - Primary 7399		
			Inv #12889263 (PO#183622), Lab checmincals, DPD Chlorine Rgt - March 2 Inv #12889263 (PO#183622), Lab checmincals, DPD Chlorine Rgt - March 2 Inv #12889263 (PO#183622), Lab checmincals, DPD Chlorine Rgt - March 2	8510 · Data/Alarms/IT Supp & Lice 8510 · Data/Alarms/IT Supp & Lice 8510 · Data/Alarms/IT Supp & Lice	Belvedere Tiburon:Paradise Cove Tiburon	-626.52 -50.87 -1,064.87
TOTAL						-1,742.26
03/10/22	8791	Harrington Industrial Plastics	Cust #:044227, M.P. Supplies - February 2022	JP Morgan Chase - Primary 7399		
			Inv #006M9111, #006M9149, #006M9511 (PO #387878) M.P. Supplies - Feb Inv #006M9111, #006M9149, (PO #387878) P.C. Supplies - February 2022 Inv #006M9111, #006M9149, #006M9511 (PO #387878) M.P. Supplies - Feb	7021 · Plant Maintenance Supplies 7042 · Paradise Supplies & Chemic 7021 · Plant Maintenance Supplies	Belvedere Tiburon:Paradise Cove Tiburon	-132.62 -770.08 -225.33
TOTAL						-1,128.03
03/10/22	8792	Home Depot Credit Services	M.P. Office Maint., February 2022	JP Morgan Chase - Primary 7399		
			Materials for water-proofing - February 2022 Materials for water-proofing - February 2022	9217 · SD5 Shop Rplcmnt /Ops Co 9217 · SD5 Shop Rplcmnt /Ops Co	Belvedere Tiburon	-16.35 777
TOTAL						-44.12

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Date	Num	Name	Memo	Account	Class	Paid Amount
03/10/22	8793	Jackson's Hardware, Inc.	Acct #7601, PPE - January 2022	JP Morgan Chase - Primary 7399		
			Inv #97006, PO #TR, PPE - January 2022 Inv #97006, PO #TR, PPE - January 2022 Inv #97006, PO #TR, PPE - January 2022	8520 · Personal Protection/Safety 8520 · Personal Protection/Safety 8520 · Personal Protection/Safety	Belvedere Tiburon Belvedere	-31.43 -2.55 -53.41
TOTAL						-87.39
03/10/22	8794	JM Integration, LLC	M.P. Parts & Service, February - March 2022	JP Morgan Chase - Primary 7399		
			Inv #22107 (PO#160535): M.P. Parts & Service - SO3 SASM Pump Replace Inv #22107 (PO#160535): M.P. Parts & Service - SO3 SASM Pump Replace Inv #22107 (PO#160535): SASM Parts & Service - SO3 SASM Pump Replace Inv #22107 (PO#160535): SASM Parts & Service - SO3 SASM Pump Replace Inv #22113 (PO#160533): M.P. Parts & Service - SO3 SASM Pump Replace Inv #22113 (PO#160533): M.P. Parts & Service - SO3 SASM Pump Replace Inv #22113 (PO#160533): SASM Parts & Service - SO3 SASM Pump Replace Inv #22113 (PO#160533): SASM Parts & Service - SO3 SASM Pump Replace Inv #22113 (PO#160533): SASM Parts & Service - SO3 SASM Pump Replace Inv #22113 (PO#160533): SASM Parts & Service - SO3 SASM Pump Replace Inv #22114 (PO#160534): M.P. ER call-out for DWP Troubleshooting - Febru Inv #22114 (PO#160534): M.P. Bi-weekly Maintenance - February 2022 Inv #22126 (PO#160536): M.P. Bi-weekly Maintenance - February 2022	 7022 · Plant Maint. Parts & Service 7021 · Plant Maint. Parts & Service 7021 · Plant Maintenance Supplies 	Belvedere Tiburon Belvedere Tiburon Belvedere Tiburon Belvedere Tiburon Belvedere Tiburon Belvedere Tiburon	-1,942.94 -3,301.15 -1,942.94 -3,301.15 -593.97 -1,009.20 -593.97 -1,009.20 -342.65 -582.19 -372.89 -633.55
TOTAL						-15,625.80
03/10/22	8795	Ken Grady Company, Inc.	SD5 M.P. Parts - March 2022	JP Morgan Chase - Primary 7399		
			Inv #5116 (P.O. #161185) , Tib & Belv P&L parts - March 2022 Inv #5116 (P.O. #161185) , Tib & Belv P&L parts - March 2022	7011 · Pumps & Lines Maintenance 7011 · Pumps & Lines Maintenance	Belvedere Tiburon	-1,410.38 -2,396.31
TOTAL						-3,806.69
03/10/22	8796	Linscott Engineering Contract	SD5 M.P., Belv & Tib P&L - Feb - March 2022	JP Morgan Chase - Primary 7399		
			Inv #3856, T&M @ SD5 M.P. Spot repair @ 4" sewer line at restrooms Feb Inv #3856, T&M @ SD5 M.P. Spot repair @ 4" sewer line at restrooms Feb Inv #3855, Assist with clearing access @ SD5 Manhole #610 at Vistazo West Inv #3854, T&M @ BPS#12 Wet Well Cover Replacement @ 6 Edgewater Inv #3858, T&M @ SD5 M.P. Spot repair @ 4" sewer line at EE locker rooms Inv #3858, T&M @ SD5 M.P. Spot repair @ 4" sewer line at EE locker rooms Inv #3858, T&M @ SD5 M.P. Spot repair @ 4" sewer line at EE locker rooms Inv #3587, 6" Sewer Line Repalcement @ Tiburon Loedge, Tiburon - Februar	7011 · Pumps & Lines Maintenance 7011 · Pumps & Lines Maintenance	Belvedere Tiburon Belvedere Belvedere Tiburon Tiburon	-2,095.50 -3,560.38 -900.97 -6,097.06 -294.55 -500.45 -89,785.00
TOTAL						-103,233.91
03/10/22	8797	Marin Municipal Water District	Water, December 2021 - February 2022	JP Morgan Chase - Primary 7399		
TOTAL			Cust #:424793, Golden Gate BPS - Water, December 2021 - February 2022 Cust #:424791, Cove Rd. BPS - Water, December 2021 - February 2022 Cust #:558095, San Rafael Ave. BPS - Water - December 2021 - February 2 Cust #138856, Mar West TPS - Water, December 2021 - February 2022 Cust #100098, M.P Water, 2021 - December 2021 - February 2022 Cust #100098, M.P Water, 2021 - December 2021 - February 2022	8541 · Water 8541 · Water 8541 · Water 8541 · Water 8541 · Water 8541 · Water	Belvedere Belvedere Belvedere Tiburon Belvedere Tiburon	-83.29 -83.29 -83.29 -87.73 -456.62 -775.81 -1,570.03
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Date	Num	Name	Memo	Account	Class	Paid Amount
03/10/22	8798	MidAmerica	Acct#: SD5MARIN0G5, 2022 Rates, Jul - Dec 2022 (AJE FY2022-2023)	JP Morgan Chase - Primary 7399		
			(2022 Rates) HRA Retiree Health Reimbursements for Jul - Dec 2022 - Trust (2022 Rates) HRA Retiree Health Reimbursements for Jul - Dec 2022 - Trust (2022 Rates) HRA Retiree Health Reimbursements for Jul - Dec 2022 - Trust		Belvedere Tiburon:Paradise Cove Tiburon	-14,240.16 -1,156.32 -24,203.52
TOTAL						-39,600.00
03/10/22	8799	Mill Valley Refuse Service, Inc.	Acct #032945, Garbage Service + 1 yd rental, March 2022	JP Morgan Chase - Primary 7399		
			Garbage Service, Including 1 yd trash + 1 yd cardboard rental - March 2022 Garbage Service, Including 1 yd trash + 1 yd cardboard rental - March 2022	7023 · Janitorial Supplies & Service 7023 · Janitorial Supplies & Service	Belvedere Tiburon	-100.44 -170.65
TOTAL						-271.09
03/10/22	8800	Nute Engineering Corp.	Consulting & Engr. Srvcs., January 2022	JP Morgan Chase - Primary 7399		
			Inv #21886, FY21-22 Sewer Improvement Project - January 2022 Inv #21886, FY21-22 Sewer Improvement Project - January 2022	6017 · Consulting Fees 6017 · Consulting Fees	Belvedere Tiburon	-684.31 -1,162.69
TOTAL						-1,847.00
03/10/22	8801	Roy's Sewer Service, Inc.	P&L: Tiburon - February 2022	JP Morgan Chase - Primary 7399		
			Inv #216108, Cleared 6" line at 112 Lyford Dr.,Tiburon, as directed, 2.17.2022 Inv #216138, Cleared 4" line at Las Palmas & Tiburon Blvd., as directed, 2.10	7011 · Pumps & Lines Maintenance 7011 · Pumps & Lines Maintenance	Tiburon:Paradise Cove Tiburon	-2,940.00 -740.00
TOTAL						-3,680.00
03/10/22	8802	Royal Wholesale	BPS#1 P&L - December 2021 - February 2022	JP Morgan Chase - Primary 7399		
			Inv #7914-1022124 (PO #160583), BPS #1 P&L - December 2021 Credit #7914-1023874 (PO #160583), Credit at BPS #1 P&L - January 2022 Inv #7914-1024735 (PO #160593), M.P. Supplies - February 2022 Inv #7914-1024735 (PO #160593), M.P. Supplies - February 2022	7011 · Pumps & Lines Maintenance 7011 · Pumps & Lines Maintenance 7021 · Plant Maintenance Supplies 7021 · Plant Maintenance Supplies	Belvedere Belvedere Belvedere Tiburon	-579.65 96.66 -16.68 -28.33
TOTAL						-528.00
03/10/22	8803	Solenis, LLC	Pyr #: 441488, M.P. Chemicals, March 2022	JP Morgan Chase - Primary 7399		
			Inv #131949469 (PO#183625, M.P. Maint, Chemicals - Praestol for Screwpr Inv #131855699, #131855700, M.P. Maint, Chemicals - Praestol for Screwpr	7024 · Main Plant Chemicals 7024 · Main Plant Chemicals	Belvedere Tiburon	-1,636.97 -2,781.30
TOTAL						-4,418.27
03/10/22	8804	Telstar Instrument, Inc.	Cust #SANDI, P.C. Cellular Communication Installations - March 2022	JP Morgan Chase - Primary 7399		
			Inv #111135, P.C. Culluar Communication installation - February 2022	7041 · Paradise Parts & Service	Tiburon:Paradise Cove	-5,648.00
TOTAL						-5,648.00

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Date	Num	Name	Мето	Account	Class	Paid Amount
03/10/22	8805	Transene Company Inc.	Acct #400M14, M.P. & Lab Supplies & Chemicals (+SASM), March 2022	JP Morgan Chase - Primary 7399		
			Inv #201912, M.P. Chemicals & Lab Supplies- Sulfuric Acid Solution & Acetat Inv #201912, P.C. Chemicals & Lab Supplies- Sulfuric Acid Solution & Acetat Inv #201912, M.P. Chemicals & Lab Supplies- Sulfuric Acid Solution & Acetat Inv #201912, M.P. SASM Chemicals & Lab Supplies- Sulfuric Acid Solution & Inv #201912, M.P. SASM Chemicals & Lab Supplies- Sulfuric Acid Solution &	7042 · Paradise Supplies & Chemic 7025 · Lab Supplies & Chemicals 7025 · Lab Supplies & Chemicals	Belvedere Tiburon:Paradise Cove Tiburon Belvedere Tiburon	-263.21 -21.37 -447.35 -271.18 -460.76
TOTAL						-1,463.87
03/10/22	8806	U.S. Bank	Acct#: 4246 0445 5565 3611, January - February 2022	JP Morgan Chase - Primary 7399		
			#0822:/9545:	6001 · Advertising	Belvedere	-5,112.07
TOTAL						-5,112.07
03/10/22	8807	U.S. Peroxide, LLC	Cust ID #UC50500893, Chemicals - February 2022	JP Morgan Chase - Primary 7399		
			Inv #CIN470003507 & #CIN470003508 (PO#160506) M.P. Chemicals (Perox Inv #CIN470003507 & #CIN470003508 (PO#160506) M.P. Chemicals (Perox		Belvedere Tiburon	-3,484.22 -5,919.88
TOTAL						-9,404.10
03/10/22	8808	Univar	Cust ID #STDT001, Chemicals - March 2022	JP Morgan Chase - Primary 7399		
			Inv #49832723 (PO#183617) Sodium Bisulfite 25% (\$1.300/Gal), March 2022 Inv #49832723 (PO#183617) Sodium Bisulfite 25% (\$1.300/Gal), March 2022 Inv #49832723 (PO#183617) Sodium Bisulfite 25% (\$1.300/Gal), March 2022	7024 · Main Plant Chemicals 7025 · Lab Supplies & Chemicals 7024 · Main Plant Chemicals	Belvedere Tiburon:Paradise Cove Tiburon	-2,197.65 -178.45 -3,735.26
TOTAL						-6,111.36
03/10/22	8809	USA BlueBook	Cust #933682, M.P. & P.C. Lab Equipment - January 2022	JP Morgan Chase - Primary 7399		
			Inv #861817, 858673, #873618 (PO#160527) + Inv #856934 (PO#387863), Inv #861817, 858673, #873618 (PO#160527) + Inv #856934 (PO#387863), Inv #861817, 858673, #873618 (PO#160527) + Inv #856934 (PO#387863),	7025 · Lab Supplies & Chemicals 7042 · Paradise Supplies & Chemic 7025 · Lab Supplies & Chemicals	Belvedere Tiburon:Paradise Cove Tiburon	-945.79 -76.80 -1,607.54
TOTAL						-2,630.13
03/10/22	8810	Waste Management of Redwo	Acct #507-0000190-1507-2, Sludge Disposal, February 2022	JP Morgan Chase - Primary 7399		
			Inv #0104543-1507-7 Sludge Disposal - 5 Drop-offs + Reg-waste approval fe Inv #0104543-1507-7 Sludge Disposal - 5 Drop-offs + Reg-waste approval fe	7029 · Main Plant Sludge Disposal 7029 · Main Plant Sludge Disposal	Belvedere Tiburon	-399.56 -678.88
TOTAL						-1,078.44
03/10/22	8811	Water Components & Buildin	Acct #454, M.P. Supplies, February 2022	JP Morgan Chase - Primary 7399		
			Inv #30576047 (PO #160596), M.P. Scrubber supplies - February 2022 Inv #30576047 (PO #160596), M.P. Scrubber supplies - February 2022	7021 · Plant Maintenance Supplies 7021 · Plant Maintenance Supplies	Belvedere Tiburon	-82.41 -140.01
TOTAL						-222.42

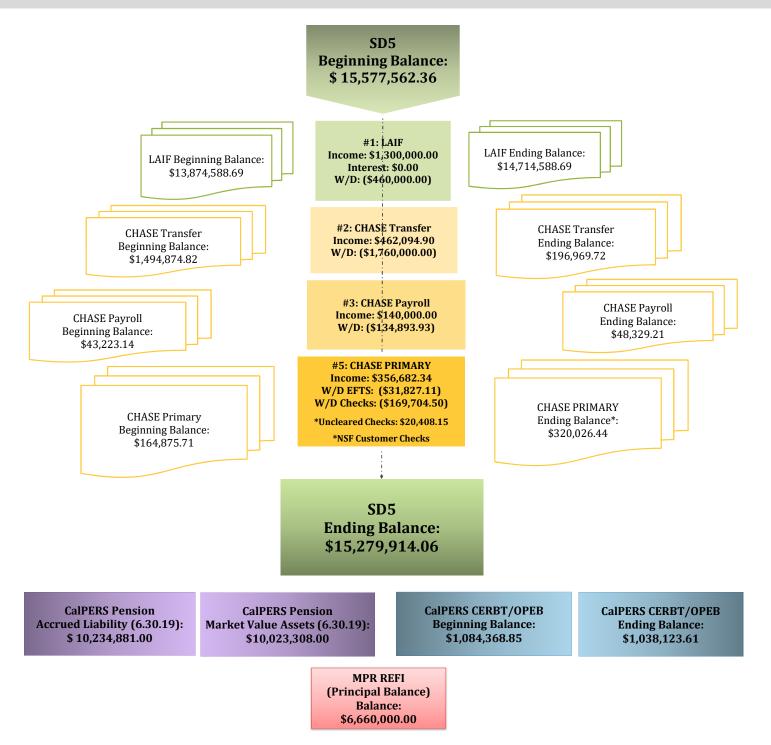
Sanitary Distr. No.5 of Marin Co. Warrant List Detail

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Date	Num	Name	Memo	Account	Class	Paid Amount
03/10/22	8812	WorkSmart Automation, Inc.	SD5 Comm System Maintenance, February 2022	JP Morgan Chase - Primary 7399		
			Inv #5172, Testing alarms+Comm at BPS#13 & BPS#14 > SCADA, March 20 Inv #5172, Communications modifications at Seafirth #1 & #2 for Standby call		Belvedere Tiburon:Paradise Cove	-721.75 -721.75
TOTAL						-1,443.50
03/10/22	8813	Zions Bank Corporation, N.A.	CB&T: #0001400000098948, MPR Refi, March 2022	JP Morgan Chase - Primary 7399		
			#000140000098948 - MPR Refi Pmt - Interest due 4/1/22 (B: 35.22%) #000140000098948 - MPR Refi Pmt - Interest due 4/1/22 (T: 64.78%)	9735 · MPR Refi - Interest 9735 · MPR Refi - Interest	Belvedere Tiburon	-29,086.08 -53,497.92
TOTAL						-82,584.00
03/10/22	8814	Balf, Abigail	Reimb. EE Incentive, January 2022	JP Morgan Chase - Primary 7399		
			Employee Incentive/Stipend: CWRCB Grade T2 - H2o Treatment Operator's Employee Incentive/Stipend: CWRCB Grade T2 - H2o Treatment Operator's Employee Incentive/Stipend: CWRCB Grade T2 - H2o Treatment Operator's	8005 · Employee Incentives	Belvedere Tiburon:Paradise Cove Tiburon	-359.60 -29.20 -611.20
TOTAL						-1,000.00
03/10/22	8815	Rosser, John	Reimb. EE Incentive, February 2022	JP Morgan Chase - Primary 7399		
			Employee Incentive/Con't Ed Stipend: Utility Leadership Practices @ CSU Employee Incentive/Con't Ed Stipend: Utility Leadership Practices @ CSU Employee Incentive/Con't Ed Stipend: Utility Leadership Practices @ CSU - sac, t Employee Incentive/Con't Ed Stipend: Industrial Waste Trx II @ CSU - Sac, t Employee Incentive/Con't Ed Stipend: Industrial Waste Trx II @ CSU - Sac, t Employee Incentive/Con't Ed Stipend: Industrial Waste Trx II @ CSU - Sac, t Employee Incentive/Con't Ed Stipend: H20 Treatment Plant Ops, V2 @ CSU Employee Incentive/Con't Ed Stipend: H20 Treatment Plant Ops, V2 @ CSU Employee Incentive/Con't Ed Stipend: H20 Treatment Plant Ops, V2 @ CSU Con't Ed Books (IWTS Industrial Waste, MFS Utility Leadership, WTPO2 - H Con't Ed Books (IWTS Industrial Waste, MFS Utility Leadership, WTPO2 - H	8005 · Employee Incentives	Belvedere Tiburon:Paradise Cove Tiburon Belvedere Tiburon:Paradise Cove Tiburon Belvedere Tiburon:Paradise Cove Tiburon Belvedere Tiburon:Paradise Cove Tiburon	-359.60 -29.20 -611.20 -359.60 -29.20 -611.20 -359.60 -29.20 -611.20 -79.31 -6.44 -134.80
TOTAL						-3,220.55
03/10/22	8816	Triola, Joseph	Reimb. for SD5 Tire Repair + S/B Mileage, Jan - Feb 2022	JP Morgan Chase - Primary 7399		
τοται			Reimb. for Tire Repair @ Utility Truck - 2.9.2022 Reimb. for Tire Repair @ Utility Truck - 2.9.2022 Reimb. for Tire Repair @ Utility Truck - 2.9.2022 Standby Milage Reimb for Jan 2022 - Belv, P&L/M.P. Standby Milage Reimb for Jan 2022 - Tib, P&L/M.P.	7072 · Maintenance 7072 · Maintenance 7072 · Maintenance 6018.2 · Standby Mileage Expense 6018.2 · Standby Mileage Expense	Belvedere Tiburon:Paradise Cove Tiburon Belvedere Tiburon	-12.35 -1.00 -20.98 -142.62 -242.31 -419.26
TOTAL						

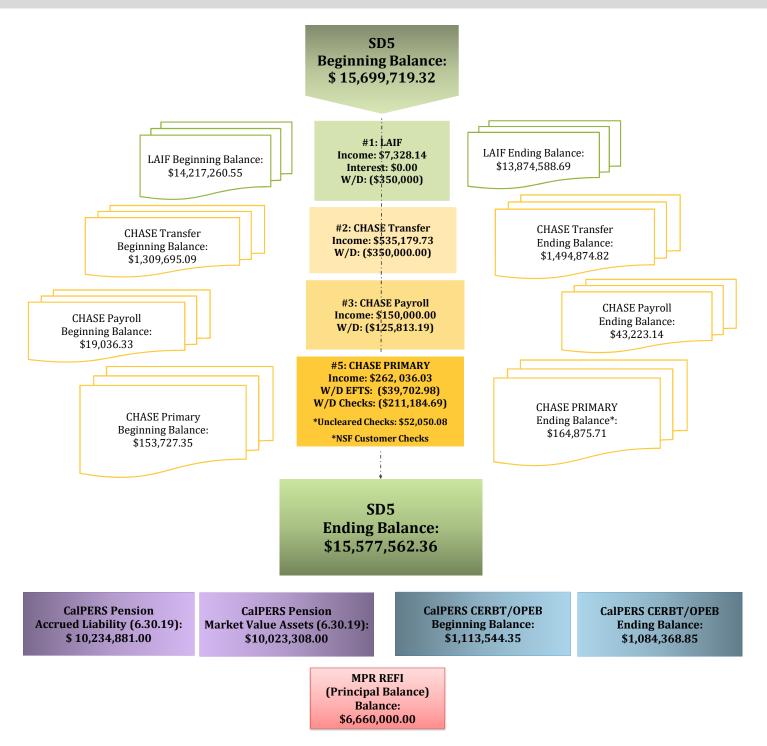
CASH FLOW CHART

SANITARY DISTRICT NO. 5 OF MARIN COUNTY: February 2022



CASH FLOW CHART

SANITARY DISTRICT NO. 5 OF MARIN COUNTY: January 2022



NOTICE OF AUTOMATIC PAYMENT

PAYCHEX

0082 Y400-2116

2001 Paradise Dr

Paychex of New York LLC 1535 Scenic Avenue Suite 100 Costa Mesa CA 92626

ADDRESS SERVICE REQUESTED

SANITARY DISTRICT NO 5

Tiburon, California 94920-1937

Client # 0082 Y400-2116 Invoice # 2022021101

AUTOMATIC PAYMENT \$236.03

This amount will be deducted from the following bank account at or after 12:01 A.M on 2/15/22.

XXXXXXXXXXXXXXX506

P.R. 1 2.1.22 - 2.15.2022
SICK VACA S/B O.T. D1.16.22-1.31.22
BEQ. BAL: \$182,523.14 END. BAL: \$121,639.64
TOTALPR: \$ 60, 883.50 (236.03)
TOTALPR: \$ (60, 883.50 10TALPR: \$ (60, 236.03) B (60, 647.47) 0:00
0.000

Page 1 of 1

For questions regarding your account, please call (844) 729-9247

	ACCOUNT SUMMARY			AMOUNT
	Previous Balance on Invoice#2022012701 Due 01 Payment Received - Thank You Balance Forward	1/31/22		236.03 -236.03 0.00
	Total New Charges			236.03
	Account Balance (Includes Balance Forward, New	w Charges, and Pending Automatic Payn	nents)	236.03
CHECK DATE	DESCRIPTION OF SERVICE	PROCESSING DATE	# TRANSACTIONS	AMOUNT
	NEW CHARGES			
02/15/22	Paychex Productivity	02/11/22	11	305.96
	Client Discount Delivery Total New Charges		1 1	-85.68 15.75 236.03
	Automatic Payment (Includes New Charges and	applicable credits from Balance Forward	above)	(1) 236.03

Thank you for choosing Paychex.

CASH REQUIRED FOR NEGOTIABLE CHECKS &/OR ELECTRONIC FUNDS TRANSFERS (EFT) FOR CHECK DATE 02/15/22: \$60,647.47

IMPORTANT COVID-19 INFORMATION: If you filed IRS Form 7200, please notify your Paychex representative to avoid owing a balance at the end of the quarter and ensure your Form 941 is accurate.

TRANSACTION SUMMARY			
SUMMARY BY TRANSACTION TYPE -	TOTAL ELECTRONIC FUNDS TRANSFER (EFT)	60,647.47	
	CASH REQUIRED FOR NEGOTIABLE CHECKS &/OR EFT	60,647.47	
	TOTAL REMAINING DEDUCTIONS / WITHHOLDINGS / LIABILITIES	3,610.19	
	CASH REQUIRED FOR CHECK DATE 02/15/22	64.257.66	

TRANSACTION DETAIL

ELECTRONIC FUNDS TRANSFER - Your financial institution will initiate transfer to Paychex at or after 12:01 A.M. on transaction date.

TRANS. DATE 02/14/22	BANK NAME JPMORGAN CHASE BANK,	ACCOUNT NUMBER	PRODUCT Direct Deposit	DESCRIPTION Net Pay Allocations	36,972.54	BANK DRAFT AMOUNTS <u>& OTHER TOTALS</u> 36,972.54
02/15/22	JPMORGAN CHASE BANK,	xxxxxxxxxx506	Taxpay®	Employee Withholdings Social Security Medicare Fed Income Tax CA Income Tax Total Withholdings	EFT FOR 02/14/22 3,683.41 861.45 10,222.59 4,155.97 18,923.42	36,972.54
				Employer Liabilities Social Security Medicare Fed Unemploy CA Unemploy CA Emp Train Total Liabilities	3,683.41 861.44 18.79 184.74 3.13 4,751.51	23,674.93
					EFT FOR 02/15/22	23,674.93
					TOTAL EFT	60,647.47

REMAINING DEDUCTIONS / WITHHOLDINGS / LIABILITIES - Paychex does not remit these funds. You must ensure accurate and timely payment of applicable items.

TRANS. DATE	BANK NAME	ACCOUNT NUMBER	PRODUCT	DESCRIPTION		TOTAL
02/15/22	Refer to your records for a	account Information	Payroll	Employee Deductions		
				401A Member Contribu	2,613.75	
				Calpers 457B	700.00	

02/01/22 - 02/15/22 02/15/22

NOTICE OF AUTOMATIC PAYMENT

PAYCHEX

0082 Y400-2116

2001 Paradise Dr

Paychex of New York LLC 1535 Scenic Avenue Suite 100 Costa Mesa CA 92626

ADDRESS SERVICE REQUESTED

SANITARY DISTRICT NO 5

Tiburon, California 94920-1937

Client # 0082 Y400-2116 Invoice # 2022021401

AUTOMATIC PAYMENT \$197.44

This amount will be deducted from the following bank account at or after 12:01 A.M on 2/15/22.

XXXXXXXXXXXXXXX506

5/8,0T CHEP BUY 2.1.22-2.15.22 CUT R.C. CALLY BEG. BAL.: \$ 121,639.64 END. BAL.: \$ 113,402.08 TOTALP2: \$ 8,237.56

Page 1 of 1

For questions regarding your account, please call (844) 729-9247

	ACCOUNT SUMMARY			AMOUNT
	Balance Forward			0.00
	Pending Automatic Payment for Invoice#2022021101 - v	will be Collected on 02/15/22		236.03
	Total New Charges			197.44
	Account Balance (Includes Balance Forward, New Charge	ges, and Pending Automatic Payme	ents)	433.47
CHECK DATE	DESCRIPTION OF SERVICE	PROCESSING DATE #	TRANSACTIONS	AMOUNT
	NEW CHARGES			
02/15/22	Paychex Productivity Direct Deposit Premium Processing	02/14/22	1	252.36 60.00
	Delivery Client Discount Total New Charges		1 1	15.75 -130.67 197.44
	Automatic Payment (Includes New Charges and applica	ble credits from Balance Forward a	hove)	197.44

Thank you for choosing Paychex.

CASH REQUIREMENTS

0082 Y400-2116 SANITARY DISTRICT NO 5

CASH REQUIRED FOR NEGOTIABLE CHECKS &/OR ELECTRONIC FUNDS TRANSFERS (EFT) FOR CHECK DATE 02/15/22: \$8,040.12

IMPORTANT COVID-19 INFORMATION: If you filed IRS Form 7200, please notify your Paychex representative to avoid owing a balance at the end of the quarter and ensure your Form 941 is accurate.

	· · · · · · · · · · · · · · · · · · ·	
TOTAL ELECTRONIC FUNDS TRANSFER (EFT) CASH REQUIRED FOR NEGOTIABLE CHECKS &/OR EFT TOTAL REMAINING DEDUCTIONS / WITHHOLDINGS / LIABILITIES CASH REQUIRED FOR CHECK DATE 02/15/22	8,040.12 8,040.12 150.98 8,191.10	
	CASH REQUIRED FOR NEGOTIABLE CHECKS &/OR EFT TOTAL REMAINING DEDUCTIONS / WITHHOLDINGS / LIABILITIES	CASH REQUIRED FOR NEGOTIABLE CHECKS &/OR EFT 8,040.12 TOTAL REMAINING DEDUCTIONS / WITHHOLDINGS / LIABILITIES 150.98

TRANSACTION DETAIL

ELECTRONIC FUNDS TRANSFER - Your financial institution will initiate transfer to Paychex at or after 12:01 A.M. on transaction date.

TRANS. DATE 02/15/22	BANK NAME JPMORGAN CHASE BANK,	ACCOUNT NUMBER	PRODUCT Direct Deposit	DESCRIPTION		BANK DRAFT AMOUNTS
02/10/22	SI MOROAN CHASE BANK,	***************	Direct Deposit	Net Pay Allocations	4,741.90	4,741.90 🗸
02/15/22	JPMORGAN CHASE BANK,	xxxxxxxxxxxxx506	Taxpay®	Employee Withholdings Social Security Medicare Fed Income Tax CA Income Tax Total Withholdings Employer Liabilities	471.28 110.22 1,505.07 630.15 2,716.72	
				Social Security Medicare Total Liabilities	471.28 110.22 581.50	3,298.22
					EFT FOR 02/15/22	8,040.12
					TOTAL EFT	8,040.12
REMAINING DEDUCT	IONS / WITHHOLDINGS / LIAI	BILITIES - Paychex does	not remit these funds.Y	ou must ensure accurate and timely	payment of applicable items.	
TRANS. DATE 02/15/22	BANK NAME Refer to your records for accoun	ACCOUNT NUMBER t Information	PRODUCT Payroll	DESCRIPTION Employee Deductions 401A Member Contribu Med 125 Total Deductions	142.68 8.30 150.98	TOTAL
			TOTAL REMAIN	NING DEDUCTIONS / WITHHOI	DINGS / LIABILITIES	150.98

PAYCHEX

0082 Y400-2116

2001 Paradise Dr

NOTICE OF AUTOMATIC PAYMENT

Paychex of New York LLC 1535 Scenic Avenue Suite 100 Costa Mesa CA 92626

ADDRESS SERVICE REQUESTED

SANITARY DISTRICT NO 5

Tiburon, California 94920-1937

Client # 0082 Y400-2116 Invoice # 2022022401

AUTOMATIC PAYMENT \$236.03

This amount will be deducted from the following bank account at or after 12:01 A.M on 2/28/22.

XXXXXXXXXXXXXX506

SALARY D 2.16:22-2.28.22or 5/8HoL VACA D 2.1.22-2.15.22BEG. BAL: \$ 112,002.08 END. BAL: \$ 48,329.21 TOTAL P2: \$ 63,672.87

Page 1 of 1

For questions regarding your account, please call (844) 729-9247

	ACCOUNT SUMMARY			AMOUNT
	Previous Balance on Invoice#2022021101 Due 02/15/22 Previous Balance on Invoice#2022021401 Due 02/15/22 Payment Received - Thank You Payment Received - Thank You Balance Forward			236.03 197.44 -236.03 -197.44 0.00
	Total New Charges			236.03
	Account Balance (Includes Balance Forward, New Charges	s, and Pending Automatic Paym	ents)	236.03
CHECK DATE	DESCRIPTION OF SERVICE	PROCESSING DATE	# TRANSACTIONS	AMOUNT
	NEW CHARGES			
02/28/22	Paychex Productivity	02/24/22	11	305.96
	Delivery Client Discount		1	15.75
	Client Discount Total New Charges		1	-85.68 236.03
	Automatic Payment (Includes New Charges and applicable	crodite from Polonon Forward	h h h u h h	236.03

Thank you for choosing Paychex.

CASH REQUIRED FOR NEGOTIABLE CHECKS &/OR ELECTRONIC FUNDS TRANSFERS (EFT) FOR CHECK DATE 02/28/22: \$63,436.84

IMPORTANT COVID-19 INFORMATION: If you filed IRS Form 7200, please notify your Paychex representative to avoid owing a balance at the end of the quarter and ensure your Form 941 is accurate.

TRANSACTION SUMMARY			
SUMMARY BY TRANSACTION TYPE -	TOTAL ELECTRONIC FUNDS TRANSFER (EFT) CASH REQUIRED FOR NEGOTIABLE CHECKS &/OR EFT TOTAL REMAINING DEDUCTIONS / WITHHOLDINGS / LIABILITIES CASH REQUIRED FOR CHECK DATE 02/28/22	63,436.84 63,436.84 3,489.80 66,926.64	

TRANSACTION DETAIL

ELECTRONIC FUNDS TRANSFER - Your financial institution will initiate transfer to Paychex at or after 12:01 A.M. on transaction date.

TRANS. DATE 02/25/22	BANK NAME JPMORGAN CHASE BANK,	ACCOUNT NUMBER	PRODUCT Direct Deposit	DESCRIPTION Net Pay Allocations	38,426.40	BANK DRAFT AMOUNTS <u>& OTHER TOTALS</u> 38,426.40
02/28/22	JPMORGAN CHASE BANK,	xxxxxxxxxxxx506	Taxpay®	Employee Withholdings Social Security Medicare Fed Income Tax CA Income Tax Total Withholdings	EFT FOR 02/25/22 3,849.03 900.18 11,043.27 4,468.76 20,261.24	38,426.40
				Employer Liabilities Social Security Medicare Total Liabilities	3,849.02 900.18 4,749.20	25,010.44
					EFT FOR 02/28/22	25,010.44
					TOTAL EFT	63,436.84
REMAINING DEDUCTION	NS / WITHHOLDINGS / LIABI	LITIES - Paychex does not	t remit these funds.You	ı must ensure accurate and timely µ	payment of applicable items.	
	BANK NAME Refer to your records for account I	ACCOUNT NUMBER nformation	PRODUCT Payroll	DESCRIPTION Employee Deductions 401A Member Contribu Calpers 457B Calpers 457B Roth Med 125 Total Deductions	2,493.36 700.00 200.00 96.44 3,489.80	TOTAL
			TOTAL REMAINI	NG DEDUCTIONS / WITHHOL	DINGS / LIABILITIES	3,489.80

Sanitary Distr. No.5 of Marin Co. Comparative Balance Sheet As of February 28, 2022

	Feb 28, 22	Jan 31, 22	\$ Change
ASSETS			
Current Assets			
Checking/Savings Local Agency Investment Fund			
Belvedere			
Belvedere Operating	3,428,679.68	3,428,679.68	0.00
Belvedere Operating Reserve	516,923.05	516,923.05	0.00
Belvedere Capital & CIP Reserve Belvedere PERS Retirement Trust	2,435,528.27 356,250.00	2,435,528.27 356,250.00	0.00 0.00
Belvedere Disaster Recovery Fnd	356,250.00	356,250.00	0.00
	·	·	
Total Belvedere	7,093,631.00	7,093,631.00	0.00
Tiburon			
Tiburon Operating	1,634,443.38	794,443.38	840,000.00
Tiburon Operating Reserve	683,930.00	683,930.00	0.00
Tiburon Capital & CIP Reserve Tiburon PERS Retirement Trust	4,015,084.31 643,750.00	4,015,084.31 643,750.00	0.00 0.00
Tiburon Disaster Recovery Fund	643,750.00	643,750.00	0.00
-			
Total Tiburon	7,620,957.69	6,780,957.69	840,000.00
Total Local Agency Investment Fund	14,714,588.69	13,874,588.69	840,000.00
JP Morgan Chase - Primary 7399	300,218.29	112,825.63	187,392.66
JP Morgan Chase - Payroll 7506	48,329.21	43,223.14	5,106.07
JP Morgan Chase - Transfer 7522	196,969.72	1,494,874.82	-1,297,905.10
Total Checking/Savings	15,260,105.91	15,525,512.28	-265,406.37
Accounts Receivable			
Accounts Receivable	43,140.26	3,688.00	39,452.26
Total Accounts Receivable	43,140.26	3,688.00	39,452.26
Other Current Assets			
Prepaid Expense	48,532.70	48,532.70	0.00
Petty Cash	881.92	881.92	0.00
Total Other Current Assets	49,414.62	49,414.62	0.00
Total Current Assets	15,352,660.79	15,578,614.90	-225,954.11
Fixed Assets	20,408,185.19	20,408,185.19	0.00
TOTAL ASSETS	35,760,845.98	35,986,800.09	-225,954.11
LIABILITIES & EQUITY			
Liabilities	7,993,981.79	7,993,981.79	0.00
Equity	27,766,864.19	27,992,818.30	-225,954.11
TOTAL LIABILITIES & EQUITY	35,760,845.98	35,986,800.09	-225,954.11

	Jul '21 - Feb 22	Budget	\$ Over Budget	% of Bud
Ordinary Income/Expense Income				
5000 · Property Taxes				
5001.2 · TEETER	500,691.10	825,000.00	-324,308.90	60.7%
5002 · UNSEC 5003 · PUNS / PRIOR UNSECURED	16,343.29 953.72	15,000.00 500.00	1,343.29 453.72	109.0% 190.7%
5003 · PONS / PRICE UNSECURED	362.77	0.00	362.77	100.0%
5006 · SPLU	659.77	300.00	359.77	219.9%
5041 · SUPSEC	16,765.93	12,000.00	4,765.93	139.7%
5043 · SECU	346.98	0.00	346.98	100.0%
5046 · Excess ERAF 5280 · HOPTR	272,557.16	300,000.00	-27,442.84	90.9%
5280 · HOPTR 5483 · Other tax	1,837.66 4,380.85	3,333.00 0.00	-1,495.34 4,380.85	55.1% 100.0%
Total 5000 · Property Taxes	814,899.23	1,156,133.00	-341,233.77	70.5%
5007 · Sewer Service Charge				
5007.1 · Sewer Service - Tiburon Ops	1,498,309.45	2,283,000.00	-784,690.55	65.6%
5007.5 Sewer Service - Tiburon Cap	0.00	12,000.00	-12,000.00	0.0%
5007.2 · Sewer Service-Belv Ops	817,619.49	1,300,000.00	-482,380.51	62.9%
5007.3 · Sewer Service-Belv Cap 5007.4 · Other User Fees	508,737.47 0.00	866,300.00 38,700.00	-357,562.53 -38,700.00	58.7% 0.0%
Total 5007 · Sewer Service Charge	2,824,666.41	4,500,000.00	-1,675,333.59	62.8%
5201 · Interest 5201.1 · Interest County of Marin	119.96			
5201.2 · Interest County of Marin 5201.2 · Interest LAIF	7,328.14	100,000.00	-92,671.86	7.3%
Total 5201 · Interest	7,448.10	100,000.00	-92,551.90	7.4%
5900.3 · Connection Fees				
5900.30 · Connection Permit Fees	7,600.00	10,000.00	-2,400.00	76.0%
5900.31 · Collection 5900.34 · Treatment	153,153.78 173,625.12	100,000.00 100,000.00	53,153.78 73,625.12	153.2% 173.6%
Total 5900.3 · Connection Fees	334,378.90	210,000.00	124,378.90	159.2%
5900.4 · Inspection Permit Fees	6,350.00	17,000.00	-10,650.00	37.4%
5900.5 · SASM Expense Reimb.	59,365.37	100,000.00	-40,634.63	59.4%
5900.9 Other Income	0.00	100.00	-100.00	0.0%
5900.10 · Paradise Sewer Line Ext. Fees	0.00	14,040.00	-14,040.00	0.0%
Total Income	4,047,108.01	6,097,273.00	-2,050,164.99	66.4%
Gross Profit	4,047,108.01	6,097,273.00	-2,050,164.99	66.4%
Expense				
6000 · Administrative Expenses 6001 · Advertising	417.00	1,000.00	-583.00	41.7%
6008 · Audit & Accounting	28,250.00	40,000.00	-11,750.00	70.6%
6017 · Consulting Fees	1,205.46	150,000.00	-148,794.54	0.8%
6018 · Travel & Meetings				100.001
6018.1 · Meetings & Travel 6018.2 · Standby Mileage Expense Reimb	7,974.54 6,267.25	6,000.00 9,000.00	1,974.54 -2,732.75	132.9% 69.6%
Total 6018 · Travel & Meetings	14,241.79	15,000.00	-758.21	94.9%
6020 · Continuing Education	381.03	10,000.00	-9,618.97	3.8%
6021 · County Fees	10,268.65	16,590.00	-6,321.35	61.9%
6024 · Director Fees	3,300.00	9,000.00	-5,700.00	36.7%
6025 · Dues & Subscriptions 6033 · Insurance Property & Liability	17,156.23	31,000.00	-13,843.77	55.3%
6033.1 PLP Public Entity Phys Damage	0.00	25,000.00	-25,000.00	0.0%
6033.2 · General Liability	86,246.71	45,000.00	41,246.71	191.7%
6033.3 · Physical Property Damage - Auto	4,174.00	4,000.00	174.00	104.4%
Total 6033 · Insurance Property & Liability	90,420.71	74,000.00	16,420.71	122.2%
6039 · Legal	13,670.15	50,000.00	-36,329.85	27.3%
6047 · Office Supplies	3,468.16	10,000.00	-6,531.84	34.7%
6056 · Postage 6059 · Pollution Prevention/Public Edu	355.65 2,274.42	1,000.00 5,000.00	-644.35 -2,725.58	35.6% 45.5%
6065 · Miscellaneous Expense	500.00	3,000.00	-2,120.00	40.070
Total 6000 · Administrative Expenses	185,909.25	412,590.00	-226,680.75	45.1%

	Jul '21 - Feb 22	Budget	\$ Over Budget	% of Bud
7000 · Ops & Maintenance Expenses				
7010 · Pumps & Lines Maintenance	100 500 10	75 000 00	440 500 40	054.00/
7011 · Pumps & Lines Maintenance 7013 · Emergency Line Repair	188,503.13 7,763.16	75,000.00 50,000.00	113,503.13 -42,236.84	251.3% 15.5%
Total 7010 · Pumps & Lines Maintenance	196,266.29	125,000.00	71,266.29	157.0%
7020 · Main Plant Maintenance	10,100,10	05 000 00	5 500 04	77.00/
7021 · Plant Maintenance Supplies 7022 · Plant Maint. Parts & Service	19,439.16 190,237.34	25,000.00 130,000.00	-5,560.84 60,237.34	77.8% 146.3%
7023 · Janitorial Supplies & Service	3,937.54	9,000.00	-5,062.46	43.8%
7024 Main Plant Chemicals	102,586.06	111,000.00	-8,413.94	92.4%
7025 Lab Supplies & Chemicals	10,899.08	20,000.00	-9,100.92	54.5%
7027 · Electrical & Instrument 7028 · Grounds Maintenance	116.84 357.73	15,000.00 6,000.00	-14,883.16 -5,642.27	0.8% 6.0%
7029 · Main Plant Sludge Disposal	19,919.60	41,000.00	-21,080.40	48.6%
7030 · Main Plant Outfall	5,925.00	6,500.00	-575.00	91.2%
Total 7020 · Main Plant Maintenance	353,418.35	363,500.00	-10,081.65	97.2%
7040 · Paradise Cove Plant Maint				
7041 · Paradise Parts & Service	15,872.10	10,000.00	5,872.10	158.7%
7042 · Paradise Supplies & Chemicals 7043 · Paradise Sludge Disposal	5,037.70 1,030.22	5,000.00	37.70	100.8%
Total 7040 · Paradise Cove Plant Maint	21,940.02	15,000.00	6,940.02	146.3%
7050 · Monitoring	00 007 40	45 000 00	44 470 57	00 50/
7051 · Main Plant Lab Monitoring 7052 · Paradise Cove Monitoring	30,827.43 6,189.10	45,000.00 15,000.00	-14,172.57 -8,810.90	68.5% 41.3%
7052 · Chronic Toxicity	1,974.50		-0,010.90	41.570
Total 7050 · Monitoring	38,991.03	60,000.00	-21,008.97	65.0%
7060 · Permits/Fees	050 50			
7061 · Main Plant NPDES Renewal	852.50	50 000 00	25 064 62	20.0%
7062 · Permits/Fees - General 7063 · Paradise Cove Permits/Fees	14,935.37 4,618.27	50,000.00 9,000.00	-35,064.63 -4,381.73	29.9% 51.3%
7064 · Paradise Cove NPDES Renewal	0.00	5,000.00		01.070
Total 7060 · Permits/Fees	20,406.14	59,000.00	-38,593.86	34.6%
7070 · Truck Maintenance				
7071 · Fuel	6,710.27	15,000.00	-8,289.73	44.7%
7072 · Maintenance	16,812.95	10,000.00	6,812.95	168.1%
Total 7070 · Truck Maintenance	23,523.22	25,000.00	-1,476.78	94.1%
Total 7000 · Ops & Maintenance Expenses	654,545.05	647,500.00	7,045.05	101.1%
8000 · Salaries and Benefits Expenses 8001 · Salaries	825,211.86	1,353,783.00	-528,571.14	61.0%
8003 · Overtime	167,659.31	100,000.00	67,659.31	167.7%
8004 · Standby Pay	54,059.03	76,043.00	-21,983.97	71.1%
8005 · Employee Incentives	45,460.04	70,000.00	-24,539.96	64.9%
8006 · Vacation Buyout	43,667.05	30,000.00	13,667.05	145.6%
8013 · Payroll Taxes	73,216.39	101,047.00	-27,830.61	72.5%
8015 · Payroll/Bank Fees 8016 · Car Allowance	4,980.73 6,000.00	6,250.00 6,000.00	-1,269.27	79.7% 100.0%
8019 · PERS Retirement	0,000.00	0,000.00	0.00	100.076
8019.05 · PERS Retirement	75,705.34	304,705.00	-228,999.66	24.8%
8019.06 · PERS Retirement - RBP	0.00	350.00	-350.00	0.0%
8019.08 · PERS Retirement - CaIPERS UAL 8019 · PERS Retirement - Other	0.00 -120.39	20,000.00	-20,000.00	0.0%
Total 8019 · PERS Retirement	75,584.95	325,055.00	-249,470.05	23.3%
8020 · Employee Health				
8020.05 · Employee Health 8021 · Employee Health Deductions	147,713.60 -1,585.64	223,418.00	-75,704.40	66.1%
Total 8020 · Employee Health	146,127.96	223,418.00	-77,290.04	65.4%

8022 . Retires Health 68,243,24 77,127.00 -9,883,76 88,5% 8022.08 . OPEB Adjustment 0.00 10,000 10,000 0.00% 8021 . 10 . CERRT/OPEB Annual Arc Contributin 0.00 118,400.00 0.07% Total 8022 . Rotiree Health 68,243,24 195,527.00 -127,283,76 34,9% 8023 . Workers Comp Insurance 39,211,30 55,000.00 -15,788,70 71,34 Total 8000 . Other Operating Expenses 53,086,80 100,000.00 -46,031,96 54,054 8500 . Data Alammerin Supp & Licensing 53,986,80 100,000.00 -46,031,96 54,054 8531 . Total 8000 . Other Operating Expenses 25,994,44 4,000.00 -4,603,56 62,7% 8532 . Paradise Cove Telephones 4,618,64 8,000.00 -3,381,38 57,7% 8544 . Water 119,98,16 22,000.00 -10,991,84 54,1% 8540 . Utilities 118,214,88 20,000,00 -3,381,38 57,7% 8541 . Water Paradise Cove Utilities 113,214,88 20,000,00 -1,393,423,85 65,6%		Jul '21 - Feb 22	Budget	\$ Over Budget	% of Bud
8022.06 : OPEB Adjustment 0.00 0.00 0.00 0.00 0.00 0.00 Total 8022 : Retiree Health 68.243.24 195.527.00 -118.400.00 0.0% 8023 : Workers Comp Insurance 39.211.30 55.000.00 -15.788.70 71.3% Total 8000 : Salaries and Benefits Expenses 1.549.421.86 2.542.123.00 992.701.14 60.9% 8500 : Other Operating Expenses 53.986.04 000.000 -46.031.96 54.0% 8510 : Data/Jammel/T Supp & Licensing 53.986.04 100.000.00 -8.984.01 42.0% 8531 : Main Plant Telephones 2.598.44 4.000.00 -14.905.66 62.7% 8532 : Paradias Cove Telephones 2.598.44 4.000.00 -2.385.64 66.2% Total 8530 : Telephone 11.908.16 22.000.00 -10.091.84 54.1% 8541 : Water 4.616.64 8.000.00 -3.81.65 77.9% 8542 : Main Plant Utilities 13.41.59 13.000.00 -46.87.17.3% 55.1% 8542 : Main Plant Utilities 13.67.7% 85.00.00 -17.19.78.12 <t< th=""><th></th><th>00.040.04</th><th>77 407 00</th><th>0 000 70</th><th>00 5%</th></t<>		00.040.04	77 407 00	0 000 70	00 5%
8022.10 - CERBT/OPEB Annual Arc Contribtn 0.00 118.400.00 -118.400.00 0.0% Total 8022 - Retiree Health 68.243.24 195.527.00 -127.283.76 34.9% 8023 - Workers Comp Insurance 39.211.30 55.000.00 -157.883.70 71.3% 8500 - Other Operating Expenses 1.549.421.80 2.542.123.00 992.701.14 60.9% 8501 - DatiAlament Supp & Licensing 53.968.04 100.000.00 -46.031.96 54.0% 8531 - Telephone 53.968.04 100.000.00 -46.031.96 54.0% 8531 - Telephone 2.999.44 4.000.00 -4.46.33 62.2% 8531 - Telephone 11.908.16 22.000.00 -10.091.84 54.1% 8541 - Water 4.618.64 8.000.00 -3.381.36 57.7% 8542 - Main Plant Utilities 113.214.83 200.000.00 -47.94.74 61.8% 8543 - Paradise Cove Utilities 113.241.83 107.719.62 62.7% 8544 - Nump Station Utilities 123.746.33 271.000.00 -17.741.73 61.8% 8544 - Nump Station Utilities <th></th> <th></th> <th></th> <th></th> <th></th>					
8023 · Workers Comp Insurance 39,211.30 55,000.00 -15,788,70 71,3% Total 8000 · Salaries and Benefits Expenses 1,549,421.86 2,542,123.00 -992,701.14 60.9% 8500 · Other Operating Expenses 53,968.04 100,000.00 -46,031.96 54.0% 8515 · Safety 30,850.42 40,000.00 -46,031.96 54.0% 8520 · Telephone 5,009.00 -46,031.96 54.0% 8531 · Main Plant Telephones 2,009.44 4,000.00 -4,328.64 65.2% 8531 · Telephone 11,908.16 22.000.00 -10,91.84 54.1% 8541 · Water 4,618.64 8,000.00 -3,381.36 57.7% 8542 · Main Plant Utilities 13,141.59 18,000.00 -47,194.73 61.8% Total 8540 · Utilities 13,141.59 448,000.00 -107,219.22 60.4% Total 8540 · Other Operating Expenses 2,666,789.15 44.060.213.00 -1393,422.86 65.6% Total 8540 · Other Operating Expenses 2,666,789.15 40.602.143.00 -1393,422.86 65.6% 1000 · Cobter O					
Total 8000 - Salaries and Benefits Expenses 1.549,421.86 2.542,123.00 -492,701.14 60.9% 8500 - Other Operating Expenses 33.968.04 100.000.00 -46.031.96 54.0% 8511 - Sarely 33.950.42 40.000.00 -46.031.96 54.0% 8520 - Personal Protoction/Safety Wear 6.305.99 40.000.00 -46.031.96 54.0% 8533 - Telephone 2.509.44 4.000.00 -4.603.36 62.236 66.23% 8533 - Parosa Protoction/Safety Wear 4.534.36 7.000.00 -4.385.41 74.4% 8533 - Telephone 11.908.16 22.000.00 -10.091.84 54.1% 8540 - Utilities 13.141.59 118.274.88 20.000.00 -3.381.36 67.7% 8542 - Main Plant Utilities 13.141.59 18.000.00 -4.858.41 73.0% 8544 - Pump Station Utilities 13.141.59 18.000.00 -181.087.01 69.6% Total 8500 - Other Operating Expenses 266.912.99 448.000.00 -181.087.01 69.6% Vite Ropense 9100 - Capital Expenditures 926.66.780.15 <	Total 8022 · Retiree Health	68,243.24	195,527.00	-127,283.76	34.9%
8500 - Other Operating Expenses 53,968.04 100,000.00 -46,031.96 54,0% 8510 - Data/Alarms/IT Supp & Licensing 30,950.42 40,000.00 -8,094.96 54,0% 8520 - Dersonal Protection/Safety Wear 6305.99 15,000.00 -8,694.01 42,0% 8531 - Main Plant Telephones 2,603.44 4,000.00 -1,490.56 62.7% 8533 - Fungs & Cove Telephones 2,603.44 4,000.00 -2,365.64 66.2% 7 total 8530 - Telephone 11,903.16 22,000.00 -10,091.84 54.1% 8541 - Water 4,618.64 8,000.00 -3,378.16 57.7% 8542 - Main Plant Utilities 13,414.59 18,000.00 -13,785.12 59.1% 8544 - Pung Station Utilities 13,3780.38 271,000.00 -107,219.62 60.4% Total 8500 - Other Operating Expenses 2666,789.15 4,050,213.00 -11,934.23.85 65.6% Net Ordinary Income 1,300,318.86 2,047,060.00 -656,741.14 67.9% Other Expense 2,666,789.15 4,050,213.00 -16,7219.62 60.4%	8023 · Workers Comp Insurance	39,211.30	55,000.00	-15,788.70	71.3%
8510 · Data/Alarms/T Supp & Licensing 53,988.04 100,000.00 -6,031.96 64.0% 8520 · Personal Protection/Safety Wear 6,305.99 15,000.00 -6,864.01 42.0% 8533 · Main Plant Telephones 2,609.44 4,000.00 -6,235.64 62.7% 8533 · Pumps & Lines Telephones 2,609.44 4,000.00 -2,335.64 66.2% Total 8530 · Diephone 11,909.16 22,000.00 -2,335.64 66.2% S41 · Water 4,634.36 7,000.00 -2,335.64 66.2% Total 850 · Utilities 13,841.58 200,000.00 -3,281.36 57.7% 8541 · Water 18,214.88 200,000.00 -4,858.47 73.0% 8542 · Main Plant Utilities 163,760.38 271,000.00 -107,219.62 60.4% Total 8500 · Other Operating Expenses 266,67.98.15 4,050,213.00 -13,93,423.85 65.6% Net Ordinary Income 1,390,318.86 2,047,060.00 -56,741.14 67.9% 9200 · Main Plant Equipment Capital 2,000.00 -57,22.34 -2.1% 92.000.00 -35,000.00	Total 8000 · Salaries and Benefits Expenses	1,549,421.86	2,542,123.00	-992,701.14	60.9%
8515 - Safety 30.050.42 40.000.00 -0.049.68 77.4% 8520 - Personal Protection/Safety Wear 6.305.99 15.0000 -8.684.01 42.0% 8531 - Totaphone 2.359.44 4.000.00 -6.235.64 43.3% 8532 - Paradise Cove Telephones 2.509.44 4.000.00 -7.485.66 62.7% 8533 - Total 8530 - Telephone 11.908.16 22.000.00 -10.091.84 54.1% 8540 - Utilities 118.214.88 200.000 -3.381.36 57.7% 8541 - Water 4.618.64 8.000.00 -4.88.47 73.0% 8542 - Main Plant Utilities 118.214.88 200.000.00 -107.219.62 60.4% Total 8500 - Other Operating Expenses 266.912.99 448.000.00 -13.93.423.85 65.6% Total 8500 - Uther Operating Expenses 2.665.780.15 4.050.213.00 -13.93.423.85 65.6% Net Ordinary Income 3.000.00 -30.000.00 -35.722.34 -2.1% 9200 - Main Plant Equipment Capital 92.001.48.54.4 92.00.00 -16.000.00 0.0% 9212 -					
8520 - Persónal Protection/Safety Wear 6,305.99 15,000.00 -8,694.01 42.0% 8531 - Main Plant Telephones 4,764.36 11,000.00 -6,235.64 43.3% 8533 - Paradise Cove Telephones 4,634.36 7,000.00 -2,365.64 66.2% Total 8530 - Telephone 11,908.16 22,000.00 -10.091.84 54.1% 8540 - Willitles 118,214.48 200.000 -3,381.36 57.7% 8541 - Water 4,618.64 8,000.00 -3,381.36 57.7% 8541 - Water 118,214.48 200.000 -4,858.41 73.0% 8542 - Main Plant Utilities 13,141.99 18.000.00 -4,858.41 73.0% 8543 - Paradise Cove Utilities 13,378.038 271,000.00 -107.219.62 60.4% Total 8540 - Utilities 16,3780.38 271,000.00 -107.219.62 60.4% Total Expense 266.67.89.15 4,050.213.00 -118.08.701 59.6% Net Ordinary Income 1,390.318.86 2,047,060.00 -35.722.34 -2.1% 9200 - ScrewPress PolyBlend Redundarcy					
8831 · Main Plant Telephones 4,764.36 11,000.00 -6,235.64 43.3% 8833 · Paralles Cove Telephones 4,634.36 7,000.00 -2,365.64 66.2% Total 8530 · Telephone 11,308.16 22,000.00 -10,091.84 54.1% 8540 · Utilities 118,214.88 200,000.00 -3,381.36 57.7% 8541 · Water 4,618.64 8,000.00 -3,381.36 57.7% 8542 · Main Plant Utilities 118,214.88 200,000.00 -4,888.41 73.0% 8544 · Pump Station Utilities 13,414.99 18,000.00 -4,888.41 73.0% 8544 · Pump Station Utilities 163,780.38 271,000.00 -107.219.82 60.4% Total 8500 · Other Operating Expenses 266.912.99 448,000.00 -13.93,423.85 65.6% Net Ordinary Income 1,390.318.86 2,047,060.00 -666,741.14 67.9% Other Expense 9100 · Capital Expenditures 920.44,000.00 -35,000.00 -35,000.00 0.0% 92121 · Explosion Proof Electric Hoist 0.00 25,000.00 -21% -21%		,	,	- ,	
8532 - Paradise Cove Telephones 2.509.44 4.000.00 -1.490.56 66.27% 8533 - Pumps & Lines Telephone 11.908.16 22.000.00 -2.365.64 66.27% 8540 - Utilities 4.618.64 8.000.00 -3.381.36 57.7% 8541 - Water 4.618.64 8.000.00 -61.765.12 59.1% 8542 - Paradise Cove Utilities 113,141.59 18.000.00 -4.658.41 73.3% 8544 - Pump Station Utilities 127.086.27 45.000.00 -10.719.47 61.8% Total 8500 - Other Operating Expenses 266.912.99 446.000.00 -11.393.423.85 65.6% Net Ordinary Income 1.390.318.86 2.047.060.00 -666.741.14 67.9% Other Expense 9100 - Capital Expenditures 30.000.00 -30.000.00 0.0% 9200 - ScrewPross PolyBlend Redundarcy -722.34 35.000.00 -21.9% 9212 - M.P. Headworks Grinder Rplemmt 9211 - M.P. Headworks Grinder Rplemmt 0.00 35.000.00 -35.000.00 0.0% 9212 - M.P. Headworks Grinder Rplemmt 0.00 15.000.00 -10.000.000		4 764 26	11 000 00	6 005 64	40.00/
8533 - Pumps & Lines Telephones 4,634.36 7.000.00 -2.365.64 66.2% Total 8530 - Telephone 11,908.16 22,000.00 -10.091.84 54.1% 8540 - Main Plant Ulilities 118,274.88 200,000.00 -3.381.36 57.7% 8541 - Water 4,618.64 8,000.00 -4.358.12 59.1% 8543 - Paradise Cove Ulilities 13,141.59 18,000.00 -4.17.194.73 61.8% Total 8540 - Ulilities 163,780.38 271,000.00 -107.218.62 60.4% Total 8500 - Other Operating Expenses 2666,789.15 4,050.213.00 -13.183,423.85 65.6% Net Ordinary Income 1,390.318.86 2.047.060.00 -656.741.14 67.9% Other Expense 9100 - Capital Expenditures 9200 - Main Plant Equipment Capital 92.044 M.P. Boiler Rehabilitation 0.00 2.000.00 -30.000.00 0.0% 9212 - M.P. Headworks Grinder Rplicmmt 0.00 25.000.00 -25.000.00 0.0% 9212 - M.P. Headworks Grinder Rplicmmt - O 0.00 25.000.00 -35.000.00 0.0% 92		,		,	
8540 - Utilities 4,618,64 8,000,00 -3,381,36 57,7% 8541 - Water 118,214,38 200,000,00 -81,785,12 59,1% 8543 - Paradise Cove Utilities 13,141,59 18,000,00 -4,858,41 73,0% 8544 - Pump Station Utilities 13,780,38 271,000,00 -17,194,73 61,8% Total 8540 - Utilities 163,780,38 271,000,00 -161,087,01 59,6% Total 8500 - Other Operating Expenses 266,912,99 448,000,00 -181,087,01 59,6% Total Expense 2,656,789,15 4,050,213,00 -13,93,423,85 65,6% Net Ordinary Income 1,390,318,86 2,047,060,00 -656,741,14 67,9% Other Income/Expense 9200 - Main Plant Equipment Capital 9204 -35,000,00 -30,000,00 -0.0% 9203 - M.P. Flare Rehabilitation 37,665,12 30,000,00 -35,722,34 -2.1% 9204 - M.P. Boiler Replacement 37,665,12 -2.1% -2.1% 9212 - M.P. Headworks Grinder Rplormt 0.00 25,000,00 -35,000,00 0.0%					
8541 · Water 4.618.64 8.000.00 -3.381.36 57.7% 8542 · Main Plant Utilities 118.214.88 200.000.00 -41.754.17 59.1% 8543 · Paradise Cove Utilities 12.141.59 18.000.00 -41.754.17 61.8% 8544 · Pump Station Utilities 27.052.27 45.000.00 -107.219.62 60.4% Total 8500 · Other Operating Expenses 266.912.99 448.000.00 -181.087.01 59.6% Net Ordinary Income 1.330.318.86 2.047.060.00 -656.741.14 67.9% Other Expense 2005 · O.723.00 -1.393.423.85 65.6% Net Ordinary Income 1.330.318.86 2.047.060.00 -656.741.14 67.9% Other Expense 9100 · Capital Expenditures 9203 · M.P. Filter Rehabilitation 0.00 30,000.00 -30,000.00 0.0% 9212 · M.P. Headworks Grinder Rplcmmt 0.00 25,000.00 -2.1% 9212.1 · Explosion Proof Electric Hoist 0.00 25,000.00 -25,000.00 0.0% 9212 · M.P. Headworks Grinder Rplcmmt · O 0.00 15,000.00 -16,000.00 0.0% </th <th>Total 8530 · Telephone</th> <th>11,908.16</th> <th>22,000.00</th> <th>-10,091.84</th> <th>54.1%</th>	Total 8530 · Telephone	11,908.16	22,000.00	-10,091.84	54.1%
8542 · Main Plant Utilities 118.214.88 200.000.00 -817.85.12 59.1% 8543 · Paraties Cove Utilities 13.14159 18.000.00 -4.858.41 73.0% 8544 · Pump Station Utilities 27.805.27 45.000.00 -17.194.73 61.8% Total 8540 · Utilities 163.780.38 271.000.00 -107.219.62 60.4% Total 8500 · Other Operating Expenses 266.912.99 448.000.00 -181.087.01 59.6% Net Ordinary Income 1,390.318.86 2,047.060.00 -656.741.14 67.9% Other Income/Expense 9200 · Main Plant Equipment Capital 92.04 30.000.00 -30.000.00 0.0% 9212 · M.P. Headworks Grinder Rplcmnt 37.665.12 35.000.00 -35.722.34 -2.1% 9212 · M.P. Headworks Grinder Rplcmnt 0.00 10.000.00 -0.0% 25.000.00 -25.000.00 0.0% 9212 · M.P. Headworks Grinder Rplcmnt 0.00 25.000.00 -25.000.00 0.0% 9212 · M.P. Headworks Grinder Rplcmnt 0.00 35.000.00 -35.000.00 0.0% 9212 · M.P. Headworks Grinder Rplcmn					
8543 - Paradise Cove Utilities 13,141.59 18,000.00 -4,858.41 73,0% Total 8540 - Utilities 163,780.38 271,000.00 -17,194.73 61.8% Total 8560 - Other Operating Expenses 266,912.99 448,000.00 -181,087.01 59.6% Total 8500 - Other Operating Expenses 226,612.99 448,000.00 -181,087.01 59.6% Total 8500 - Other Operating Expenses 226,612.99 448,000.00 -13,93,422.85 65.6% Net Ordinary Income 1,390,318.86 2,047,060.00 -656,741.14 67.9% Other Expense 9100 - Capital Expenditures 9200 - Main Plant Equipment Capital 92.00 30,000.00 -30,000.00 0.0% 9202 - M.P. Heare Rehabilitation 0.00 25,000.00 -35,722.34 -2.1% 9212 - M.P. Headworks Grinder Rplcmmt - O 0.00 25,000.00 -25,000.00 0.0% 9212 - M.P. Headworks Grinder Rplcmmt - O 0.00 25,000.00 -35,000.00 0.0% 9212 - M.P. Headworks Grinder Rplcmmt - O 0.00 25,000.00 -25,000.00 0.0% 9213 - Ciz Fl		,	,		
8544 · Pump Station Utilities 27,805.27 45,000.00 -17,194.73 61.8% Total 8540 · Utilities 163,780.38 271,000.00 -107,219.62 60.4% Total 8500 · Other Operating Expenses 266,912.99 448,000.00 -181,087.01 59.6% Net Ordinary Income 1.390,318.86 2.047,080.00 -656,741.14 67.9% Other Income/Expense 0.00 30,000.00 -30,000.00 0.0% 9203 · M.P. Flare Rehabilitation 0.00 30,000.00 -30,000.00 0.0% 9204 · M.P. Boiler Replacement 37,665.12 9209 · ScrewPress PolyBlend Redundancy -722.34 35,000.00 -30,000.00 0.0% 9212 · M.P. Headworks Grinder Rplcmnt 0.00 10,000.00 -100,000.00 0.0% 9212 · M.P. Headworks Grinder Rplcmnt 0.00 15,000.00 -55,000.00 0.0% 9212 · M.P. Headworks Grinder Rplcmnt 0.00 15,000.00 -10,00,000.00 0.0% 9212 · M.P. Headworks Grinder Rplcmnt 0.00 10,000.00.00 -0.0% 930.00.00 -35,000.00 0.0% 9212 · M.P					
Total 8500 · Other Operating Expenses 266,912.99 448,000.00 -181,087.01 59.6% Total Expense 2.656,789.15 4.050,213.00 -1,393,423.85 65.6% Net Ordinary Income 1,390,318.86 2,047,060.00 -666,741.14 67.9% Other Income/Expense 9100 · Capital Expenditures 9200 · Main Plant Equipment Capital 30,000.00 -30,000.00 0.0% 9209 · ScrewPress PolyBlend Redundancy -722.34 35,000.00 -35,722.34 -2.1% 9212 · M.P. Headworks Grinder Rplemnt 0.00 25,000.00 -25,000.00 0.0% 9212 · M.P. Headworks Grinder Rplemnt 0.00 35,000.00 -30,000.00 0.0% 9212 · M.P. Headworks Grinder Rplemnt 0.00 25,000.00 -25,000.00 0.0% 9212 · M.P. Headworks Grinder Rplemnt 0.00 35,000.00 -35,000.00 0.0% 9212 · M.P. Headworks Grinder Rplemnt 0.00 15,000.00 -15,000.00 0.0% 9212 · M.P. Headworks Grinder Rplemnt 0.00 15,000.00 -16,000.00 0.0% 9217 · SD5 Shop Rplemat/Ops Control 1,886.69					
Total Expense 2,656,789.15 4,050,213.00 -1,393,423.85 65.6% Net Ordinary Income 1,390,318.86 2,047,060.00 -656,741.14 67.9% Other Income/Expense Other Expense 9100 · Capital Expenditures 30,000.00 -30,000.00 0.0% 9203 · Main Plant Equipment Capital 9203 · Main Plant Equipment Capital 9212 · M.P. Headworks Grinder Rplcmnt 9212 · M.P. Headworks Grinder Rplcmnt 0.00 130,000.00 -30,000.00 0.0% 9212 · M.P. Headworks Grinder Rplcmnt 9212 · M.P. Headworks Grinder Rplcmnt 0.00 10,000.00 -10,000.00 0.0% 9212 · M.P. Headworks Grinder Rplcmnt 0.00 15,000.00 -25,000.00 0.0% 9212 · M.P. Headworks Grinder Rplcmnt 0.00 35,000.00 -35,000.00 0.0% 9212 · M.P. Headworks Grinder Rplcmnt 0.00 15,000.00 -45,000.00 0.0% 9213 · Glz Flash Mixer 0.00 15,000.00 -45,000.00 0.0% 9219 · Clz Flash Mixer 0.00 1,000,000.00 -1,000,000.00 0.0% 9300 · Pumps & Lines Capital 9301 · Tiburon Sewer Line Rehab Prog 0.00 100,000.00 -1,000,000.00 <t< th=""><th>Total 8540 · Utilities</th><th>163,780.38</th><th>271,000.00</th><th>-107,219.62</th><th>60.4%</th></t<>	Total 8540 · Utilities	163,780.38	271,000.00	-107,219.62	60.4%
Net Ordinary Income 1,390,318.6 2,047,060.00 -656,741.14 67.9% Other Income/Expense Other Expense 9100 · Capital Expenditures 9203 · Main Plant Equipment Capital 9203 · Main Plant Equipment Capital 9203 · M.P. Fiare Rehabilitation 0.00 30,000.00 -30,000.00 0.0% 9209 · ScrewPress PolyBlend Redundancy 9212 · M.P. Headworks Grinder Rplcmnt 0.00 10,000.00 -35,722.34 -2.1% 9212 · M.P. Headworks Grinder Rplcmnt 0.00 25,000.00 -25,000.00 0.0% 9212 · M.P. Headworks Grinder Rplcmnt 0.00 35,000.00 -35,000.00 0.0% 9212 · M.P. Headworks Grinder Rplcmnt • O 0.00 25,000.00 -25,000.00 0.0% 9217 · SD5 Shop Rplcmnt /Ops Control 1,836.69 9218 · Generator Control Panel 1,435.44 9219 · C12 Flash Mixer 0.00 15,000.00 -74,785.09 35.0% 9300 · Pumps & Lines Capital 9.00 100,000.00 -10,000,000.00 0.0% 9301 · Tiburon Sewer Line Rehab Prog 0.00 100,000.00 -10,000,000.00 0.0% 9304 · Belvederes Sewer Line Rehab Prog 0.00 100,000.00 -40,000.00 -40,015,776	Total 8500 · Other Operating Expenses	266,912.99	448,000.00	-181,087.01	59.6%
Other Income/Expense Other Expense 9100 · Capital Expenditures Other Expense 9203 · Main Plant Equipment Capital 9203 · M.P. Flare Rehabilitation 0.00 30,000.00 -30,000.00 0.0% 9204 · M.P. Boiler Replacement 37,665.12 35,000.00 -35,722.34 -2.1% 9212 · M.P. Headworks Grinder Rplcmnt 37,665.12 35,000.00 -35,722.34 -2.1% 9212 · M.P. Headworks Grinder Rplcmnt 0.00 10,000.00 -10,000.00 0.0% 9212 · M.P. Headworks Grinder Rplcmnt 0.00 25,000.00 -25,000.00 0.0% 9217 · SD5 Shop Rplcmnt /Ops Control 1,836.69 9218 · Generator Control Panel 1,435.44 9219 · Cl2 Flash Mixer 0.00 15,000.00 -74,785.09 35.0% 9300 · Pumps & Lines Capital 40,214.91 115,000.00 -10,00,000.00 0.0% 9303 · Flor Generator Control Dygrades 0.00 10,000.000.00 34,955.91 160,000.00 38% 9300 · Pumps & Lines Capital 84,955.91 50,000.00 34,955.91 169.9% 9307 · FS Generator Replacement 3,751.00 100,000.00 -46,157.76 19.8%	Total Expense	2,656,789.15	4,050,213.00	-1,393,423.85	65.6%
Other Expense 9100 · Capital Expenditures 9200 · Main Plant Equipment Capital 9203 · M.P. Flare Rehabilitation 0.00 9204 · M.P. Boiler Replacement 37,665.12 9209 · ScrewPress PolyBlend Redundancy -722.34 9212 · M.P. Headworks Grinder Rpicmnt 0.00 9212 · M.P. Headworks Grinder Rpicmnt 0.00 9212 · M.P. Headworks Grinder Rpicmnt 0.00 9212 · M.P. Headworks Grinder Rpicmnt - 0 0.00 0.00 25,000.00 -25,000.00 9212 · M.P. Headworks Grinder Rpicmnt - 0 0.00 9217 · SD5 Shop Rpicmnt /Ops Control 1,836.69 9218 · Generator Control Panel 1,435.44 9219 · Ci2 Flash Mixer 0.00 15,000.00 -74,785.09 9300 · Pumps & Lines Capital 40,214.91 115,000.00 -74,785.09 9300 · Pumps & Lines Capital 0.00 10,000,000.00 -10,000,000.00 9303 · Fiburon Sewer Line Rehab Prog 0.00 100,000.00 -0.0% 9304 · Belvedere Sewer Line Rehab Prog 0.00 100,000.00 -66,249.00 9304 · BPS Control Panel Upgrades 0.00	Net Ordinary Income	1,390,318.86	2,047,060.00	-656,741.14	67.9%
9212 · M.P. Headworks Grinder Rplcmnt 0.00 10,000.00 -10,000.00 0.0% 9212 · M.P. Headworks Grinder Rplcmnt - O 0.00 25,000.00 -25,000.00 0.0% 9212 · M.P. Headworks Grinder Rplcmnt - O 0.00 25,000.00 -25,000.00 0.0% Total 9212 · M.P. Headworks Grinder Rplcmnt 0.00 35,000.00 -35,000.00 0.0% 9218 · Generator Control Panel 1,836.69 9218 · Generator Control Panel 1,435.44 9219 · Cl2 Flash Mixer 0.00 15,000.00 -15,000.00 0.0% Total 9200 · Main Plant Equipment Capital 40,214.91 115,000.00 -74,785.09 35.0% 9300 · Pumps & Lines Capital 9.00 1,000,000.00 -10,000,000.00 0.0% 9304 · Belvedere Sewer Line Rehab Prog 0.00 100,000.00 -100,000.00 0.0% 9306 · PS Pump & Valve Replacements 84,955.91 50,000.00 34,955.91 169.9% 9307 · PS Generator Replacement 3,751.00 100,000.00 -400,000.00 3.8% 9310 · BPS Communication Project 2,923.07 2,923.07 3.8%	Other Expense 9100 · Capital Expenditures 9200 · Main Plant Equipment Capital 9203 · M.P. Flare Rehabilitation		30,000.00	-30,000.00	0.0%
9212.1 · Explosion Proof Electric Hoist 0.00 10,000.00 -10,000.00 0.0% 9212 · M.P. Headworks Grinder Rplcmnt 0.00 25,000.00 -25,000.00 0.0% Total 9212 · M.P. Headworks Grinder Rplcmnt 0.00 35,000.00 -35,000.00 0.0% 9217 · SD5 Shop Rplcmnt /Ops Control 1,836.69 9218 · Generator Control Panel 1,435.44 9219 · Cl2 Flash Mixer 0.00 15,000.00 -15,000.00 0.0% 7 Total 9200 · Main Plant Equipment Capital 40,214.91 115,000.00 -74,785.09 35.0% 9300 · Pumps & Lines Capital 900 100,000.00 -1000,000.00 0.0% 9304 · Belvedere Sewer Line Rehab Prog 0.00 100,000.00 -1000,000.00 0.0% 9306 · PS Pump & Valve Replacements 84,955.91 50,000.00 34,955.91 169.9% 9317 · PS Generator Replacement 3,751.00 100,000.00 -96,249.00 3.8% 9313 · Manholes/Rodholes 14,842.24 75,000.00 -60,157.76 19.8% 9314 · Portable Emergency Generators 0.00 - - -		-722.34	35,000.00	-35,722.34	-2.1%
9212 · M.P. Headworks Grinder Rplcmnt - O 0.00 25,000.00 -25,000.00 0.0% Total 9212 · M.P. Headworks Grinder Rplcmnt 0.00 35,000.00 -35,000.00 0.0% 9217 · SD5 Shop Rplcmnt /Ops Control 1,836.69 9218 · Generator Control Panel 1,435.44 9219 · Cl2 Flash Mixer 0.00 15,000.00 -15,000.00 0.0% 7 Total 9200 · Main Plant Equipment Capital 40,214.91 115,000.00 -74,785.09 35.0% 9300 · Pumps & Lines Capital 9301 · Tiburon Sewer Line Rehab Prog 0.00 10,000,000.00 -1,000,000.00 0.0% 9306 · PS Pump & Valve Replacements 84,955.91 50,000.00 -40,000.00 0.0% 9307 · PS Generator Replacement 3,751.00 100,000.00 -96,249.00 3.8% 9310 · BPS Communication Project 2,923.07 9313 · Manholes/Rodholes 14,842.24 75,000.00 -60,157.76 19.8% 9315 · TPS Communication Project 946.43 9227.8 · Rodder/Vactor Truck 0.00 - - - - - - - - - - -		0.00	10 000 00	-10 000 00	0.0%
9217 · SD5 Shop Rplcmnt /Ops Control 1,836.69 9218 · Generator Control Panel 1,435.44 9219 · Cl2 Flash Mixer 0.00 15,000.00 -15,000.00 0.0% Total 9200 · Main Plant Equipment Capital 40,214.91 115,000.00 -74,785.09 35.0% 9300 · Pumps & Lines Capital 9301 · Tiburon Sewer Line Rehab Prog 0.00 1,000,000.00 -1,000,000.00 0.0% 9304 · Belvedere Sewer Line Rehab Prog 0.00 100,000.00 -100,000.00 0.0% 9306 · PS Pump & Vaive Replacements 84,955.91 50,000.00 34,955.91 169.9% 9310 · BPS Communication Project 2,923.07 9313 · Manholes/Rodholes 14,842.24 75,000.00 -60,157.76 19.8% 9314 · Portable Emergency Generators 0.00 946.43 9227.8 · Rodder/Vactor Truck 0.00 - - - Total 9300 · Pumps & Lines Capital 107,418.65 1,325,000.00 -1,217,581.35 8.1% 9400 · Paradise Cove Capital 9404 · P.C. Infl WWI Access Replcmnt 0.00 - - - - 9400 · Paradise Cove Capital 9404 · P.C. Paint @ Treatment Plant 0.00 - -			,	,	
9218 · Generator Control Panel 1,435.44 9219 · Cl2 Flash Mixer 0.00 15,000.00 -15,000.00 0.0% Total 9200 · Main Plant Equipment Capital 40,214.91 115,000.00 -74,785.09 35.0% 9300 · Pumps & Lines Capital 0.00 1,000,000.00 -1,000,000.00 0.0% 9301 · Tiburon Sewer Line Rehab Prog 0.00 1,000,000.00 -1,000,000.00 0.0% 9304 · Belvedere Sewer Line Rehab Prog 0.00 100,000.00 -100,000.00 0.0% 9306 · PS Pump & Valve Replacements 84,955.91 50,000.00 34,955.91 169.9% 9307 · PS Generator Replacement 3,751.00 100,000.00 -96,249.00 3.8% 9310 · BPS Communication Project 2,923.07 9313 · Manholes/Rodholes 14,842.24 75,000.00 -60,157.76 19.8% 9315 · TPS Communication Project 946.43 927.8 · Rodder/Vactor Truck 0.00 - - - 9400 · Paradise Cove Capital 107,418.65 1,325,000.00 -1,217,581.35 8.1% 9400 · Paradise Cove Capital 0.00 - - - - 9400 · Paradise Cove Capital	Total 9212 · M.P. Headworks Grinder Rplcmnt	0.00	35,000.00	-35,000.00	0.0%
9219 · Cl2 Flash Mixer 0.00 15,000.00 -15,000.00 0.0% Total 9200 · Main Plant Equipment Capital 40,214.91 115,000.00 -74,785.09 35.0% 9300 · Pumps & Lines Capital 0.00 1,000,000.00 -1,000,000.00 0.0% 9302 · PS Control Panel Upgrades 0.00 1,000,000.00 -1,000,000.00 0.0% 9306 · PS Pump & Valve Replacements 84,955.91 50,000.00 -100,000.00 0.0% 9307 · PS Generator Replacement 3,751.00 100,000.00 -96,249.00 3.8% 9310 · BPS Communication Project 2,923.07 - - - 9313 · Manholes/Rodholes 14,842.24 75,000.00 -60,157.76 19.8% 9314 · Portable Emergency Generators 0.00 - - - 9315 · TPS Communication Project 946.43 - - - 9300 · Pumps & Lines Capital 107,418.65 1,325,000.00 -1,217,581.35 8.1% 9400 · Paradise Cove Capital 9404 · P.C. Infl WVI Access Replcmnt 0.00 - 0.00 -	· · ·				
Total 9200 · Main Plant Equipment Capital 40,214.91 115,000.00 -74,785.09 35.0% 9300 · Pumps & Lines Capital 9301 · Tiburon Sewer Line Rehab Prog 0.00 1,000,000.00 -1,000,000.00 0.0% 9304 · Belvedere Sewer Line Rehab Prog 0.00 100,000.00 -100,000.00 0.0% 9306 · PS Dump & Valve Replacements 84,955.91 50,000.00 34,955.91 169.9% 9307 · PS Generator Replacement 3,751.00 100,000.00 -96,249.00 3.8% 9310 · BPS Communication Project 2,923.07 -9313 · Manholes/Rodholes 14,842.24 75,000.00 -60,157.76 19.8% 9315 · TPS Communication Project 946.43 9227.8 · Rodder/Vactor Truck 0.00 -1,217,581.35 8.1% 9400 · Paradise Cove Capital 107,418.65 1,325,000.00 -1,217,581.35 8.1% 9400 · Paradise Cove Capital 0.00 0.00 -1,217,581.35 8.1%			15 000 00	-15 000 00	0.0%
9300 · Pumps & Lines Capital 0.00 1,000,000.00 -1,000,000.00 0.0% 9302 · PS Control Panel Upgrades 0.00 1,000,000.00 -1,000,000.00 0.0% 9304 · Belvedere Sewer Line Rehab Prog 0.00 100,000.00 -100,000.00 0.0% 9306 · PS Pump & Valve Replacements 84,955.91 50,000.00 34,955.91 169.9% 9307 · PS Generator Replacement 3,751.00 100,000.00 -96,249.00 3.8% 9310 · BPS Communication Project 2,923.07 -9313 · Manholes/Rodholes 14,842.24 75,000.00 -60,157.76 19.8% 9314 · Portable Emergency Generators 0.00 - - - - - 9315 · TPS Communication Project 946.43 -					
9301 · Tiburon Sewer Line Rehab Prog 0.00 1,000,000.00 -1,000,000.00 0.0% 9302 · PS Control Panel Upgrades 0.00 100,000.00 -100,000.00 0.0% 9304 · Belvedere Sewer Line Rehab Prog 0.00 100,000.00 -100,000.00 0.0% 9306 · PS Pump & Valve Replacements 84,955.91 50,000.00 34,955.91 169.9% 9307 · PS Generator Replacement 3,751.00 100,000.00 -96,249.00 3.8% 9310 · BPS Communication Project 2,923.07 - - - 9313 · Manholes/Rodholes 14,842.24 75,000.00 -60,157.76 19.8% 9315 · TPS Communication Project 946.43 - - - - 9327.8 · Rodder/Vactor Truck 0.00 - - - - - 9400 · Paradise Cove Capital 107,418.65 1,325,000.00 -1,217,581.35 8.1% 9400 · Paradise Cove Capital 0.00 - - - - - 9404 · P.C. Infl WWI Access Replcmnt 0.00 0.00 - - - - - 9405 · P.C. Paint @ Treatment Plant <th></th> <th>40,214.91</th> <th>115,000.00</th> <th>-74,765.09</th> <th>35.0%</th>		40,214.91	115,000.00	-74,765.09	35.0%
9304 · Belvedere Sewer Line Rehab Prog 0.00 100,000.00 -100,000.00 0.0% 9306 · PS Pump & Valve Replacements 84,955.91 50,000.00 34,955.91 169.9% 9307 · PS Generator Replacement 3,751.00 100,000.00 -96,249.00 3.8% 9310 · BPS Communication Project 2,923.07 - - - 9313 · Manholes/Rodholes 14,842.24 75,000.00 -60,157.76 19.8% 9314 · Portable Emergency Generators 0.00 - - - 9315 · TPS Communication Project 946.43 - - - 927.8 · Rodder/Vactor Truck 0.00 - - - - Total 9300 · Pumps & Lines Capital 107,418.65 1,325,000.00 -1,217,581.35 8.1% 9400 · Paradise Cove Capital 0.00 - - - - 9404 · P.C. Infl WWI Access Replcmnt 0.00 0.00 - - - 9415 · P.C. Paint @ Treatment Plant 0.00 - 0.00 - -		0.00	1,000,000.00	-1,000,000.00	0.0%
9306 · PS Pump & Valve Replacements 84,955.91 50,000.00 34,955.91 169.9% 9307 · PS Generator Replacement 3,751.00 100,000.00 -96,249.00 3.8% 9310 · BPS Communication Project 2,923.07 - - - 9313 · Manholes/Rodholes 14,842.24 75,000.00 -60,157.76 19.8% 9314 · Portable Emergency Generators 0.00 - - - 9315 · TPS Communication Project 946.43 - - - 9277.8 · Rodder/Vactor Truck 0.00 - - - - Total 9300 · Pumps & Lines Capital 107,418.65 1,325,000.00 -1,217,581.35 8.1% 9400 · Paradise Cove Capital 0.00 - - - - 9404 · P.C. Infl WWI Access Replcmnt 0.00 0.00 - - - - 9415 · P.C. Paint @ Treatment Plant 0.00 - 0.00 - - -					
9307 · PS Generator Replacement 3,751.00 100,000.00 -96,249.00 3.8% 9310 · BPS Communication Project 2,923.07 75,000.00 -60,157.76 19.8% 9314 · Portable Emergency Generators 0.00 -60,157.76 19.8% 9315 · TPS Communication Project 946.43					
9310 · BPS Communication Project 2,923.07 9313 · Manholes/Rodholes 14,842.24 9314 · Portable Emergency Generators 0.00 9315 · TPS Communication Project 946.43 9227.8 · Rodder/Vactor Truck 0.00 Total 9300 · Pumps & Lines Capital 107,418.65 9400 · Paradise Cove Capital 9404 · P.C. Infl WWI Access Replcmnt 9404 · P.C. Infl WWI Access Replcmnt 0.00 9415 · P.C. Paint @ Treatment Plant 0.00				,	
9314 · Portable Emergency Generators 0.00 9315 · TPS Communication Project 946.43 9227.8 · Rodder/Vactor Truck 0.00 Total 9300 · Pumps & Lines Capital 107,418.65 1,325,000.00 -1,217,581.35 8.1% 9400 · Paradise Cove Capital 9404 · P.C. Infl WWI Access Replcmnt 0.00 0.00 -1,217,581.35 8.1%			100,000.00	-30,243.00	0.070
9315 · TPS Communication Project 946.43 9227.8 · Rodder/Vactor Truck 0.00 Total 9300 · Pumps & Lines Capital 107,418.65 1,325,000.00 -1,217,581.35 8.1% 9400 · Paradise Cove Capital 9404 · P.C. Infl WWI Access Replomnt 0.00 -1 9404 · P.C. Paint @ Treatment Plant 0.00		14,842.24	75,000.00	-60,157.76	19.8%
9227.8 · Rodder/Vactor Truck 0.00 Total 9300 · Pumps & Lines Capital 107,418.65 1,325,000.00 -1,217,581.35 8.1% 9400 · Paradise Cove Capital 0.00 9404 · P.C. Infl WWI Access Replcmnt 0.00 0.00 9415 · P.C. Paint @ Treatment Plant 0.00					
9400 · Paradise Cove Capital9404 · P.C. Infl WWI Access Replcmnt0.009415 · P.C. Paint @ Treatment Plant0.00					
9404 · P.C. Infl WWI Access Replcmnt0.009415 · P.C. Paint @ Treatment Plant0.00	Total 9300 · Pumps & Lines Capital	107,418.65	1,325,000.00	-1,217,581.35	8.1%
9404 · P.C. Infl WWI Access Replcmnt0.009415 · P.C. Paint @ Treatment Plant0.00	9400 · Paradise Cove Capital				
Total 9400 · Paradise Cove Capital 0.00	9404 P.C. Infl WWI Access Replcmnt				
	Total 9400 · Paradise Cove Capital	0.00			

	Jul '21 - Feb 22	Budget	\$ Over Budget	% of Bud
9500 · Undesignated Capital				
9510 · Undesignated Cap - M.P.	8,582.00	25,000.00	-16,418.00	34.3%
9520 · Undesignated Cap - P.C. Plant	0.00	10,000.00	-10,000.00	0.0%
9530 · Undesignated Cap - P & L	0.00	50,000.00	-50,000.00	0.0%
Total 9500 · Undesignated Capital	8,582.00	85,000.00	-76,418.00	10.1%
Total 9100 · Capital Expenditures	156,215.56	1,525,000.00	-1,368,784.44	10.2%
Total Other Expense	156,215.56	1,525,000.00	-1,368,784.44	10.2%
Net Other Income	-156,215.56	-1,525,000.00	1,368,784.44	10.2%
Net Income	1,234,103.30	522,060.00	712,043.30	236.4%

Sanitary Distr. No.5 of Marin Co. Zone Report February 2022

	Paradise (Tiburon)	Tiburon - O (Tiburon)	Total Tiburon	Belvedere	TOTAL
Ordinary Income/Expense					
Income					
5000 · Property Taxes 5004 · REDEMPTION / RDMPT 5041 · SUPSEC	0.38 95.36	7.88 1,991.28	8.26 2,086.64	0.00	8.26 2,086.64
Total 5000 · Property Taxes	95.74	1,999.16	2,094.90	0.00	2,094.90
5900.3 · Connection Fees					
5900.30 · Connection Permit Fees 5900.31 · Collection 5900.34 · Treatment	100.00 0.00 0.00	400.00 4,257.00 5,885.00	500.00 4,257.00 5,885.00	700.00 7,492.00 6,420.00	1,200.00 11,749.00 12,305.00
Total 5900.3 · Connection Fees	100.00	10,542.00	10,642.00	14,612.00	25,254.00
5900.4 · Inspection Permit Fees 5900.5 · SASM Expense Reimb.	0.00 0.00	500.00 39,452.26	500.00 39,452.26	400.00 0.00	900.00 39,452.26
Total Income	195.74	52,493.42	52,689.16	15,012.00	67,701.16
Gross Profit	195.74	52,493.42	52,689.16	15,012.00	67,701.16
Expense					
6000 · Administrative Expenses 6001 · Advertising	0.00	0.00	0.00	0.00	0.00
6008 · Audit & Accounting	51.10	1,069.60	1,120.70	629.30	1,750.00
6017 · Consulting Fees	0.00	240.39	240.39	408.44	648.83
6018 · Travel & Meetings 6018.1 · Meetings & Travel	38.73	810.74	849.47	477.01	1,326.48
6018.2 · Standby Mileage Expense Re	0.00	49.04	49.04	0.00	49.04
Total 6018 · Travel & Meetings	38.73	859.78	898.51	477.01	1,375.52
6020 · Continuing Education	0.00	0.00	0.00	0.00	0.00
6025 · Dues & Subscriptions 6039 · Legal	14.28 34.75	299.53 727.42	313.81 762.17	176.19 427.98	490.00 1,190.15
6047 · Office Supplies	21.49	449.50	470.99	264.44	735.43
6056 · Postage	1.13	23.73	24.86	13.96	38.82
6065 · Miscellaneous Expense	14.60	305.60	320.20	179.80	500.00
Total 6000 · Administrative Expenses	176.08	3,975.55	4,151.63	2,577.12	6,728.75
7000 · Ops & Maintenance Expenses 7010 · Pumps & Lines Maintenance					
7010 · Pumps & Lines Maintenance	0.00	191.63	191.63	1,924.37	2,116.00
Total 7010 · Pumps & Lines Maintenance	0.00	191.63	191.63	1,924.37	2,116.00
7020 · Main Plant Maintenance				,	,
7020 · Main Plant Maintenance 7021 · Plant Maintenance Supplies 7022 · Plant Maint. Parts & Service	0.00 0.00	1,422.43 10,611.70	1,422.43 10,611.70	837.18 6,245.65	2,259.61 16,857.35
7023 · Janitorial Supplies & Service	0.00	273.20	273.20	160.78	433.98
7024 Main Plant Chemicals	0.00	11,656.90	11,656.90	6,858.33	18,515.23
7025 · Lab Supplies & Chemicals 7027 · Electrical & Instrument	196.68 0.00	5,323.05 0.00	5,519.73 0.00	3,132.94 0.00	8,652.67 0.00
7029 · Main Plant Sludge Disposal	0.00	1,638.08	1,638.08	964.06	2,602.14
Total 7020 · Main Plant Maintenance	196.68	30,925.36	31,122.04	18,198.94	49,320.98
7040 · Paradise Cove Plant Maint					
7041 · Paradise Parts & Service	0.00	0.00	0.00	0.00	0.00
7042 · Paradise Supplies & Chemicals 7043 · Paradise Sludge Disposal	365.12 1,030.22	0.00 0.00	365.12 1,030.22	0.00 0.00	365.12 1,030.22
Total 7040 · Paradise Cove Plant Maint	1,395.34	0.00	1,395.34	0.00	1,395.34
			,		,
7050 · Monitoring 7051 · Main Plant Lab Monitoring	0.00	3,453.50	3,453.50	2,032.60	5,486.10
7052 · Paradise Cove Monitoring	1,535.40	0.00	1,535.40	0.00	1,535.40
Total 7050 · Monitoring	1,535.40	3,453.50	4,988.90	2,032.60	7,021.50

Sanitary Distr. No.5 of Marin Co. Zone Report February 2022

	Paradise (Tiburon)	Tiburon - O (Tiburon)	Total Tiburon	Belvedere	TOTAL
7060 · Permits/Fees 7063 · Paradise Cove Permits/Fees	413.00	0.00	413.00	0.00	413.00
Total 7060 · Permits/Fees	413.00	0.00	413.00	0.00	413.00
7070 · Truck Maintenance					
7071 · Fuel 7072 · Maintenance	107.99 48.20	2,260.35 1,008.76	2,368.34 1,056.96	1,329.88 593.52	3,698.22 1,650.48
Total 7070 · Truck Maintenance	156.19	3,269.11	3,425.30	1,923.40	5,348.70
Total 7000 · Ops & Maintenance Expenses	3,696.61	37,839.60	41,536.21	24,079.31	65,615.52
8000 · Salaries and Benefits Expenses 8001 · Salaries 8003 · Overtime 8004 · Standby Pay 8007 · Voluntary Deductions 8008 · Deferred Comp 457	0.00 0.00 0.00 0.00 0.00	100,018.72 22,332.53 6,941.94 0.00 300.00	100,018.72 22,332.53 6,941.94 0.00 300.00	0.00 0.00 0.00 0.00 0.00	100,018.72 22,332.53 6,941.94 0.00 300.00
8013 · Payroll Taxes	0.00	10,082.21	10,082.21	0.00	10,082.21
8015 · Payroll/Bank Fees 8019 · PERS Retirement	0.00	669.50	669.50	0.00	669.50
8019.05 · PERS Retirement 8019 · PERS Retirement - Other	507.44 0.00	5,492.03 -120.39	5,999.47 -120.39	6,249.12 0.00	12,248.59 -120.39
Total 8019 · PERS Retirement	507.44	5,371.64	5,879.08	6,249.12	12,128.20
8020 · Employee Health					
8020.05 · Employee Health 8021 · Employee Health Deductions	421.87 0.00	8,830.37 -201.18	9,252.24 -201.18	5,195.36 0.00	14,447.60 -201.18
Total 8020 · Employee Health	421.87	8,629.19	9,051.06	5,195.36	14,246.42
8022 · Retiree Health 8022.05 · Reitree Health	35.55	744.06	779.61	437.77	1,217.38
Total 8022 · Retiree Health	35.55	744.06	779.61	437.77	1,217.38
Total 8000 · Salaries and Benefits Expens	964.86	155,089.79	156,054.65	11,882.25	167,936.90
8500 · Other Operating Expenses 8510 · Data/Alarms/IT Supp & Licensing 8515 · Safety 8520 · Personal Protection/Safety Wear 8530 · Telephone 8531 · Main Plant Telephones	169.51 159.36 8.72 0.00	3,547.92 3,342.57 182.57 388.18	3,717.43 3,501.93 191.29 388.18	2,087.44 1,966.61 107.42 228.38	5,804.87 5,468.54 298.71 616.56
8532 Paradise Cove Telephones	350.07	0.00	350.07	0.00	350.07
8533 · Pumps & Lines Telephones	210.08	308.46	518.54	35.00	553.54
Total 8530 · Telephone	560.15	696.64	1,256.79	263.38	1,520.17
8540 · Utilities 8542 · Main Plant Utilities 8543 · Paradise Cove Utilities 8544 · Pump Station Utilities	0.00 1,993.86 331.27	9,937.65 0.00 2,754.86	9,937.65 1,993.86 3,086.13	5,848.93 0.00 2,014.24	15,786.58 1,993.86 5,100.37
Total 8540 · Utilities	2,325.13	12,692.51	15,017.64	7,863.17	22,880.81
Total 8500 · Other Operating Expenses	3,222.87	20,462.21	23,685.08	12,288.02	35,973.10
Total Expense	8,060.42	217,367.15	225,427.57	50,826.70	276,254.27
Net Ordinary Income	-7,864.68	-164,873.73	-172,738.41	-35,814.70	-208,553.11
Other Income/Expense Other Expense 9100 · Capital Expenditures 9200 · Main Plant Equipment Capital 9204 · M.P. Boiler Replacement	0.00	4,234.65	4,234.65	2,492.35	6,727.00
9217 · SD5 Shop Rplcmnt /Ops Control	3.99	672.46	676.45	395.77	1,072.22
Total 9200 · Main Plant Equipment Capital	3.99	4,907.11	4,911.10	2,888.12	7,799.22

Sanitary Distr. No.5 of Marin Co. Zone Report February 2022

	Paradise (Tiburon)	Tiburon - O (Tiburon)	Total Tiburon	Belvedere	TOTAL
9300 · Pumps & Lines Capital 9306 · PS Pump & Valve Replacements	0.00	0.00	0.00	9,601.78	9,601.78
Total 9300 · Pumps & Lines Capital	0.00	0.00	0.00	9,601.78	9,601.78
Total 9100 · Capital Expenditures	3.99	4,907.11	4,911.10	12,489.90	17,401.00
Total Other Expense	3.99	4,907.11	4,911.10	12,489.90	17,401.00
Net Other Income	-3.99	-4,907.11	-4,911.10	-12,489.90	-17,401.00
Net Income	-7,868.67	-169,780.84	-177,649.51	-48,304.60	-225,954.11

7:41 AM

03/09/22 Accrual Basis

Sanitary Distr. No.5 of Marin Co. Monthly O.T. Report February 2022

Туре	Date	Num	Name	Memo	Amount	Balance
Alvarez, J	loel					
Check	02/28/22	78	Alvarez, Joel	2.00 Hrs. O.T. @ 1.5x	114.96	114.96
Check	02/28/22	78	Alvarez, Joel	0.50 Hrs. O.T. @ 2.0x	38.32	153.28
Total Alva	rez, Joel				153.28	153.28
Balf, Abig						
Check	02/15/22	67	Balf, Abigail	0.5 Hrs. O.T. @ 1.5x	27.37	27.37
Total Balf,	Abigail				27.37	27.37
Bilsborou	igh, Chad					
Check	02/28/22	80	Bilsborough, Chad	16.00 Hrs O.T. @ 1.5x	1,014.00	1,014.00
Check	02/28/22	80	Bilsborough, Chad	4.00 Hrs. O.T. @ 2.0x	338.00	1,352.00
Total Bilsb	orough, Chad				1,352.00	1,352.00
Cottrell, F	Rulon					
Check	02/16/22	77	Cottrell, Rulon	28.0 Hrs. O.T. @ 1.5x	2,496.90	2,496.90
Check	02/16/22	77 82	Cottrell, Rulon Cottrell, Rulon	60.0 Hrs. Comp Buy-out 24.00 Hrs. O.T. @ 1.5x	3,567.00 2,140.20	6,063.90 8,204.10
Check	02/28/22	02	Colliell, Rulon	24.00 HIS. U.I. @ 1.5X	2,140.20	0,204.10
Total Cottr	ell, Rulon				8,204.10	8,204.10
Dohrman	•					
Check Check	02/15/22 02/15/22	71 71	Dohrmann, Robin	17.00 Hrs. O.T. @ 1.5x	1,515.98	1,515.98
Check	02/15/22	83	Dohrmann, Robin Dohrmann, Robin	30.00 Hrs. Comp Buy 12.00 Hrs. O.T. @ 1.5x	1,783.50 1,070.10	3,299.48 4,369.58
	mann, Robin		20000000,000000	12.000 men er n @ men	4,369.58	4,369.58
	,				.,	.,
La Torre, Check	Daniel P. 02/15/22	72	La Torre, Daniel	3.5 Hrs. O.T. @ 1.5x	297.26	297.26
Check	02/15/22	72	La Torre, Daniel	0.5 Hrs. O.T. @ 2.0x	56.62	353.88
Total I a T	orre, Daniel P.		,	0	353.88	353.88
					000.00	000.00
Rosser, J Check	ohn 02/15/22	74	Rosser, John	2.0 Hrs. @ 1.5x	161.76	161.76
Check	02/15/22	74 74	Rosser, John	0.5 Hrs. O.T. @ 2.0x	53.92	215.68
Check	02/28/22	86	Rosser, John	2.0 Hrs. @ 1.5x	161.76	377.44
Check	02/28/22	86	Rosser, John	0.5 Hrs. O.T. @ 2.0x	53.92	431.36
Total Ross	ser, John				431.36	431.36
Triola, Jo	seph					
Check	02/15/22	76	Triola, Joseph	39.0 Hrs. O.T. @ 1.5x	3,154.32	3,154.32
Check	02/15/22	76	Triola, Joseph	4.5 Hrs. O.T. @ 2.0x	485.28	3,639.60
Check Check	02/28/22 02/28/22	88 88	Triola, Joseph Triola, Joseph	33.0 Hrs. O.T. @ 1.5x 10.5 Hrs. O.T. @ 2.0x	2,669.04 1,132.32	6,308.64 7,440.96
Total Triol		00		10.0 1113. 0.1. @ 2.08	7,440.96	7,440.90
	а, объерн				1,740.90	7,440.30
TOTAL					22,332.53	22,332.53

Sanitary District No. 5 of Marin County



District Management Report February 2022

Contents:

- Transmittal Memo
- Financial/Budgetary
- HR & Personnel
- Business Administration
- Collection System Performance
- Treatment Plant Performance Paradise Cove
- Treatment Plant Performance Main Plant
- Pollution Prevention Activities
- Continuing Education & Safety Training
- Capital Improvement Projects

Transmittal Memo

Date:	March 17, 2022
То:	Board of Directors
From:	Tony Rubio, District Manager/ Chief Plant Operator
Subject:	Management Report for February 2022

<u>Fiscal Status</u>

Period Covered:	July 1, 2021 – February 28, 2022
Percent of Fiscal Year:	66%
Percent of Budgeted Income to Date:	66.4%
Percent of Budgeted Expenditures to Date:	65.6% (operating only)

<u>Personnel</u>

Separations:	None
New Hires:	None
Promotions:	None
Recruitment Activities:	2

Regulatory Compliance

MP Collection System WDR Compliance:	Full Compliance with all regulations
PC Collection System WDR Compliance:	Full Compliance with all regulations
MP NPDES Permit Compliance:	Full Compliance with all regulations
PC NPDES Permit Compliance:	Full Compliance with all regulations
BAAQMD Compliance:	Full Compliance with all regulations
Significant Comments:	None

Summary of Operational Highlights are on the following pages.

Significant Events for the Month of February 2022 Include:

Financial/Budgetary/Business Administration

- 2022/2023 Fiscal Year budget preparation underway.
- Beginning phase 1 of sewer rate study with HF&H-
- Board and committee meetings will continue to be held virtually in compliance with AB361 and status of need will be reviewed every month.
- Consideration of paying down CERBT liabilities work continued- worked with gov invest to provide estimates and assumptions and Matt Goss with CERBT will provide update on CERBT risk strategy positions.
- District 100 year anniversary 1922-2022- Proclamation and working on update to website and special design letter head and signage for trucks.

HR and Personnel

- Work on successor MOU continues.
- Staffing level assessment completed by HDR- thorough report calls for the addition of 1 additional Operator and 1.5 additional maintenance/collection staff.
- Recruitment of Part Time administrative assistant and Operator In Training underway

Continuing Education and Safety Training.

- Work with DKF solutions on District safety program updates on going-, heat and illness completed, and Hazard Communication Policy under review.
- Coivd-19 Prevention Training Scheduled.

Collection System Performance

Main Plant Tiburon/Belvedere:

- Submitted 3 category 3 SSO for the month of January and 1 category 1 to RWQCB on CIWQS (Belvedere 315 Belvedere Ave & 41 Belvedere Ave) (Tiburon1490 Vistazo West and 35 Rolling Hills)
- Pilot project began in collection system- Odor Control dosing with Soleflux

Paradise Cove:

• Submitted No Spill report for month of January to RWQCB on CIWQS

Treatment Plant Performance

Paradise Cove:

Main Plant:

• Submitted January 2022 and Monthly SMR and DMR to the RWQCB on CIWQS

Pollution Prevention Activities

- Remote meetings with P2 Group
- Annual 2021 P2 (Pollution Prevention) report submitted to CIWQS

Capital Improvement Projects

- 6" sewer line in front of Tiburon lodge replaced- found illegal storm water connection on line and removed.
- Digester Cleaning and Piping replacement project RFP ready to send out to consultants.
- Evaluating placing order for equipment this fiscal year- for receipt in next fiscal year (long lead times) tied to Digester rehab work.
- Work is underway for the plant drains rehab project.
- Working on update to 10year CIP program.

Glossary of Terms

- B.O.D. (Biochemical Oxygen Demand): Measurement of the effluent's capacity to consume dissolved oxygen to stabilize all remaining organic matter. The permit limits for our effluent for discharge into San Francisco bay require that we remove 85% influent B.O.D. and meet a weekly average of less than 45mg/l and a monthly average of less than 30 mg/l B.O.D.
- **TSS (Total Suspended Solids):** Measurement of suspended solids in the effluent. Our permit requires that we move at least 85% of the influent TSS and that the effluent limit is less than 45 mg/l as a weekly average and less than 30 mg/l as a monthly average.
- **Chlorine Residual:** The plant effluent is disinfected with hypochlorite (chlorine "bleach") and then the residual chlorine is neutralized with sodium bisulfite to protect the bay. The effluent chlorine residual limit is 0.0 mg/l which we monitor continuously.
- **pH:** pH is a measurement of acidity with pH 7.0 being neutral and higher pH values being basic and lower pH values being acidic. Our permit effluent pH must stay within the range of 6.0-9.0, which we monitor continuously.
- **Coliform:** Coliform bacteria are the indicator organism for determination of the efficiency of the disinfection process. The lab culture samples of our effluent and the presence of coliform is an indication that pathogenic organisms may be present. This is reported as MPN/100 (number of colifom bacteria in 100 milliliters sample).
- Flow Through Bioassay: A 96 hour test in which we test the toxicity of our effluent to tiny fish (sticklebacks) in a flow through tank to determine the survivability under continuous exposure to our effluent. Our permit requires that we maintain a 90th percentile survival of at least 70% and an 11 sample median survival of at least 90%. In layman's terms, this means that out of the last 11 samples only one bioassay may fall below 70% survival and the middle value when all 11 samples are placed in numerical order must be at least 90%.
- **Metals Analysis:** Our permit requires that we analyze our effluent for many different metals on a monthly basis. We have permit limits for some metals. The metals are stated as a daily max and a monthly average limit. The daily max limit is the number we cannot exceed on any sample and the monthly average applies to all samples collected in any month. (although usually we are only required to take one).
- **F.O.G. (Fats, oils and grease):** Quarterly we are required to monitor our effluent for Fats, Oils and Grease.

Glossary of terms continued...

- **Headworks:** The point where all raw wastewater enters the treatment plant. In this building wastewater goes through 3 grinders to grind up all large objects that could possibly damage our influent and sludge pumps further down the treatment process.
- **Primary Sedimentation:** The next treatment process is a physical treatment process where solids that settle or float are removed and sent to the digesters for further processing.
- Activated Sludge: Next is the activate sludge process. This process is a biological wastewater treatment process that uses microorganisms to speed up the decomposition of wastes. When activated sludge is added to wastewater, the microorganisms feed and grow on waste particles in the wastewater. As the organisms grow and reproduce, more and more waste is removed, leaving the wastewater partially cleaned. To function efficiently, the mass of organisms needs a steady balance of food and oxygen. These tasks are closely monitored by the operations staff.
- Secondary Clarification: Next is secondary clarification, like primary sedimentation/clarification, this also is a physical treatment process where solids that settle or float are removed and sent to the next treatment process. The difference between Secondary Clarification and primary sedimentation is that the solids removed from the secondary clarifiers goes to 2 places. Some goes to waste to the DAFT and some goes back to the activated sludge process for further treatment. (*Microorganisms must be returned to the activated sludge process to keep an equal balance of food and microorganisms*).
- **DAFT (dissolved air floatation thickener):** Next is the DAFT. The dissolved air floatation thickening process uses air bubbles to thicken WAS(waste active sludge) solids removed from the secondary clarifier, by floating solids to the tank surface, where they are removed and sent to the digesters for final processing.
- **Sludge Digestion:** In the anaerobic digestion process, all the organic material removed from the primary sedimentation tanks and DAFT's are digested by anaerobic bacteria. The end products are methane, carbon dioxide, water and neutralized organic matter.
- **Solids Handling:** This is the process where all the neutralized sludge from the digester is finally treated. Sludge from the digester is pumped to the screw press where it is conditioned with a polymer (chemical that reacts with the sludge to remove the water from the sludge and bind the sludge particles together) in order to dewater the sludge and produce a dry cake for final disposal to the Redwood landfill.

Glossary of terms continued...

- **Disinfection:** This is the end point for the wastewater- at this point wastewater flows through the chlorine contact tank. This contact tank allows for enough contact time for chlorine solution to disinfect the wastewater. Sodium bisulfite is introduced at the end of the tank to neutralize any residual chlorine to protect the bay.
- MLSS (mixed liquor suspended solids): Suspended solids in the mixed liquor of an aeration tank measured in mg/l
- MCRT (mean cell resident time): An expression of the average time that a microorganism will spend in the activated sludge process.
- **SVI (sludge volume index):** This is a calculation used to indicate the settling ability of activated sludge in the secondary clarifier.
- **RAS (return activated sludge):** The purpose of returning activated sludge, is to maintain a sufficient concentration of activated sludge in the aeration tank.
- WAS (waste activated sludge): To maintain a stable process, the amount of solids added each day to the activated sludge process are removed as WAS. We track this by our MCRT which averages 3 days
- **TWAS (thickened waste activated sludge):** The WAS is thickened in the DAFT and the thickened sludge is then pumped to the digester.
- MPN (most probable number): Concentrations of total coliform bacteria are reported as the most probable number. The MPN is not the absolute count of the bacteria but a statistical estimate of their concentration.
- **Bio-solids:** Anaerobic digested sludge is pumped to a screw press where excess water is removed to reduce the volume (and weight) thus producing an end result called biosolids.
- **Polymer:** Organic polymers are added to digested sludge to bring out the formation of larger particles by bridging to improve processing.

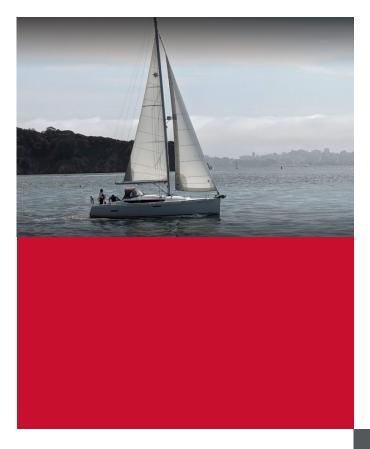
Wastewater Acronyms

ACWA	Access of California Water Agencies
ACWA	Assoc of California Water Agencies American Water Works Association
BACWA	
CASA	Bay Area Clean Water Agencies
	California Association of Sanitation Agencies
CSRMA:	California Sanitation Risk Management Authority
CalARP	California Accidental Release Prevention Program
CDO	Cease and Desist Order
CEQA	California Environmental Quality Act
CFR	Code of Federal Regulations
CIWMB	California Integrated Waste Management Board
CSO	Combined Sewer Overflow
CWA	Clean Water Act
CWARA	Clean Water Authority Restoration Act
DHS	Dept of Health Services
EBEP	Enclosed Bays and Estuaries Plan
EIS/EIR	Environmental Impact Statement/Report
ERAF	Educational Reserve Augmentation Fund
FOG	Fats, Oils and Grease
ISWP	Inland Surface Waters Plan
LAFCO	Local Agency Formation Commission
MACT	Maximum Achievable Control Technology (air controls)
MMP	Mandatory Minimum Penalty
MUN	Municipal Drinking Water Use
NGOs	Non Governmental Organizations
NPDES	Nat'l Pollutant Discharge Elimination System
NTR OSHA:	National Toxics Rule
	Occupational Safety and Health Administration
POTWs	Publicly Owned Treatment Works
QA/QC	Quality Assurance / Quality Control
RFP	Request For Proposals
RFQ	Request For Qualifications
SEP	Supplementary Environmental Projects
SFEI: SSO	San Francisco Estuary Institute
SWRCB	Sanitary Sewer Overflow State Water Resources Control Board
WDR WERF	Waste Discharge Requirements Water Environment Research Foundation
WMI	
WRDA	Watershed Management Initiative Water Resource Development Act
WQBEL	Water Quality Based Effluent Limitation
Agency	water Quarry Dased Endent Linitation
Agency	

APWA	American Public Works Association
BAAQMD	Bay Area Air Quality Management District
BAPPG:	Bay Area Pollution Prevention Group
CSDA	California Special Districts Association
CAAQS	California Ambient Air Quality Standard
CARB	California Air Resources Board
CECs	Constituents of Emerging Concern
CIWQS	California Integrated Water Quality System
СМОМ	Capacity, Management, Operation and Maintenance
CPUC	California Public Utilities Commission
CTR	California Toxics Rule
CWAP	Clean Water Action Plan
CWEA	California Water Environment Association
DTSC	Dept of Toxic Substances Control
EDW	Effluent Dominated Water body
EPA	Environmental Protection Agency
ESMP	Electronic Self-Monitoring Report
GASB	Government Accounting Standards Board
JPA	Joint Powers Authority
LOCC	League of California Cities
MCL	Maximum Contaminant Level
MOU	Memorandum of Understanding
NACWA	National Association of Clean Water Agencies
NOX	Nitrogen Oxides
NRDC	Natural Resources Defense Council
OWP:	Office of Water Programs
PCBs	Poly Chlorinated Biphenyls
PPCPs	Pharmaceutical and personal Care Products
Region	IX Western Region of EPA (CA, AZ, NV & HI)
RMP	Risk Management Program
RWQCB	Regional Water Quality Control Board
SIP	State Implementation Policy (CTR/NTR criteria)
SRF	State Revolving Fund
SSMP	Sewer System Management Plan
TMDL	Total Maximum Daily Load
WEF	Water Environment Federation
WET	Whole Effluent Toxicity or Waste Extraction Test
WRFP	Water Recycling Funding Program
WWTP	Wastewater Treatment Plant
WWWIFA	Water and Wastewater Infrastructure Financing

Item #6

FX



Staffing Assessment

Sanitation District No. 5 of Marin County

Draft Memorandum

Tiburon, California March 9, 2022

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Tables

Table 1. Bottom-Up Staffing Assessment Results Summary

Table 2. Staffing model output and adjusted labor hours per year required to operate and maintain the wastewater treatment plants

Table 3. Summary of Results for Methods 1, 2 and 3

Appendices

Appendix A: Process Grids used to develop the bottom up estimate the effort required to operate the wastewater treatment plants and the collections systems.

Appendix B: Model output for the NEIWPCC guide for estimating staffing at publicly and privately owned wastewater treatment plants

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1 Introduction

Sanitary District No. 5 of Marin County (SD5) engaged HDR Engineering, Inc. (HDR) to perform a staffing level evaluation of its current operations to assess the effectiveness of the organizational structure and its ability to maintain its current level of service. The assessment focused on identifying resource gaps, inclusive of staffing, based on their treatment plants and collection systems as compared with industry best practice. Periodic objective assessments of the operation are critical as they ensure that the agency is meeting its mission in an effective and efficient manner, and that the agency can deliver sustainable levels of service in the face of evolving internal and external challenges.

1.1 SD5 Organizational Structure

SD5 employs 12 full-time personnel of which nine are dedicated O&M staff (note: there are currently two open O&M positions). SD5 operates two wastewater treatment plants and three collection systems. Since California Proposition 218 requires segregation of the expenses to operate each portion of SD5's service area, the assessment team individually assessed functional work zones, with the assumption that staff can move freely between work assignments. Organizationally, SD5 is comprised of three work zones: (1) Main Zone, (2) Belvedere Zone, and (3) Paradise Cove Zone. The three types of work for each zone included in the assessment are:

- Wastewater Treatment Plant Operations: time spent monitoring, maintaining process control, training, coverage for sick leave and vacation, monthly reporting, and reporting to management on the conditions of the treatment plants and collections systems.
- Wastewater Treatment Plant Maintenance: time spent maintaining the maintenance management systems, preventative and reactive maintenance time, training, coverage for sick leave and vacation, monthly reporting, and reporting to management on the conditions of the treatment plants and collections systems.
- **Collections Operations and Maintenance:** time spent maintaining the maintenance management systems, preventative and reactive maintenance time, training, coverage for sick leave and vacation, monthly reporting, and reporting to management on the conditions of the treatment plants and collections systems.

2 Background

SD5 currently has nine full-time operations and maintenance (O&M) staff positions. Staff roles and responsibilities are outlined in SD5's "Minimum Staffing Requirements" policy document dated September 15, 2015 (Rubio). The document also reports the assessed total staffing level need at time of publication as nine personnel or 8.5 full-time equivalents (FTEs) or positions. Since that time, additional responsibilities have been adopted by SD5, including meeting additional regulatory requirements (e.g., plant permit

was updated in 2018 requiring new laboratory standards [i.e., The NELAC Institute or "TNI" standards] and quality assurance/quality control requirements), requiring an updated assessment of FTE needs. For example, it is no longer reasonable to believe that the laboratory, which in this organization is run by operators, can be sustained by a 0.25 FTE. Additional reporting requirements both to regulatory agencies and SD5's Board of Directors means management and administration also requires more time.

The technical descriptions in the 2015 document provide a summary and examples of typical responsibilities for the different positions required to operate and maintain the wastewater treatment plants and collection systems. The opening paragraph of the document cites the importance of proper staffing:

Regardless of the care that goes into the design and construction of the treatment facilities, without qualified personnel in adequate numbers to operate the processes, the full capabilities of the facilities cannot be realized...There is a capital investment of over \$12 million at the Main Wastewater Treatment Plant that was completed in 2014 and a \$1.2 million capital investment at the Paradise Cove Wastewater Treatment Plant that was completed in 2010 that must be protected. Considering the natural corrosive atmosphere in a treatment facility, improper and/or inadequate maintenance can easily reduce the life expectancy of the facilities from 20 years down to 5 or 10 years.

The goal of this current staffing assessment is to objectively assess the staffing requirements to properly operate and maintain the two wastewater treatment plants and three collection systems so that proper operation and maintenance can continue to ensure compliant operation and extend the useful life of the facilities. Implementation of the staffing recommendations supports SD5's *Mission Statement and Values* and the technical goals listed in SD5's *Strategic Plan* (June 30, 2020).

3 Description of Facilities

As previously mentioned, SD5's infrastructure assets are comprised of two wastewater treatment plants and three collection systems:

- Main Wastewater Treatment Plant + Two Collection Systems
- Paradise Cove Wastewater Treatment Plant + One Collection System

3.1 Main Wastewater Treatment Plant

The Main Wastewater Treatment Plant serves more than 3,500 households in parts of the Tiburon Peninsula and the City of Belvedere. SD5 was founded in the 1940s and some structures at the treatment plant were constructed in the 1960s. In 1980, the plant was upgraded to secondary treatment and was rehabilitated between 2012 and 2014.

The Main Wastewater Treatment Plant provides primary and secondary treatment and has an average dry weather design treatment capacity of 0.98 million gallons per day (mgd). Using storage and blending of wet weather flows, the plant can treat up to 2.3 mgd through secondary treatment during wet weather. During wet weather, the flow regularly exceeds 2.3 mgd and when needed, excess flow is stored in the wet weather

primary, storage aeration basin, and surge tank then returned to the treatment plant after the storm. The treated effluent is disinfected with sodium hypochlorite, dechlorinated with sodium bisulfite, and discharged to San Francisco Bay. In addition to disinfection monitoring and dechlorination of the plant effluent, plant staff also monitor the disinfection levels and provide dechlorination of the Sewerage Agency of Southern Marin (SASM) effluent prior to both plant effluents being discharged through the shared outfall to San Francisco Bay; waste solids are thickened and digested anaerobically, then dewatered and transported for off-site disposal.

The Main Wastewater Treatment Plant is served by two collection systems with a total population of approximately 6,400 people. The original Main Wastewater Treatment Plant collection system serves the City of Belvedere and parts of the Town of Tiburon east of Gilmartin Drive. The Main Wastewater Treatment Plant sewer system consists of approximately 30.9 miles of pipe, ranging from four inches to 18 inches in diameter with 28.5 miles of gravity sewer and the remaining 2.4 miles is force main sewer. There are nine pump stations in the Tiburon Zone and 13 pump stations in the Belvedere Zone.

3.2 Paradise Cove Wastewater Treatment Plant

The Paradise Cove Wastewater Treatment Plant serves the eastern Tiberon Peninsula and treats and discharges the wastewater for approximately 112 connections. It was upgraded in 2010. It provides secondary treatment and disinfection prior to dechlorination and discharge of effluent to separate smaller San Francisco Bay outfall. The Paradise Cove treatment plant has an average dry weather treatment capacity of 0.04 mgd and can treat up to 0.10 mgd during wet weather. Settled solids from the Paradise Cove treatment plant are trucked to the Main Wastewater Treatment Plant for final treatment.

The Paradise Cove sewer system consists of approximately 3.1 miles of pipe (1.4 gravity and 1.7 force main), ranging from three inches to six inches in diameter, and two pump stations.

4 Staffing Assessment Methodology

On January 13, 2022, HDR conducted interviews of staff representing Management, Operations, and Maintenance/Collections. Interviews were conducted by a qualified HDR team member that carries a current Grade V California Wastewater Treatment Plant Operator certification. The meetings, including a plant tour, focused on the effort needed to operate and maintain the treatment plants and collection system.

The assessment included review of previous reports and other relevant data including:

- Minimum Staffing Requirements Policy Document (Rubio, 2015)
- Current Organizational Chart
- Strategic Plan (June 2020)
- Main Plant and Paradise Cove NPDES Permits
- Main Plant and Paradise Cove Sewer System Master Plans (SSMP)

- Paradise Cove Wastewater Treatment Plant Drawings
- Paradise Cove Wastewater Treatment Plant O&M Manual
- Main Wastewater Treatment Plant O&M Manual
- Staff Interviews

The staffing assessment was conducted using three separate methods to assess staffing requirements so that the results, merits, and disadvantages of each method could ultimately be considered in developing conclusions and recommendations.

Method 1 uses the existing staffing resolution (i.e., *Minimum Staffing Requirements*, 2015), as well as staff feedback received during interviews and the agency's current organizational chart, to define current SD5 staffing levels. The Method 2 staff assessment approach employed was a bottom-up staffing assessment developed from information learned during the staff interviews, documenting the specific efforts required by the O&M staff. The Method 3 staff assessment was derived from published sources, modified to accommodate specific conditions at SD5 (e.g., The Northeast Guide for Estimating Staffing at Publicly and Privately Owned Wastewater Treatment Plants, New England Interstate Water Pollution Control Commission, November 2008).

4.1 Method 1 – Current Staffing Resolution

Method 1 staff assessment documents the staffing allocation based on the SD5 staffing resolution and unfilled positions. Based on the SD5's current Organizational Chart (FY2021-2022), there is one District Manager and four operators, including the Operations Superintendent. During the January 13, 2020, site visit conducted by the HDR team, one of the Operator positions was unfilled, as well as one Maintenance/Collections positions open. There are 4.5 Maintenance and Collections FTEs including the Maintenance/Collections Superintendent. The half-person is split with the permitting department to enable inspections, which should help prevent future problem connections to the collections systems.

4.2 Method 2 – Bottom-Up Staffing Assessment and Staff Interviews

Method 2 staff assessment was developed by walking around with the treatment plant supervisors, operators, and maintenance personnel for a process-by-process assessment of the work required at the plants and collection systems. Staff hours for specific activities in each area are added to the estimated time required to mitigate "routine" weekly problems and more substantial monthly or annual problems. There are four categories of time considered during the development of the time analysis required by the operations and maintenance groups:

- **Daily Rounds:** represent the time needed for basic checks, sampling, and process control.
- **Minor Efforts:** categorized to weekly, monthly, and yearly are issues that must be addressed regularly but typically don't cause a process shutdown. Typical items

would include cleaning a process area, rotate and lubricate equipment on a monthly schedule, or instrument maintenance.

- **Preventative Maintenance:** in the OPERATIONS tab is completed by operators to maintain normal operating conditions. consists of weekly normal and regular lubrication of equipment or cleaning of processes tanks to maintain process performance. An estimate of labor hours for preventative maintenance, as well as Preventative Maintenance (shown on the "MAINT+COLLECTIONS" tab) that is performed by the Maintenance Department, are included in Appendix A. The regular inspection of sump pump (pulling once per year) is considered a Minor Effort to distinguish it from a weekly maintenance effort.
- **Major Problems:** categorized yearly, major problems are issues that develop that directly cause a process interruption. Typical items would include pump replacement or shutdown cleaning of a process required to maintain compliance or reduce maintenance elsewhere in the plant.

The development of the bottom-up staffing assessment is shown in the two spreadsheet printouts included with this memorandum in Appendix A (i.e., one for Operations and one for Maintenance/Collection).

The following analytics were applied to the information received from the supervisors, operators, and maintenance personnel (note: Method 2 assumes multiple critical problems do not accumulate at the same time):

- Total time of daily rounds is added up for each work group and then multiplied by 365 days per year. Collection system uses 260 days per year for a 5 day a week operation.
- The number of minor efforts, generally defined as an issue that develops weekly, and the time to resolve each minor effort are multiplied by each other and then the number of times it occurs per year.
- Preventative maintenance completed by operators or maintenance, including process equipment shutdown for weekly cleanings where required, is multiplied by 52 weeks in a year. Preventative maintenance may also be listed in the minor effort or major problems sections depending on routine or disruptive the activity is.
- The number of major problems, generally defined as an issue that required equipment shutdown, and the time to resolve each major problem is multiplied by the number of times it occurs per year.

A summary of the Method 2 assessment is provided in Table 1.

Table 1. Bottom-Up Staffing Assessment Results Summary

Area	Operations Time (hrs/yr)	Maintenance and Collections Time (hrs/yr)
Main Influent Pumping	761	186
Main wet weather pumping, primary, surge tank, and aeration storage	228.5	12
Main dry primary treatment and PS pumping	613	206
Main aeration and secondary clarification	753	40
Main chlorine contact	1293	8
Main solids handling	1479	136
Main utilities including Plant Water, Standby Generators	194.5	80
Odor Control Fans and water supply	214.5	8
Main Collections System ¹		2644
Main Collections System Cleaning ¹		3345
Paradise Cove grinder pumps, screening, equalization, plant feed pumps	194	8
Paradise Cove aeration and secondary clarification	753	256
Paradise Cove chlorine contact	282.5	
Paradise Cove collections system and Cleaning (220+335 hours) ²		555
Laboratory	669	
Safety	156	156
Supervision, Management, and CMMS	585	388
Total	8176	8028
FTE	5.45	5.35

Note 1: Main Collection System and Main Sewer Cleaning needs to be divided between the Tiburon Zone and belvedere Zone.

Note 2: The total numbers of hours for the Paradise Cove collections system and Cleaning is increased by 335 hours from the Main Collections System Cleaning hours estimate to account for the proportional system miles in that zone.

4.3 Method 3 - NEIWPCC Staffing Model

Method 3 was based on the New England Interstate Water Pollution Control Commission's (NEIWPCC), "The Northeast Guide for Estimating Staffing at Publicly and Privately Owned Wastewater Treatment Plants" (Northeast Guide, 2008). The Northeast Guide builds on the methods employed by the Environmental Protection Agency's (EPA's) 1973 report titled, "Estimated Staffing for Municipal Wastewater." The 1973 EPA report provided estimates of the annual O&M labor hours required for various wastewater treatment processes. Annual labor-hour estimates were given as a function of treatment plant design flow in million gallons per day. The document however is dated (e.g., there has been significant advancement in treatment technologies since 1973) so a methodology was developed using content from the two standards.

An Excel-based spreadsheet tool was developed to accompany the Northeast Guide to automate the calculations involved. In this tool, the user selects the plant design flow from one of six given size categories ranging from 0.25 mgd to >20 mgd and selects the staffing shifts. The plant size dictates the hourly allocation for each work area and the staff shifts (in this case none) dictate a daily multiplier for the total required effort.

There are additional considerations when evaluating the staffing required for a specific wastewater treatment plant. While the Northeast Guide provides labor hours for operations and maintenance, it does not allocate staff hours for supervision and administration or the collections system. As such, the management fraction of the Operations Superintendent and Maintenance Superintendent positions are additional to the staffing estimates generated by these models.

The raw model outputs and adjusted annual labor hours are summarized by process area in Table 2. The NEIWPCC model printout is attached at the end of this report in Appendix B. Hours added to the model results in table 2 were determined during the interview process and are also included in the Method 2 analysis for the following site-specific considerations:

- Management responsibilities (i.e., field supervisor portion human resources, budgeting, outreach, training, town/city meetings, scheduling, etc.) and responsibility for clerical duties (i.e., billing, reports, correspondence, phones, time sheets, mailings, etc.)
- Plant staff responsible for collection system operation and maintenance, pump station inspections, and/or combined sewer overflows
- Plant operators responsible for operating generators and emergency power
- Plant responsible for industrial pre-treatment program
- Plant staff responsible for plant upgrades and large projects done both on-site and off-site (i.e., collection systems, manholes, etc.)

	Labor Hou	rs per Year	Source
	Operations	Maint + Collections	
Main Wastewater Treatment Plant	5164	950	NEIWPCC
Main Collections System ¹		2644	Method 2
Main Sewer Cleaning ¹		3345	Method 2
Paradise Cove Wastewater Treatment Plant	1952	489	NEIWPCC
Paradise Cove Collections System and Cleaning (220+335 hours) ²		555	Method 2
Safety	156	156	Method 2
Outreach, Supervision, Management, and CMMS	585	388	Method 2
Totals	7857	8527	
FTE	5.24	5.68	

Table 2. Staffing model output and adjusted labor hours per year required to operate and maintain the wastewater treatment plants

Note 1 Main Collection System and Main Sewer Cleaning needs to be divided between the Tiburon Zone and belvedere Zone.

Note 2: The total numbers of hours for the Paradise Cove collections system and Cleaning is increased by 335 hours from the Main Collections System Cleaning hours estimate to account for the proportional system miles in that zone.

Estimating labor hours required by collection systems is difficult because of variability of equipment in each organization, terrain of the collection system, age of system, density of community, and traffic all impact the actual required effort per mile of sewer. A survey conducted for Kalispell, Montana (HDR Kalispell MT Water and Wastewater Utility Survey, 2000) showed an average of 8.5 miles per FTE for collection system only. The Montana, Idaho, and Washington communities in that survey had more open space than the SD5 service area. SD5's 34 miles of sewer divided by 8.5 results in 4.0 FTE for the collections system only. A second reference for Clackamas, WA (West Yost and BV Draft Technical Memorandum No. 6A, 2003) indicated a labor requirement of 224 hours/mile/year, which when multiplied by the 34 miles in the SD5 area, results in an annual maintenance requirement of 7,616 hours. SD5's staffing recommendation for the collections systems labor effort portion of the maintenance department is between these two references. SD5 sewer cleaning productivity rate is comparable to larger organizations listed in the Office of Water Programs California State University, Sacramento Collections Systems: Methods for evaluating and Improving Performance (1997), but a detailed analysis of productivity rates was not completed for this assessment.

5 Summary

The three methods each produced a different result for recommended staffing but should be close enough to validate each other. Table 3 provides a summary of the results from the three methods described in this document.

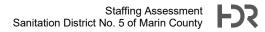
Table 3. Summar	y of Results for Methods 1,	2 and 3
	<i>y</i> en noed te noed te noed te ny	

	Meth	od 1	Meth	od 2	Method 3							
	Operations	Maint + Collections	Operations	Maint + Collections	Operations	Maint + Collections						
Hours			8176	8028	7857	8527						
FTE	4	4.5	5.45	5.35	5.24	5.68						

Based on the responsibilities, workloads, and the staffing comparisons presented in Table 3, HDR believes that the total number of permanent FTEs in Operations should be increase to five, compared with the current four, including the Operations Superintendent. The total number of permanent FTEs in Maintenance/ Collections should be increased to 5.5, compared with the current 4.5 to allow ongoing cooperation and inspection with the permitting department. This staff allocation should allow for the following:

- Ongoing maintenance of aging treatment plants and collections systems with the mindset to preserve capita value.
- Resumption of the home-grown design and development of small plant improvements to further optimize staff efforts.
- Re-establishment of process control parameters and monitoring so treatability issues can be quickly diagnosed with a history of plant data.
- Catch up on differed work orders and maintain a productive CMMS system.
- Allow staff to take time off without the guilt of overwhelming their coworkers.
- Improve relationships between operations and maintenance because of the ability to have the time to work collaboratively to a common benefit.

APPENDIX A: Process Grids used to develop the bottom up estimate the effort required to operate the wastewater treatment plants and the collections systems



Staff Interviews: Estimate of Time Spent on Operations Activities

								Preventative															
Process	Daily rounds (hr./shift)	(hr./event)	Effort 1 (event/week)	(hr./event)	Effort 2 (event/mo.)	Minor (hr./event)	Effort 3 (event/year)	Maintenance (hr./week)	Major P (hr./event)	roblem 1 (event/year)	Major P (hr./event)	(event/year)	Major Problem 3 (hr./event) (event/y	Daily Rou ear) % of Total hr		Minor Effo of Total hrs.		Preventative Mai % of Total hrs./ve		Major problems f Total hrs./yea		Totals f Total br	
	(,	(,	(0.0.0, 0.00.0)	((event/mo.)	T	(evency year)						(m) eventy (eventy)		s./yeai /	or rotar mis.	year >	// 01 10tal 1113./ye	201 70 01	i i otali i ili 3.7 yel	11 76 01		./yeai
Main Influent Pumping,	1	2	2	2	1	2	4	2	20	2	12	1		7.1%	365	9.6%	240	25.0%	104	33.3%	52	9.3%	761
Equipment: 3 grinders, 1+1 dry pumps, gat	es, autosampl	er, process co	ontrol samplin	ig and analysi	s.			•	•			•	• • •										
Comments: 1 hour per day for normal rou	nds and samp	le collection.	There is typic	allv an issue t	hat requires e	extra attention	about twice	per week for 2 h	ours. Instrum	ent maintenar	nce is 2 hr./m	onthly. Quarte	erlv autosampler	1									
maintenance. Preventative maintenance i)									
and maintenance (18 hours). Once per yea														,									
	- -					1		r				T											
Main wet weather pumping, primary,	0.5			2	1	3	6		4	1													
surge tank, and aeration storage				L		<u> </u>		L				I		3.6%	182.5	1.7%	42	0.0%	0	2.6%	4	2.8%	228.5
Equipment: 1+1 wet pumps, gates, wet we																							
Comments: Operate this process with any										rectly and it ta	akes two hou	rs of additiona	al monitoring to restore										
normal service. Flow back starts at 1.5 mg	d and maintai	ns 2 mgd of to	otal plant flov	v. After use, a	ssume 4 storr	ms and 2 plant	needs, tanks	need to be clear	ned.			T											
Main dry primary treatment and PS	1	4	1	2	1	2	4		8	1													
pumping														7.1%	365	9.6%	240	0.0%	0	5.1%	8	7.5%	613
Equipment: 2xprimary, chain and flight, PS																							
Comments: typically a 4 hours item develo								nd Maintenance	e participate i	n the annual t	ake down of a	a headworks p	rimary tank, aeration										
tank, or secondary clarifier for 8 hours ope	rator time and	d 60 hours of	maintenance	time partially	because of c	onfined space	work.						· · · · ·										
	1	3	2	2	1			1															
Main aeration and secondary clarification					L									7.1%	365	13.5%	336	12.5%	52	0.0%	0	9.2%	753
Equipment: 3 aeration blowers, fine bubble	e diffusers, ch	ain and flight,	RAS pumps,	process contr	ol sampling a	nd analysis.																	
Comments: 1 hour for quick check. Process	control such	as settle-o-m	eter, MLSS, is	2x week for 3	hours includ	ing laboratory	analysis. 2 ho	ours/mo to rotate	e aeration blo	wers, change	filter, and gre	ase. Weekly	pull and wipe DO mete	rs									
and hose weirs.																							
	2			9	1	6	6		24	1	20	1											
Main chlorine contact	3			9	1	6	ь		24	1	30	1		21.4%	1095	5.8%	144	0.0%	0	34.6%	54	15.8%	1293
Equipment: Flow meters, Hypo and SBS fee	d with mixing	, autosample	r, process cor	trol sampling	and analysis.		-	-	-	-	-												
Comments: Normal daily monitoring of dis	nfection and	dechlorinatio	n for both SD	5 and SASM ta	akes 3 hours.	Once per mon	th maintenan	ce of all 3 statio	n is 9 hours.(Clean contact	tank with vac	uum is a 6 hoi	ur iob. Remove chlorin	2									
contact tank from service requires 24 hour													,										
	T	I				1			T			1											
Main solids Handling	3	4	1	6	1			2						21.4%	1095	11.2%	280	25.0%	104	0.0%	0	18.1%	1479
Equipment: WAS pumps, RDT, polymer, fer	rous, digester	rs (Boilers, HE	X. sludge pum	nping, pump n	nixing), screw	press dewate	ring, polymer	sampling and a	nalvsis.			1	· · ·										
Comments: 3 hours of startup, daily checks	-						- · ·			hlv maintena	nce of polyme	er blend units	and tote switch out is										
combined with the monthly maintenance of																							
,																							
Main utilities including Plant Water,				I								I											
Standby Generators	0.5					2	2		8	1				3.6%	182.5	0.2%	4	0.0%	0	5.1%	8	2.4%	194.5
Equipment: plant water pumps, 1 electrica	grid connect	ions with cros	s ties in plant	, emergency (generator wit	h fuel treatme	nt and auto t	ransfer.															
Comments: Three generators. Generators	-				-				r one 8 hour i	event ner vea	r where a gen	erator does n	ot work as intended										
				P 8		,				,,,,,,,													
	1	1	1	1	1	T	1		1	1	1	1											
Odor Control Fans and water supply	0.5			2	1	8	1							3.6%	182.5	1.3%	32	0.0%	0	0.0%	0	2.6%	214.5
Equipment: Fans and separate odor contro	l unit with re	circulation pu	mns																-		-		
				instrument a	nd motoring		and once nor	quarter decalting	r of the packin		o could be re	ducod if diffor	ant tuna of odar contr										
Comments: Odor control requires more ma unit is selected during next planned replac		lanned for on	ce per month	instrument a	na metering	pump service a	and once per	quarter desaiting	g of the packi	ig tower. Tim	le could be re	aucea ir airier	ent type of odor contr	ונ									
unit is selected during next planned replace	ement.	1		T		1	1	1	T	1	1	T	<u> </u>	_									
Main collections system														0.0%	0	0.00/	<u> </u>	0.0%	0	0.0%	0	0.0%	0
Equipment: 22 pump stations (9 Tiberon+1	2 Rolundoro)	29 E milos gr	with and 2.4	miles of force	main									0.0%	0	0.0%	0	0.0%	0	0.0%	U	0.0%	0
		-		miles or force	mdlll																		
Comments: Collection system is maintained	d by the main	tenance grou	p																				
Paradise Cove grinder pumps, screening,		1	1	2	1	2	4	2			6	1											
equalization, plant feed pumps		-			<u> </u>	-	-	-			Ŭ	·		0.0%	0	3.4%	84	25.0%	104	3.8%	6	2.4%	194
Equipment: 1+1 grinder pump, 2xinfluent s	creens, 2xEQ	tanks, 2x(1+1) plant feed p	ump																			
Comments: Clean and test influent wetwel	l pumps 1/we	ek. Instrumer	nt maintenand	e and calibra	tion 4 hours/r	month. Quarte	erly autosamp	ler maintenance	. One major p	roblem per ye	ears for 6 hou	rs.											
Paradise Cove aeration and secondary						1	· ·			. ,													
clarification	1	3	2	2	1	1		1						7.1%	365	13.5%	336	12.5%	52	0.0%	0	9.2%	753
Equipment: 2x aeration and secondary clar	ification, 2xR/	AS, 2x WAS st	orage, proces	s control sam	pling and ana	lysis.													-		-		
Comments: Daily rounds includes time for					-		MISS and ala	nt cloanun is 244	wook for 2 ho	urs including	laboratory an	alveis Sludge	romoval offort is provi	lad									
comments, pany rounds includes time for	unving and ch	iecking broces	ss equipment	. FIOLESS CONT	i oi such as se	meter, I	viros, ana bia	in cleanup is 2X V	week 101 3 h0	urs including	aboratory an	arysis. Siuuge	removal enort is provi	icu									

Comments: Daily rounds includes time for driving and checking process equipment. Process control such as settle-o-meter, MLSS, and plant cleanup is 2x week for 3 hours including laboratory analysis. Sludge removal effort is provided by Maint/Collections.

https://hdrinc-my.sharepoint.com/personal/djoslyn_hdrinc_com/Documents/Desktop/Marin SD no5/final staffing/Combined staffing process grids.xlsx; OPERATIONS

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3/8/2022

Staff Interviews: Estimate of Time Spent on Operations Activities

Process	Daily rounds		Effort 1		r Effort 2		Effort 3	Preventative Maintenance		roblem 1		Problem 2		roblem 3	Daily Rour		Minor Ef		Preventative Ma		Major problems		Totals	
	(hr./shift)	(hr./event)	(event/week)	(hr./event)	(event/mo.)	(hr./event)	(event/year)	(hr./week)	(hr./event)	(event/year)	(hr./event)	(event/year)	(hr./event)	(event/year)	% of Total hrs.	/year %	6 of Total hrs	s./year	% of Total hrs./y	ar %	of Total hrs./year	% of To	otal hrs./	/year
Paradise Cove chlorine contact	0.5	1	1	4	1										3.6%	182.5	4.0%	100	0.0%	0	0.0%	0	3.5%	282.5
Equipment: Flow meters, Hypo and SBS fe	ed with mixing	, autosample	r, process coi	ntrol sampling	g and analysis.										-									
Comments: Collect and deliver hypo and S	BS takes 2 hou	ırs per week.	Once per mo	onth need to	drain chlorine	contact tank c	or set up a flus	sh of the outfall t	o maintain go	ood gravity flo	w to bay.													
Paradise Cove collections system															0.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%	0
Equipment: 2 pump stations, 1.4 miles gra	vity, and 1.7 m	niles of force r	main												-									
Comments: Collection system is maintaine	d by the main	tenance grou	р																					
Laboratory	1	4	1	8	1										7.1%	365	12.2%	304	0.0%	0	0.0%	0	8.2%	669
Equipment" Laboratory is certified for DO Comments: New TNI lab standards require		-								itani ian spec		e uocumento r	or reporting.											
			r	1	1	r						r			1									
Safety		1	1	8	1	8	1								0.0%	0	6.3%	156	0.0%	0	0.0%	0	1.9%	156
Equipment		•					•			•					•									
Comments: 1 hr. per week for tracking tai 1500 hours of wrench time per year.	gate and moni	itoring safety	issues. 8 hou	urs per month	for meetings	and reporting	. 8 hours of ar	nnual safety audi	t and review	of safety plan	s. Annual safe	ety training is a	part of the d	iscount to										
Outreach, Supervision, Management, and CMMS	1 1	2	1	6	1	20	1		8	1	4	4			7.1%	365	7.9%	196	0.0%	0	15.4%	24	7.2%	585
Comments: Daily documentation required	,				,	s. 6 hours for r	monthly pollu	tion prevention r	meetings and	support activ	ities. 20 hour	s for pollution	prevention su	pport at the										
fair. 8 hours for an employee change of st	atus. 4 hours e	each for perfo	ormance revie	ew of 4 people	2.						1													
]				100.0%	5110	100.0%	2494	100.0%	416	100.0%	156 10	.00.0%	8176 5.45

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Staff Interviews: Estimate of Time Spent on Maintenance and Collections Activities

Process	Daily rounds (hr./shift)	Minor (hr./event)	r Effort 1 (event/week)		Effort 2 (event/mo.)	Minor (hr./event)	Effort 3 (event/year)	Preventative Maintenance (hr./week)	Major P (hr./event)	roblem 1 (event/year)		Problem 2 (event/year)	Major P (hr./event)	roblem 3 (event/year)	Daily Rounds % of Total hrs./ye	ar %	Minor Effort of Total hrs./year	Preventative Maint. % of Total hrs./year	Major prob % of Total hrs		Totals of Total hrs.	/year
Main Influent Pumping	0.5					8	1		18	2	12	1			8.3%	130	0.2%	8 #DIV/0!	0 1.5%	48	2.3%	186
Equipment: 3 grinders, 1+1 dry pumps, gat	es, autosamp	er, process co	ontrol samplin	g and analysis	s.																	
Comments: 0.5/day process check on mech	nanically inter	nsive areas. P	ull two pumps	for inspectio	n once per ye	ar 4 hours for	2 people. Ma	jor problems: Gr	it chamber in	front of plan	t needs clean	ing 2x/year tim	ne is split betv	veen	•							
operations (20 hours) and maintenance (18	hours). Onc	e per year a s	ignificant item	n breaks for a	maintenance	and operatio	ns effort of 12	hours each.							-							
Main wet weather pumping, primary,						8	1		4	1												
surge tank, and aeration storage						0	-		-						0.0%	0	0.2%	8 #DIV/0!	0 0.1%	4	0.1%	12
Equipment: 1+1 wet pumps, gates, wet we	ather primary	, chain and fl	ight, PS pump	s, scum collec	tion and pum	iping, surge ta	nk, aeration t	ank, process con	trol?, drain ba	ack.												
Comments: Pull two pumps for inspection	once per year	4 hours for 2	people. Majo	r problems: a	dditional flow	v control effor	t and time to	repair valve or fle	ow meter for	operations a	nd maintenan	ce when auto	matic does no	it work.								
Main dry primary treatment and PS pumping	0.5								60	1	16	1			8.3%	130	0.0%	0 #DIV/0!	0 2.4%	76	2.6%	206
Equipment: primary, chain and flight, PS pu	imps, scum co	ollection and	pumping, auto	osampler, pro	cess control s	ampling and a	analysis.															
Comments: 0.5/day process check on mech	nanically inter	nsive areas. B	oth Operation	s and Mainte	nance particip	pate in the an	nual take dow	n of a headwork	s primary tan	k, aeration ta	ink, or second	ary clarifier fo	r 8 hours f op	erations time								
and 60 hours of maintenance time partially	because of c	onfined space	e work. 16 hoi	urs to change	oil in process	area and add	ress corrosion	and replace bol	ts as needed.						-							
Main aeration and secondary clarification									40	1					0.0%	0	0.0%	0 #DIV/0!	0 1.2%	40	0.5%	40
Equipment: 3 aeration blowers, fine bubble	diffusers, ch	ain and flight	, RAS pumps,	process contro	ol sampling a	nd analysis.	-	-			-			-	•							
Comments:40 hours to change oil in proces	s area and ac	ldress corrosi	on and replac	e bolts as nee	ded. Aeratior	h blowers have	e maintenance	e contract for ove	erhaul.													
Main chlorine contact									8	1					0.0%	0	0.0%	0 #DIV/01	0 0.3%		0.1%	e
Equipment: Flow meters, Hypo and SBS fee	d with mixing	autosamolo	r process con	trol compling	and analysis										0.0%	U	0.0%	0 #DIV/0!	0 0.2%	ð	0.1%	8
							4					- +:										
Comments: Maintenance support to set up	pump and re	move chiorin	e contact tani	c from service	. Remove chi	orine contact	tank from ser	vice requires 24 r	nours operato	or and 8 nour	s maintenanc	e time	1	1	1							
Main solids Handling									40	1	8	12			0.0%	0	0.0%	0 #DIV/0!	0 4.2%	136	1.7%	136
Equipment: WAS pumps, RDT, polymer, fer	rous, digester	rs (Boilers, HE	X, sludge pum	iping, pump n	nixing), screw	press dewate	ring, polymer	, sampling and ar	nalysis.													
Comments: Combined annual maintains of	all the digest	er pumps, RD	T and pumps,	and Screw pr	ess and pump	os is 40 hours.	Typical 1 failu	ire per month at	8 hours of eff	fort to repair.					_							
Main utilities including Plant Water,				4	1				16	2												
Standby Generators				-	-				10	2					0.0%	0	1.5%	48 #DIV/0!	0 1.0%	32	1.0%	80
Equipment: plant water pumps, 2 electrica						h fuel treatme	ent and auto t	ransfer.														
Comments: In house painting projects 4 ho	urs/month. P	lant water pu	mps repair 1-	2 days 2x/yea	r.										_							
Odor Control Fans and water supply									8	1					0.0%	0	0.0%	0 #DIV/0!	0 0.2%	8	0.1%	8
Equipment: three separate odor control un	its with recirc	ulation pump	DS.												-							
Comments: Annual maintenance on pumps	and fan asso	ciated with o	dor control																			
Main collection system	4	3	3	40	1	60	4		16	12	32	2	160	1	66.7%	1040	36.4% 1	188 #DIV/01	0 13.0%	416	32.9%	2644
Equipment: 22 pump stations (9 Tiberon+1	3 Belvedere).	28.5 miles gr	avity, and 2.4	miles of force	main			1							00.770	1040	50.470	100 1010/0.	10.070	410	52.576	2044
Comments: Average day USA and inspectio						or 3 hours 3x	week Month	ly cleaning of nu	mostations ta	ikes 40 hours	Quarterly in	spections of gr	ease trans tal	es 60 hours								
Major Problems that take 1 day (people) of																						
blocks at about half the pump stations.				(p p /		,	·· · ····			/···												
Paradise Cove grinder pumps, screening,											T			1	1							
equalization, plant feed pumps						8	1								0.0%	0	0.2%	8 #DIV/0!	0 0.0%	0	0.1%	8
Equipment: 1+1 grinder pump, 2xinfluent s	creens, 2xEQ	tanks, 2x(1+1) plant feed p	ump			•	•							•							
Comments: Pull two pumps for inspection	once per year	4 hours for 2	people																			
Paradise Cove aeration and secondary clarification				8	2	16	4															
	Gastian 200	C 2. 14/AC -+			-	h unin	1								0.0%	0	7.9%	256 #DIV/0!	0 0.0%	0	3.2%	256
Equipment: 2x aeration and secondary clar					-																	
Comments: Quarterly filter and oil changes	ior plowers f	or 16 nours. 2	2x per month	vactor with 2	people for 4 h	iours picks up	siudge at Par	auise cove and b	rings it back t	o main plant.					1							
Paradise Cove chlorine Contact															0.0%	0	0.0%	0 #DIV/0!	0 0.0%	0	0.0%	0
Equipment: Flow meters, Hypo and SBS fee	d with mixing	, autosample	r, process con	trol sampling	and analysis.										-							
Comments: Operations maintains.																						

3 of 4

Staff Interviews: Estimate of Time Spent on Maintenance and Collections Activities

Process	Daily rounds (hr./shift)	Minor (hr./event)	Effort 1 (event/week)	Minor (hr./event)	Effort 2 (event/mo.)	Minor (hr./event)	Effort 3 (event/year)	Preventative Maintenance (hr./week)	Major P (hr./event)	roblem 1 (event/year)	Major P (hr./event)	roblem 2 (event/year)	Major P (hr./event)		Daily Rou % of Total hrs		Mir % of Total	or Effort hrs./year	Prever % of Total	itative Maint. hrs./year	Major % of Total	oroblems hrs./year	Tot % of Total	
Paradise Cove collection system		1	3	4	1								16	1	0.0%	C) 6.3	% :	204 #DIV/0	! (0.55	5 16	2.7%	220
Equipment: 2 pump stations, 1.4 miles grave	vity, and 1.7 m	iles of force r	nain												•									
Comments: Pumps stations are checked for	r 1 hour, 3x/w	eek. Annual p	ump inspectio	on and oil cha	nge takes 1 d	ay of 2 people	e including ex	ercise valves.																
Sewer Cleaning						1280	1		640	1	240	6	320	1	0.0%	C) 39.3	% 1:	280 #DIV/0	! (74.85	2400	45.8%	3680
Equipment:															-									
Comments: Rodding 4 people for 2 months	s for whole sys	item. 3 month	hot spots 3 p	eople for 2 w	eeks. 6 montl	h hot spots 3 p	people for 2 w	veeks. Annual cle	aning remain	der 4 people	for 2 weeks.				_									
<u>Safety</u>		1	1	8	1	8	1								0.0%	() 4.8	% :	L56 #DIV/0	! (0.05	5 C	1.9%	156
Equipment															-									
Comments: 1 hr. per week for tracking tail 1500 hours of wrench time per year.	gate and moni	itoring safety	ssues. 8 hour	s per month	for meetings a	and reporting.	8 hours for a	nnual safety aud	lit and review	of safety plar	ns. Annual saf	ety training is	a part of the	discount to										
Outreach, Supervision, Management, and CMMS	1	2	1						8	1	4	4			16.7%	260) 3.2	% :	L04 #DIV/0	! (0.75	5 24	4.8%	388
Comments: Daily documentation required	for monthly re	eports and wo	rk orders. 2 ho	ours for weel	ly timesheets	a. 8 hours for a	in employee o	change of status.	4 hours each	for performa	nce review of	4 people.			-									
1															100.0%	1560	0 100.0	% 3.	260 #DIV/0	! (100.05	3208	100.0%	8028 5.35

APPENDIX B: Model output for the NEIWPCC guide for estimating staffing at publicly and privately owned wastewater treatment plants



THE NORTHEAST GUIDE FOR ESTIMATING STAFFING AT PUBLICLY AND PRIVATELY OWNED WASTEWATER TREATMENT PLANTS (One Shift)

Plant Name: Marin Sanitary District No. 5 Main Wastewater Treatment Plant

Design Flow: 0.5-1.0 mgd

Actual Flow: 0.5 mgd

FINAL ESTIMATES											
Chart #	Annual Hours										
Chart 1 – Basic and Advanced Operations and Processes	1846.00										
Chart 2 – Maintenance	1205.00										
Chart 3 – Laboratory Operations	1448.00										
Chart 4 – Biosolids/Sludge Handling	1170.00										
Chart 5 – Yardwork	445.00										
Estimated Operation and Maintenance Hours	6114.00										
Estimated Operation and Maintenance Staff	4.08										
Estimated Additional Staff from Chart 7											
TOTAL STAFFING ESTIMATE	4.08										

Note: The Total Staff estimate from Charts 1-5 will not be the final amount of staff necessary to run the facility. Please review Chart 7 for additional staffing needs.

Chart 6 - Automation/SCADA

Computerized preventative maintenance Computerized recordkeeping E-mail Geographical Information System (GIS) Internet website Laboratory Information Management System (LIMS) Local Area Network (LAN)

Supervisory Control and Data Acquisition (SCADA)

Chart 7 - Considerations for Additional Plant Staffing

Management responsibilities (i.e., human resources, budgeting, outreach, training, town/city meetings, scheduling, etc.) and responsibility for clerical duties (i.e., billing, reports, correspondence, phones, time sheets, mailings, etc.) Plant staff responsible for collection system operation and maintenance, pump station inspections, and/or combined sewer overflows Plant operators responsible for operating generators and emergency power

Plant responsible for industrial pre-treatment program

Plant staff responsible for plant upgrades and large projects done both on-site and off-site (i.e., collection systems, manholes, etc.)

Note: The user should attach supporting information to justify additional staffing needs from Chart 7.

Final Comments:

		Choose Staffing Shifts	ne Shift 🗖 🔻	-	
			5-1.0 mgd	4	
			s no niga		
		Total Staffing Hour	s: 6114.00		
Data Notes	<u># of Units</u>	Process/Activity/Flow	<u>Hours</u>	Calculated	<u>Subto</u>
		Begin Chart 1 – Basic and Advanced Operations and Processes			
Data Notes	# of Units	Process	<u>Hours</u>	Calculated	<u>Subto</u>
	1	Preliminary Treatment	0.50	130.00	
# of units	2	Primary Clarification	0.50	260.00	
	1	Activated Sludge	4.00	1040.00	
		Activated Sludge w/BNR	6.00	0.00	
hoose Range		Rotating Biological Contactor	2.25	0.00	
# of tanks		Sequencing Batch Reactor	1.00	0.00	_
		Extended Aeration (w/o primary)	5.00	0.00	
		Extended Aeration w/BNR	7.00	0.00	
		Pure Oxygen Facility Pure Oxygen Facility w/BNR	X X		
		Trickling Filter	1.00	0.00	
		Oxidation Ditch (w/o primary)	5.00	0.00	
		Oxidation Ditch w/BNR	7.00	0.00	
		Aeration Lagoon	1.50	0.00	
		Stabilization Pond	1.00	0.00	
		Innovative Alternative Technologies	3.00	0.00	
		Nitrification	0.25	0.00	
		Denitrification	0.25	0.00	
		Phosphorus Removal (Biological)	0.25	0.00	
		Phosphorus Removal (Chemical/Physical)	0.50	0.00	
		Membrane Processes	0.25	0.00	
		Cloth Filtration	0.25	0.00	
		Granular Media Filters (Carbon, sand, anthracite, garnet)	1.00	0.00	
		Water Reuse	0.25	0.00	
	1	Plant Reuse Water	0.10	26.00	
	1	Chlorination Dechlorination	0.50	130.00	
		Ultraviolet Disinfection	0.50 0.50	130.00 0.00	
# of units	1	Wet Odor Control	0.50	130.00	
# of units		Dry Odor Control	0.25	0.00	
		Septage Handling	0.50	0.00	
		End of Chart 1 – Basic and Advanced Operations and Processes SUBTOTAL:			1846.

	Begin	Chart 2 – Maintenance	•
--	-------	-----------------------	---

Unit Descriptons	<u># of Units</u>	Activity/Flow	<u>Hours</u>	Calculated	<u>Subtotal</u>
# of screens		Manually Cleaned Screens	0.25	0.00	
# of screens		Mechanically Cleaned Screens	0.25	0.00	
# of screens		Mechanically Cleaned Screens with grinders/washer/	0.50	0.00	
# of units	3	compactors Comminutor/Macerator	0.25	195.00	
# of chambers	0	Aerated Grit Chambers	0.10	0.00	
# of units		Vortex Grit Removal	0.10	0.00	
# of units		Gravity Grit Removal	0.10	0.00	
# of tanks	2	Additional Process Tanks	0.10	52.00	
# of chemicals	2		0.10	52.00	
added for		Chemical Addition (varying dependent upon degree of	0.10	26.00	
processes	1	treatment)	0.10	20.00	
# of clarifiers		Circular Clarifiers	0.25	0.00	
# of clarifiers	2	Chain and Flight Clarifiers	0.25	130.00	
# of clarifiers	2	Traveling Bridge Clarifiers	X	100.00	
# of clarifiers		Squircle Clarifiers	0.25	0.00	
X	1	Pumps	100.00	100.00	
# of trains		Rotating Biological Contactor	0.15	0.00	
# of TFs		Trickling Filters	0.15	0.00	
# of tanks		Sequencing Batch Reactor	0.15	0.00	
# of mixers		Mechanical Mixers	0.10	0.00	
# of blowers	3	Aeration Blowers	0.20	156.00	
# of cartridges	J	Membrane Bioreactor	0.20	0.00	
# of systems		Subsurface Disposal System	0.10	0.00	
# OF Systems		Groundwater Discharge	0.10	0.00	
# of digesters		Aerobic Digestion	0.10	0.00	
# of digesters	2	Anaerobic Digestion	0.20	104.00	
# of basins	2	Gravity Thickening	0.20	0.00	
# of belts	1	Gravity Belt Thickening	0.15	39.00	
# of presses	1	Belt Filter Press	0.15	39.00	
# of units		Mechanical Dewatering (Plate Frame and Centrifuges)	0.15	0.00	
# of units		Dissolved Air Floatation	0.10	0.00	
X		Chlorination (gas)	0.10	0.00	
X	1	Chlorination (lig.)	0.20	52.00	
X		Dechlorination (ig.)	0.20	0.00	
X	1	Dechlorination (liq.)	0.20	52.00	
# of racks		Ultraviolet	0.20	0.00	
# of units		Biofilter	0.50	0.00	
# of units		Activated Carbon	0.50	0.00	
# of units		Wet Scrubbers	X	0.00	
# of screens		Microscreens	0.10	0.00	
# of units		Pure Oxygen	X	0.00	
# of units		Final Sand Filters	0.20	0.00	
# of different types					
of probes	10	Probes/Instrumentation/Calibration	0.10	260.00	

End of Chart 2 – Maintenance SUBTOTAL:

1205.00

		· · · · · · · · · · · · · · · · · · ·			
	<u># of times</u> test is run for selected time		<u>Hours</u>	<u>Calculated</u>	
Frequency of test	frame	Tests			<u>Subtotal</u>
10		Acidity	0.75	0.00	
12	2	Alkalinity, total	0.75	18.00	
		Biochemical Oxygen Demand (BOD)	2.50	0.00	
		Chemical Oxygen Demand (COD)	2.50	0.00	
	10	Chloride	0.50	0.00	
52	12	Chlorine, Total Residual	0.25	156.00	
		Coliform, Total, Fecal, E.Coli	1.00	0.00	
52	3	Dissolved Oxygen (DO)	0.25	39.00	
52	7	Hydrogen Ion (pH)	0.25	91.00	
		Metals	3.00	0.00	
		Toxicity	2.00	0.00	
		Ammonia	2.00	0.00	
		Total Nitrogen	2.00	0.00	
		Oil and Grease	3.00	0.00	
		Total and Dissolved Phosphorus	2.00	0.00	
52	1	Solids, Total, Dissolved, and Suspended	3.00	156.00	
		Specific Conductance	0.25	0.00	
		Sulfate	1.00	0.00	
		Surfactants	1.00	0.00	
		Temperature	0.25	0.00	
		Total Organic Carbon (TOC)	0.25	0.00	
		Turbidity	0.25	0.00	
		Bacteriological Enterococci	1.00	0.00	
52	4	Lab QA/QC Program	1.00	208.00	
52	4	Process Control Testing	3.00	624.00	
52	12	Sampling for Contracted Lab Services	0.25	156.00	
		Sampling for Monitoring Groundwater wells	0.50	0.00	
		End of Chart 3 – Laboratory Operations SUBTOTAL:			1448.00
		*O			
		*Sampling time is built into testing time estimates.			
		Desir Chevt 4 Dissolide/Cludge Handling			
		Begin Chart 4 – Biosolids/Sludge Handling			
Unit Descriptons	# of Units	Process	<u>Hours</u>	Calculated	Subtotal
	1	Belt Filter Press	3.00	780.00	
		Plate & Frame Press	1.50	0.00	
		Gravity Thickening	0.25	0.00	
	1	Gravity Belt Thickening	0.25	65.00	
		Rotary Press	0.25	0.00	
		Dissolved Air Floatation	0.50	0.00	
		Alkaline Stabilization	0.25	0.00	
		Aerobic Digestion	0.50	0.00	
	1	Anaerobic Digestion	0.25	65.00	

Begin Chart 3 – Laboratory Operations

Choose Plange Composing 2.00 0.00 Air Dysing Sand Beds 0.50 0.00 1 Transported OF-Sile for Disposal 1.00 280.00 1 Transported OF-Sile for Disposal 1.00 280.00 Static Dewatering 1.00 0.00 1 Provide Sile for Disposal 1.00 280.00 Static Dewatering 1.00 0.00 End of Chart 4 – Biosolide-Silutge Handling SUBTOTAL: 1770.00 International Castodial Sulf 100 100.00 1 Static Dewatering 100 100.00 1 Transported OF-Static Static 100 100.00 1 Static Dewater scoopilion (IVF) 100 100.00 1 445.00 Statis demating Schooping No <			Centrifuges	1.00	0.00	
Incidential of the second se	Choose Range					
1 Transported OHS-Site for Disposal 0.00 260.00 Static Dewatering 1.00 260.00 Static Dewatering 1.00 0.00 Begin Chart 5 - Yardwork Unit Descriptions # of Units Process Nours Calculated Subtots # of units Image: Static Dewatering 60 0.00 100.00 100.00 # of unchcles 5 Vehicle Maritenance 25 125.00 100.00 # of unchcles 5 Vehicle Maritenance 25 125.00 100.00 # of unchcles 5 Vehicle Maritenance 25 125.00 100.00 End of Chart 5 - Yardwork SUBTOTAL: 445.00 Descriptions 60 60.00 End of Chart 5 - Yardwork SUBTOTAL: 445.00 Description: (VR) Subtots eutomated attendention inclusion SCADA Automated Attended Ice Interactive voice recognition (VR) eutomated attendentic Ice Interactive voice recognit				Х		
1 Transported Off-Site for Disposal 1.00 260.00 Static Dewatering 1.00 0.00 End of Chart 4 – Biosolids/Sludge Handling SUBTOTAL: 1170.00 Begin Chart 5 – Yardwork Unit Descriptions # of Units Process Hours Calculated Subtota 1 Janitorial/Guatodial Staff 100 100.00 100.00 1 Snow removal 60 0.00 1 Mowing 100 100.00 1 Mowing 60 60.00 1 Reality Paning 60 60.00 1 Reality Paning 60 60.00 1 Reality Paning 60 60.00 1 Rust removal 60 60.00 End of Chart 5 – Yardwork SUBTOTAL: 445.00 End of Chart 5 – Automation/SCADA Automated Alternation/SCADA Yes No Automated Alternation System (Clift) No Automated Altendate Reading (AMR), Touchpad meters or other <td></td> <td></td> <td></td> <td></td> <td></td> <td></td>						
Static Dewatering 1.00 0.00 Introduction of the state of the stat		4				
Ind of Chart 4 – Biosolids/Sludge Handling SUBTOTAL: Ind of Chart 5 – Yardwork With Descriptions # of Units Calculated Subtotice 1 Janitoral/Outsodial Staff 100 100.00 1 Snow removal 60 0.00 100.00 # of vechicles 5 Vehicle Mannenance 25 125.00 100 1 Reality Fainting 60 60.00 60 60.00 60 Automation SCADA Automation SCADA Automation SCADA Automation SCADA Automation SCADA Automation Telephonement (FM) Automation SCADA Automation SCADA Automation SCADA Automation del Automation/SCADA Automation del Automation/SCADA Automation del Automation SCADA Automation del Automation (MNR), Touchpad meters or other automation del Automation (Statem (No) No Beglin Chart 6 – Automation (Statem (NS) No Computerized frexonitery No <t< td=""><td></td><td>1</td><td></td><td></td><td></td><td></td></t<>		1				
End of Chart 5 – Yardwork Unit Descriptions # of Units 1 Jamitral/Custodial Staff 100 100.00 1 Snow removal 60 0.00 1 Snow removal 60 60.00 1 Snow removal 60 60.00 1 Real Painting 60 60.00 1 Rust removal 60 60.00 1 Rust removal 60 60.00 End of Chart 5 – Vardwork SUBTOTAL: 445.00 Descriptions (Chart 5 – Vardwork SUBTOTAL: Begin Chart 6 – Automation/SCADA Automation/SCADA Quipment Automation (CAD) No Automation (ACD) No Automation (CAD) No Computerized Facilities Maragement (FM) System No Computerized Facilities Maragement (FM) System No Computerized Facilities Maragement (FM) System Com			Static Dewatering	1.00	0.00	
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Unit Descriptions # of Units Process Hours Calculated Subtor 1 Janitorial/Custodial Staff 100 100.00 60 0.00 # of vechicles 5 Vehicle Maintenance 25 125.00 1 # of vechicles 5 Vehicle Maintenance 25 125.00 1 Facility Process 60 60.00 60.00 1 445.00 End of Chart 5 – Yardwork SUBTOTAL: 445.00 Begin Chart 6 – Automation/SCADA Automated attendant or Interactive voice recognition (IVF) equipment No No Automated Atter Reading (AMR), Touchpad meters or other No Automated Cal Director (ACD) No No Billing system No Computerized preventative maintenance Yes Computerized Pacifities Management (FM) System No Computerized recordkeeping Yes E-mail Loborator (Information Management System (LIMS) Yes Local Area Network (LAN) Yes Loborator (Information Management (SCADA) Yes Supervisory Control and Data Acquisition (SCADA) Yes <td< td=""><td></td><td>End</td><td>of Chart 4 – Biosolids/Sludge Handling SUBTOTAL:</td><td></td><td></td><td></td></td<>		End	of Chart 4 – Biosolids/Sludge Handling SUBTOTAL:			
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Unit Descriptions # of Units Process Hours Calculated Subtor 1 Janitorial/Custodial Staff 100 100.00 60 0.00 # of vechicles 5 Vehicle Maintenance 25 125.00 1 # of vechicles 5 Vehicle Maintenance 25 125.00 1 Facility Process 60 60.00 60.00 1 445.00 End of Chart 5 – Yardwork SUBTOTAL: 445.00 Begin Chart 6 – Automation/SCADA Automated attendant or Interactive voice recognition (IVF) equipment No No Automated Atter Reading (AMR), Touchpad meters or other No Automated Cal Director (ACD) No No Billing system No Computerized preventative maintenance Yes Computerized Pacifities Management (FM) System No Computerized recordkeeping Yes E-mail Loborator (Information Management System (LIMS) Yes Local Area Network (LAN) Yes Loborator (Information Management (SCADA) Yes Supervisory Control and Data Acquisition (SCADA) Yes <td< td=""><td></td><td></td><td></td><td></td><td></td><td></td></td<>						
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1 Rust removal 60 60.00 End of Chart 5 – Yardwork SUBTOTAL: 445.00 Begin Chart 6 – Automation/SCADA Automation/SCADA Automation/SCADA Automation/SCADA Automation/SCADA Automation/SCADA Automated attendant or Interactive voice recognition (IVFR) equipment No Automated Meter Reading (AMR), Touchpad meters or other automated metering technology No Automatic Call Director (ACD) No Computerized preventative maintenance Yes Laboratory Information System (GIS) Yes			Facility Painting			
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Automatic Call Director (ACD) No Billing system No Computerized Facilities Management (FM) System No Computerized preventative maintenance Yes Computerized recordkeeping Yes E-mail Yes Geographical Information System (GIS) Yes Integrated purchasing and inventory No Internet website Yes Laboratory Information Management System (LIMS) Yes Local Area Network (LAN) Yes Supervisory Control and Data Acquisition (SCADA) Yes Telemetry No Utility customer information system (CIS) package No		Auto	pmated Meter Reading (AMR), Touchpad meters or other			
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Geographical Information System (GIS) Yes Integrated purchasing and inventory No Internet website Yes Laboratory Information Management System (LIMS) Yes Local Area Network (LAN) Yes Supervisory Control and Data Acquisition (SCADA) Yes Telemetry No Utility customer information system (CIS) package No End of Chart 6 – Automation/SCADA Begin Chart 7 – Considerations for Additional Plant Staffing		Con	nputerized recordkeeping	Yes		
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End of Chart 6 – Automation/SCADA Begin Chart 7 – Considerations for Additional Plant Staffing		Tele	emetry			
Begin Chart 7 – Considerations for Additional Plant Staffing		Utili	ty customer information system (CIS) package	No		
Begin Chart 7 – Considerations for Additional Plant Staffing						
Begin Chart 7 – Considerations for Additional Plant Staffing		End	of Chart 6 – Automation/SCADA			
Staffing		Enc				
Staffing						
Staffing						
Staffing		Bog	in Chart 7 - Considerations for Additional Plant			
Activities Yes/No						
			<u>Activities</u>	<u>Yes/No</u>		

Management responsibilities (i.e., human resources, budgeting, outreach, training, town/city meetings, scheduling, etc.) and responsibility for clerical duties (i.e., billing, reports, correspondence, phones, time sheets, mailings, etc.)	Yes
Plant staff responsible for collection system operation and maintenance, pump station inspections, and/or combined sewer overflows	Yes
Plant operators responsible for snow plowing, road/sidewalk repair, or other municipal project	No
Plant staff involved in generating additional energy Plant receives an extra high septage and/or grease load (higher than designed organic and grease loadings) or plant takes in sludge from other treatment plants Plant is producing a Class A Biosolid product	No No No
Plant operators responsible for operating generators and emergency power	Yes
Plant responsible for industrial pre-treatment program	Yes
 Plant staff responsible for plant upgrades and large projects done both on-site and off-site (i.e., collection systems, manholes, etc.)	Yes
Plant operators responsible for machining parts on-site	No
Age of plant and equipment (over 15 years of age)	No
End of Chart 7 – Considerations for Additional Plant Staffing	



THE NORTHEAST GUIDE FOR ESTIMATING STAFFING AT PUBLICLY AND PRIVATELY OWNED WASTEWATER TREATMENT PLANTS (One Shift)

Plant Name: Paradise Cove Wastewater Treatment Plant

Design Flow: 0.25-0.5 mgd

Actual Flow: 0.04 mgd

FINAL ESTIMATES						
Chart #	Annual Hours					
Chart 1 – Basic and Advanced Operations and Processes	780.00					
Chart 2 – Maintenance	412.00					
Chart 3 – Laboratory Operations	669.00					
Chart 4 – Biosolids/Sludge Handling	260.00					
Chart 5 – Yardwork	320.00					
Estimated Operation and Maintenance Hours	2441.00					
Estimated Operation and Maintenance Staff	1.63					
Estimated Additional Staff from Chart 7						
TOTAL STAFFING ESTIMATE	1.63					

Note: The Total Staff estimate from Charts 1-5 will not be the final amount of staff necessary to run the facility. Please review Chart 7 for additional staffing needs.

Chart 6 - Automation/SCADA

Computerized preventative maintenance Computerized recordkeeping Geographical Information System (GIS) Laboratory Information Management System (LIMS) Local Area Network (LAN) Supervisory Control and Data Acquisition (SCADA)

Chart 7 - Considerations for Additional Plant Staffing

Management responsibilities (i.e., human resources, budgeting, outreach, training, town/city meetings, scheduling, etc.) and responsibility for clerical duties (i.e., billing, reports, correspondence, phones, time sheets, mailings, etc.)

Plant staff responsible for collection system operation and maintenance, pump station inspections, and/or combined sewer overflows

Plant operators responsible for operating generators and emergency power

Plant responsible for industrial pre-treatment program

Plant staff responsible for plant upgrades and large projects done both on-site and off-site (i.e., collection systems, manholes, etc.)

Note: The user should attach supporting information to justify additional staffing needs from Chart 7.

Final Comments:

		Choose Staffing Shifts	One Shift	▼	
).25-0.5 mgd	▼	
		Total Staffing Hou	rs: 2441.00		
Data Notes	<u># of Units</u>	Process/Activity/Flow	<u>Hours</u>	Calculated	<u>Subto</u>
		Begin Chart 1 – Basic and Advanced Operations and Processes			
Data Notes	<u># of Units</u>	Process	<u>Hours</u>	Calculated	<u>Subto</u>
		Preliminary Treatment	0.50	0.00	
# of units		Primary Clarification	0.50	0.00	
	1	Activated Sludge	2.00	520.00	
		Activated Sludge w/BNR	3.00	0.00	
ll of Louis		Rotating Biological Contactor	1.00	0.00	
# of tanks		Sequencing Batch Reactor Extended Aeration (w/o primary)	1.00	0.00	
		Extended Aeration (w/o primary)	2.50 3.50	0.00	
		Pure Oxygen Facility	X	0.00	
		Pure Oxygen Facility w/BNR	X		
		Trickling Filter	1.00	0.00	
		Oxidation Ditch (w/o primary)	2.50	0.00	
		Oxidation Ditch w/BNR	3.50	0.00	
		Aeration Lagoon	1.50	0.00	
		Stabilization Pond	1.00	0.00	
		Innovative Alternative Technologies	2.00	0.00	
		Nitrification	0.25	0.00	
		Denitrification	0.25	0.00	
		Phosphorus Removal (Biological) Phosphorus Removal (Chemical/Physical)	0.25 0.25	0.00	
		Membrane Processes	0.25	0.00	
		Cloth Filtration	0.25	0.00	
		Granular Media Filters (Carbon, sand, anthracite, garnet)		0.00	
		Water Reuse	0.25	0.00	
		Plant Reuse Water	0.10	0.00	
	1	Chlorination	0.50	130.00	
	1	Dechlorination	0.50	130.00	
		Ultraviolet Disinfection	0.50	0.00	
# of units		Wet Odor Control	0.50	0.00	
# of units		Dry Odor Control	0.25	0.00	
		Septage Handling	0.50	0.00	
		End of Chart 1 – Basic and Advanced Operations and Processes SUBTOTAL:			780.0

Begin Chart 2 – Maintenance

Unit Descriptons	<u># of Units</u>	<u>Activity/Flow</u>	<u>Hours</u>	Calculated	<u>Subtotal</u>
# of screens		Manually Cleaned Screens	0.25	0.00	
# of screens		Mechanically Cleaned Screens	0.25	0.00	
# of screens		Mechanically Cleaned Screens with grinders/washer/	0.25	0.00	
		compactors			
# of units		Comminutor/Macerator	0.25	0.00	
# of chambers		Aerated Grit Chambers	0.10	0.00	
# of units		Vortex Grit Removal	0.10	0.00	
# of units		Gravity Grit Removal	0.10	0.00	
# of tanks		Additional Process Tanks	0.10	0.00	
# of chemicals					
added for		Chemical Addition (varying dependent upon degree of	0.10	0.00	
processes		treatment)			
# of clarifiers		Circular Clarifiers	0.25	0.00	
# of clarifiers		Chain and Flight Clarifiers	0.25	0.00	
# of clarifiers		Traveling Bridge Clarifiers	X		
# of clarifiers		Squircle Clarifiers	0.25	0.00	
Х	1	Pumps	100.00	100.00	
# of trains		Rotating Biological Contactor	0.15	0.00	
# of TFs		Trickling Filters	0.15	0.00	
# of tanks		Sequencing Batch Reactor	0.15	0.00	
# of mixers	-	Mechanical Mixers	0.10	0.00	
# of blowers	2	Aeration Blowers	0.20	104.00	
# of cartridges		Membrane Bioreactor	0.10	0.00	
# of systems		Subsurface Disposal System	0.10	0.00	
X		Groundwater Discharge	0.10	0.00	
# of digesters	1	Aerobic Digestion	0.10	26.00	
# of digesters	4	Anaerobic Digestion	X		
# of basins	1	Gravity Thickening	0.10	26.00	
# of belts		Gravity Belt Thickening	0.15	0.00	
# of presses		Belt Filter Press	0.15	0.00	
# of units		Mechanical Dewatering (Plate Frame and Centrifuges)	0.15	0.00	
# of units		Dissolved Air Floatation	X	0.00	
X		Chlorination (gas)	0.10	0.00	
X	1	Chlorination (liq.)	0.20	52.00	
X X	1	Dechlorination (gas)	0.10	0.00	
		Dechlorination (liq.) Ultraviolet	0.20	52.00	
# of racks		Biofilter	0.10	0.00	
# of units			0.50	0.00	
# of units		Activated Carbon	0.50 X	0.00	
# of units		Wet Scrubbers		0.00	
# of screens		Microscreens	0.10	0.00	
# of units		Pure Oxygen Final Sand Filters	X	0.00	
# of units			0.20	0.00	
# of different types of probes	2	Probes/Instrumentation/Calibration	0.10	52.00	

End of Chart 2 – Maintenance SUBTOTAL:

412.00

	<u># of times</u> test is run for		<u>Hours</u>	<u>Calculated</u>	
Frequency of test	selected time frame	Tests			Subtotal
requency or test	indine	Acidity	0.75	0.00	Oubtotal
12	1	Alkalinity, total	0.75	9.00	
12		Biochemical Oxygen Demand (BOD)	2.50	0.00	
		Chemical Oxygen Demand (COD)	2.50	0.00	
		Chloride	0.50	0.00	
52	5	Chlorine, Total Residual	0.25	65.00	
		Coliform, Total, Fecal, E.Coli	1.00	0.00	
52	2	Dissolved Oxygen (DO)	0.25	26.00	
52	5	Hydrogen Ion (pH)	0.25	65.00	
		Metals	3.00	0.00	
		Toxicity	2.00	0.00	
		Ammonia	2.00	0.00	
		Total Nitrogen	2.00	0.00	
		Oil and Grease	3.00	0.00	
		Total and Dissolved Phosphorus	2.00	0.00	
12	1	Solids, Total, Dissolved, and Suspended	3.00	36.00	
		Specific Conductance	0.25	0.00	
		Sulfate	1.00	0.00	
		Surfactants	1.00	0.00	
		Temperature	0.25	0.00	
		Total Organic Carbon (TOC)	0.25	0.00	
		Turbidity	0.25	0.00	
		Bacteriological Enterococci	1.00	0.00	
		Lab QA/QC Program	1.00	0.00	
52	2	Process Control Testing	3.00	312.00	
52	12	Sampling for Contracted Lab Services	0.25	156.00	
-		Sampling for Monitoring Groundwater wells	0.50	0.00	
			0.00	0.00	
		End of Chart 3 – Laboratory Operations SUBTOTAL:			669.00
		*Sampling time is built into testing time estimates.			
		Begin Chart 4 – Biosolids/Sludge Handling			
Unit Descriptons	# of Units	Process	Hours	Calculated	Subtotal
		Belt Filter Press	1.00	0.00	
		Plate & Frame Press	1.00	0.00	
	1	Gravity Thickening	0.25	65.00	
	0	Gravity Belt Thickening	0.25	0.00	
	-	Rotary Press	0.25	0.00	
		Dissolved Air Floatation	X	5.00	
		Alkaline Stabilization	0.25	0.00	
	1	Aerobic Digestion	0.50	130.00	
		Anaerobic Digestion	0.25	0.00	

Begin Chart 3 – Laboratory Operations

		Centrifuges	1.00	0.00	
		Composting	1.00	0.00	
		Incineration	X	0.00	
		Air Drying – Sand Beds	0.50	0.00	
		Land Application	0.25	0.00	
	1	Transported Off-Site for Disposal	0.25	65.00	
		Static Dewatering	1.00	0.00	
			1.00	0.00	
		End of Chart 4 – Biosolids/Sludge Handling SUBTOTAL:			260.00
		Begin Chart 5 – Yardwork			
Init Descriptons		Process	<u>Hours</u>	Calculated	<u>Subtota</u>
	1	Janitorial/Custodial Staff	100	100.00	
		Snow removal	60	0.00	
	1	Mowing	100	100.00	
# of vechicles		Vehicle Maintenance	25	0.00	
	1	Facility Painting	60	60.00	
	1	Rust removal	60	60.00	
		End of Chart 5 – Yardwork SUBTOTAL:			320.00
		Begin Chart 6 – Automation/SCADA			
		Automation/SCADA	<u>Yes/No</u>		
		Automated attendant or Interactive voice recognition (IVR)			
		equipment	No		
		Automated Meter Reading (AMR), Touchpad meters or other			
		automated metering technology	No		
		Automatic Call Director (ACD)	No		
		Billing system	No		
		Computerized Facilities Management (FM) System	No		
		Computerized preventative maintenance	Yes		
		Computerized recordkeeping	Yes		
		E-mail	No		
		Geographical Information System (GIS)	Yes		
		Integrated purchasing and inventory	No		
		Internet website	No		
		Laboratory Information Management System (LIMS)	Yes		
		Local Area Network (LAN)	Yes		
		Supervisory Control and Data Acquisition (SCADA)	Yes		
		Telemetry	No		
		Utility customer information system (CIS) package	NO		
		Unity customer mormation system (CIS) package	INO		
		End of Chart 6 – Automation/SCADA			
		Begin Chart 7 – Considerations for Additional Plant			
		Staffing			
		Activities	Vee/Ne		
		Activities	<u>Yes/No</u>		

Management responsibilities (i.e., human resources, budgeting, outreach, training, town/city meetings, scheduling, etc.) and responsibility for clerical duties (i.e., billing, reports, correspondence, phones, time sheets, mailings, etc.)	Yes
Plant staff responsible for collection system operation and maintenance, pump station inspections, and/or combined sewer overflows	Yes
Plant operators responsible for snow plowing, road/sidewalk repair, or other municipal project	No
Plant staff involved in generating additional energy Plant receives an extra high septage and/or grease load (higher than designed organic and grease loadings) or plant takes in sludge from other treatment plants Plant is producing a Class A Biosolid product	No No No
Plant operators responsible for operating generators and emergency power	Yes
Plant responsible for industrial pre-treatment program	Yes
 Plant staff responsible for plant upgrades and large projects done both on-site and off-site (i.e., collection systems, manholes, etc.)	Yes
Plant operators responsible for machining parts on-site	No
Age of plant and equipment (over 15 years of age)	No
End of Chart 7 – Considerations for Additional Plant Staffing	



Proclamation

100th ANNIVERSARY CENTENNIAL COMMEMORATION

WHEREAS, Sanitary District No.5 of Marin County is celebrating its 100th Anniversary as its "*Century of, Collection, Conveyance, Treatment and Disposal,*" throughout 2022, after its founding in 1922, by far-sighted area landowners and other citizens; and

WHEREAS, Sanitary District No.5 of Marin County provides service to some 8,400 residents in the City of Belvedere and the Town of Tiburon, east of Gilmartin Drive and some unincorporated properties in the Town of Tiburon; and

WHEREAS, Sanitary District No.5 of Marin County was founded as a refuse collection company in 1922; and

WHEREAS, it evolved into a sanitary sewer, collection, conveyance, treatment and disposal agency, completing construction of its main treatment plant in the late 1950's; and,

WHEREAS, in 2005, SD5 merged with the sanitary services for the City of Belvedere; and

WHEREAS, a subsidiary treatment plant was built for Paradise Cove; and,

WHEREAS, the main treatment plant was upgraded and modernized in 2014; and,

- WHEREAS, Sanitary District No.5 of Marin County has seen a great deal of growth and improvements in its 100 years of existence and looks forward to another 100 years of the same growth and improvement; and
- WHEREAS, this 100th year anniversary is not possible without dedicated, hard working public servants in both staff and Board of Directors that have served the District in the past and present.
- **NOW, THEREFORE, BE IT RESOLVED,** Sanitary District, No.5 of Marin County does recognize and celebrate the 100th Anniversary and Centennial Commemoration of

Sanitary District No. 5 of Marin County

Serving the community for over 100 years

Management

Tony Rubio District Manager Robin Dorhrmann Office Manager

> 2001 Paradise Drive Tiburon CA 94920 415-435-1501 Tel. 415-435-0221 Fax. www.sani5.org



Board of Directors

John Carapiet	President
Omar Arias	Vice President
Tod Moody	Secretary
Catherine Benediktsson	Director
Richard Snyder	Director

1922-2022 Richard Snyder 100 Years Of Public Service

Item #8

Fully Funding OPEB

Marin Sanitary District No. 5, CA

March 2022





Target: 100% Funded

- Marin Sanitary District 5 would like to get its OPEB Plan to 100% funded as of June 30, 2022
- The contribution required to hit that target will depend on the assets in the Trust as of that date
- Given the current market volatility, this analysis will look at a range of asset values based on where the market goes between February 15, 2022 and June 30, 2022



OPEB – The most recent valuation report

Report Date June 30, 2021

Measurement Date June 30, 2020



Proprietary and Confidential $\ensuremath{\textcircled{}}$ 2021 GovInvest Inc.



Projected Actuarial Liability as of June 30, 2022

- We projected the OPEB liability forward to June 30, 2022 assuming that interest rates remain the same and that plan experience matches the assumptions.
- Projected Actuarial Liability as of June 30, 2022: \$1,552,000



Projected Assets as of June 30, 2022

- Marin Sanitary District 5 had \$1,079,058.35 in a Trust as of February 15, 2022.
- We projected the asset balance forward to June 30, 2022 assuming:
 - That benefit payments continue to be made from the General Fund
 - That the assets fall by one of three potential scenarios:
 - 0% change
 - 10% decline
 - 20% decline.



Additional Contribution Required to Reach 100% Funding

Scenario	Actuarial Liability	Assets	nfunded _iability
0% return	\$ 1,552,000	\$ 1,079,000	\$ 473,000
-10% return	\$ 1,552,000	\$ 971,000	\$ 581,000
-20% return	\$ 1,552,000	\$ 863,000	\$ 689,000



Moving Forward

- Use the Trust
 - Make benefit payments from the Trust
- Maintain 100% funding
 - Target annual contributions based on amount needed to maintain fully funded status
- Get more conservative with assets
 - Hold onto funded position
 - Concerns about market volatility





Next Steps?

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Disclaimer

While tested against actuarial valuation results, the software results will not necessarily match actuarial valuation results, as no two actuarial models are identical. The software offers financially sound projections and analysis; however, outputs do not guarantee compliance with standards under the Government Accounting Standards Board or Generally Accepted Accounting Principles. The software and this presentation are not prepared in accordance with standards as promulgated by the American Academy of Actuaries, nor do outputs or this presentation constitute Statements of Actuarial Opinion. GovInvest has used census data, plan provisions, and actuarial assumptions provided by Customer and/or Customer's actuary to develop the software for Customer. GovInvest has relied on this information without audit.





California Public Employees' Retirement System CERBT / OPEB 400 Q Street, Sacramento, CA 95811 www.calpers.ca.gov

CERBT Employer Contribution by Electronic Funds Transfer – Wire Transfer Under Agreement and Election to Prefund Other Post-Employment Benefits (OPEB)

Employer Information				
CERBT Account Number	Employer Na	ame		
Employer Address				
Authorized Employer Representative Name	Title			Telephone Number
Authorized Employer Representative Signature		Effective Date of Agreement and Election to Prefund Other Post-Employment Benefits (mm/dd/yyyy)		
Amount of Contribution		Originating Bank	EFT Transfer Date* (<i>mm/dd/yyyy</i>)	
Notes				

*Funds will be credited on settlement date.

Contributions to the Prefunding Plan are governed by the terms of the Agreement and Election to Prefund Other Post-Employment Benefits. Transfers of \$5 million or more require 72 hours advance notice by receipt of this form.

For questions concerning contributions to the Prefunding Plan, please email <u>CERBT4U@calpers.ca.gov</u> or call 1-888-225-7377.

For proper crediting to your prefunding account, please complete this form and email to FCSD-CERBT@calpers.ca.gov before initiation the EFT-Wire Transfer.

ABA Routing #: 026009593 Account #: 01482-80005 Bank of America – New York Sacramento Main – 555 Capital Mall, Suite 150, Sacramento, CA 95814 For Credit to State of California, CalPERS-CERBT

For CalPERS Use Only

Wire Settlement Date: //// (mm/dd/yyyy) Remittance Date: //// (mm/dd/yyyy) BOARD OF DIRECTORS JOHN CARAPIET, PRESIDENT CATHARINE BENEDIKTSSON, TOD MOODY, RICHARD SNYDER OMAR ARIAS

ANTONIO RUBIO DISTRICT MANAGER ROBIN DOHRMANN OFFICE MANAGER

Request for Proposal

MP Digester Cleaning and Rehabilitation Project

A. Introduction:

Sanitary District No.5 of Marin County is soliciting proposals from Engineering design firms which may wish to provide a proposal for the project design, contract bid specification and contract management of the Districts upcoming Digester Cleaning and Rehabilitation Project.

B. General Information

Sanitary District No.5 of Marin County (District) operates the Main Treatment Plant and its associated collection system. The Main Plant serves a current population of 8,400. The District owns and operates the Main Treatment Plant, which provides secondary treatment of domestic and commercial wastewater collected from the Town of Tiburon and the City of Belvedere and surrounding, unincorporated areas. The Main Plants collection system consists of 28.5 miles of gravity sewer line, 2.4 miles of force main and 22 pump stations within its service area. The treatment plant has an average dry weather design treatment capacity of .98 MGD and can treat up to 2.3 MGD through Secondary Treatment.

The Main plant has two digesters in service that require cleaning and light rehabilitation work of the lids and some pumping, valve and line replacement.

The Primary Digester has a fixed cover and the secondary digester has a floating cover. The primary digester capacity is 16,500 gallons and the smaller secondary digester has 10,400 gallon capacity.

The secondary digester was last taken out of service and cleaned in 2014 during the Districts main plant rehabilitation project and the floating cover was removed and rehabbed at that time.

The primary digester was last taken out of service and cleaned in 2009 during the replacement of the floating cover project in which the District decided to install a new fixed cover for the primary.

C. Scope of Services

Task 1 – Information Review, Staff Interviews, and Equipment Inventory

The purpose of this task is to compile and review information and documents relevant to the Digesters to gain a thorough understanding of existing operational mode, condition, issues, needs and schedule required to take a digester out of service which includes dewatering while keeping one digester in service at all times.

Document and Data Review. The District will provide the following documents and data for the consultant's review.

- Digester O&M Section of MP O&M Manual
- Schematics of Digester piping from 1980's Carollo as built drawings
- Operational dewatering capability by staff
- List of equipment and piping the District plans to purchase pre-bid due to long lead times.

Task 2 Project design, bid package preparation and contract management

- Design the project and estimated schedule for work.(Please see below task list for minimum list of activities the District wishes to complete.)
- Meet with District representatives to present the draft project and schedule
- Prepare the standard specifications for the project
- Prepare the final bid package for board acceptance and approval
- Provide a separate construction and contract management proposal to the Board for management of this project.

Tasks to be completed at a minimum:

Secondary Digester

- Secondary Digester taken out service and cleaned and inspected
- Anticipate that 2-4' of sludge will remain in secondary digester and contractor will have to dewater remaining and haul off site
- Lids and pipelines to digester to be inspected, cleaned, and repaired if necessary

Primary Digester

- Primary Digester will be taken out service and cleaned and inspected
- Anticipated that 2'-4' of sludge will remain in primary digester and the contractor will have to dewater remaining and haul off site.
- Lids and pipelines to digester to be inspected, cleaned, and repaired if necessary

D. Schedule

March 17, 2022	Issue Request for Proposals
<u>April 29, 2022</u>	Deadline for receipt of RFP's
<u>May 5, 2022</u>	District completes RFP review.
May 19, 2022	District Board of Directors authorization to hire engineering firm to perform MP Digester cleaning and rehabilitation project
June 30, 2022	Consultant presents final design of project to board of Directors.
July 5, 2022	Project goes out to bid

E. Proposal Contents

• A brief letter of introduction acknowledging receipt of this RFP and describing the qualifications of the firm

- The current composition of the professional, technical and support staff.
- Proposed staff for this project and resumes of qualifications for each. Identify the name and amount of involvement of the principal consultant who will be assigned to the project.
- A list of similar projects with which your firm has been involved in the past 4 (four) years. Include a brief project description, the name and phone number of the client, the approximate value of the work, and the nature of your involvement.
- Business references.
- Estimated cost for delivery of Design, bid package preparation and contract management of the Digester cleaning and rehabilitation project.

F. Selection Process

- Proposals are to be provided as an original and 5 (five) copies and one electronic PDF copy.
- Proposals will not be returned
- Proposals must be received by 1:00 pm on Friday April 29, 2022 Address proposals to :

Tony Rubio District Manager Sanitary District No.5 of Marin County PO Box 227 Tiburon CA 94920

- Questions regarding this RFP shall be directed to the District Manager at 415-435-1501.
- Proposals will be reviewed by the District Manager and the Capital Improvement Committee which will prepare a list of firms ranked in order of preference. At least 2 (two) firms will be listed. This list will be submitted to the Board of Directors for their final approval.
- In the event that the committee is unable to make a clear selection, the District reserves the right to interview preferred firms for that expressed purpose.
- Should the District be unable to reach a satisfactory agreement with the Board of Directors designated firm, discussion will be held with the remaining firms on the list, in order of preference.
- The District reserves the right to reject any and all proposals and to terminate the selection process at any time, for any reason, without liability to the District.