FY 2015-2016 Final Budget

June 11, 2015

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### Final Consolidated Budget FY 2015-2016

Income		2014-2015 Budget	2014-2015 Est. Income & Expenses	2015-2016 Budget	% Diff.	Tib Zone	Belv Zone
Propert	y Taxes	795,900	900,000	901,056	13%	901,056	0
Tib Sev	ver Service Charge Revenue	2,645,872	2,773,848	2,773,848	5%	2,773,848	0
Belv Se	wer Service Charge Revenue	2,304,189	2,332,829	2,332,829	1%	0	2,332,829
Interest	•	19,873	19,873	19,873	0%	12,882	6,991
Connec	tion Fees	90,100	130,000	130,000	44%	94,820	35,180
Paradis	e Sewer Extension Fees	44,820	22,365	34,487	-23%	34,487	0
Other I	ncome	100	100	100	0%	62	35
Inspect	ion Fees	7,000	7,000	8,000	14%	5,186	2,814
SASM E	Expense Reimbursement	72,214	45,000	63,000	-13%	40,302	22,699
Total Budgeted Incom	ne	5,980,067	6,231,015	6,263,193	4.73%	3,862,643	2,400,549
Expense							
Operati	ng Expenses	2,865,617	2,627,945	2,942,761	3%	1,936,206	1,006,555
Capital	Expenses	2,194,153	1,698,753	2,304,479	5%	1,559,794	744,685
Total Budgeted Exper	nses	5,059,770	4,326,697	5,247,240	4%	3,496,000	1,751,240
Net Ordinary Income		920,298	1,904,318	1,015,952	10%	366,643	649,309

FY 2015 - 2016 Operating Budget

#### **Operating Assumptions**

#### **Operating Revenue Assumptions**

Paradise Cove flow represents 2.36% of total flow for District. This percentage is used to reflect the Paradise Cove share of District-wide revenues.

Tiburon Sewer Service Charge is \$1,034 per EDU (Equivalent Dwelling Unit).

Belvedere Sewer Service Charge is \$1,985 per EDU. 46% of this revenue is allocated for operational needs to meet reserve/fund policy requirements.

Interest revenue for LAIF (Local Agency Investment Fund) accounts is estimated at 0.23% for FY 2015-2016.

Other income includes CAL-Card incentive payments, PG&E refunds and CSRMA PLP Dividends.

#### **Operating Expense Assumptions**

County fees account reflects property tax collection fees imposed by County (per SB2557) and annual LAFCO (Local Agency Formation Commission) fee. Salary categories include 2.8% COLA increase.

PERS employer contribution retirement rate is 10.958%, Misc. Unfunded Laibility rate is 9.680%, and employee contribution rate is 8.64%.

Workers compensation premium based on 4.29% rate, with an 77% experience modification factor.

Paradise Cove operating expense is 2.36% of operating expenses in applicable District-wide categories; this is based on Paradise Cove's average annual percentage of influent flow from the 2014 calendar year.

Belvedere operating expense is 36.03% of main plant-related categories, and 35.18% of expenses that pertain to all three zones; this is based on Belvedere's average annual percentage of influent flow from the 2014 calendar year.

#### Formulas for Determining Percentage Breakdowns (Operating & Capital)

Belvedere only = 100%

Tiburon only = 100%

Paradise Cove only = 100%

Shared Belvedere & Tiburon = 36.03% / 63.97%

Shared Tiburon & Paradise Cove = 96.36% / 3.64%

Shared Belvedere & Tiburon & Paradise Cove = 35.18% / 62.46% / 2.36%

		2014-2015 Estimated		% Bud.	Breakdown by Zone		
	Budget	to Close	Budget	Diff	Tib Ops	P.C. Ops	Belv Ops
Operating Income							
Tib Property Tax Current Secured - Ops	0	1,403	0	0%		0	0
Tiburon Sewer Service Charge - Ops	1,942,949	2,394,782	2,394,782	23%	2,307,612	87,170	0
Belvedere Sewer Service Charge - Ops	918,689	1,096,430	1,096,430	19%	0	0	1,096,430
Other User Fees	25,963	25,963	25,963	0%	25,963	0	0
Interest Earnings	19,873	19,873	19,873	0%	12,413	469	6,991
Inspection Fees	7,000	7,000	8,000	14%	4,997	189	2,814
SASM Expense Reimbursement	72,214	45,000	63,000	-13%	40,302	0	22,699
Other Income	100	100	100	0%	62	2	35
Total Income	2,986,788	3,590,551	3,608,148	21%	2,391,349	87,830	1,128,969

2014-2015

2015-2016

Breakdown by Zone

2014-2015

	Amended	Estimated	Operations	% Bud.	3.00	maown by 20	
	Budget	to Close	Budget	Diff	Tib Ops	P.C. Ops	Belv Ops
Expense							
Administrative Expenses							
Advertising	1,000	1,200	1,000	0%	625	24	352
Outreach & Newsletter	2,000	0	1,000	<del>-50%</del>	625	24	352
Audit & Accounting	25,000	40,000	30,000	20%	18,738	708	10,554
Consulting Fees	50,000	50,000	70,000	40%	44,430	944	24,626
Travel & Meetings	12,000	12,000	12,000	0%	7,495	283	4,222
Continuing Education	7,000	5,000	5,000	-29%	3,123	118	1,759
County Fees	16,500	16,500	16,500	0%	10,306	389	5,805
Directors Fees	9,000	9,000	9,000	0%	5,621	212	3,166
Dues & Subscriptions	17,000	15,000	17,000	0%	10,618	401	5,981
Elections	250	0	10,000	3900%	6,246	236	3,518
Insurance Property & Liability	65,000	71,685	75,000	15%	46,845	1,770	26,385
Legal	100,000	120,000	75,000	-25%	46,845	1,770	26,385
Office Supplies	7,500	5,500	6,000	-20%	3,748	142	2,111
Postage	1,300	500	1,000	-23%	625	24	352
Pollution Prevention	4,000	4,000	3,000	<del>-25%</del>	1,874	71	1,055
Miscellaneous Expense	0	0	0	0%	0	0	0
Total Administrative	317,550	350,385	331,500	4%	207,763	7,115	116,622
Ops & Maintenance Expenses							
Pumps & Lines Maintenance							
Pumps & Lines Maintenance	150,000	125,000	200,000	33%	124,920	4,720	70,360
Sewer Line Spot Repair	0	·	0	0%	0	0	0
Inflow & Infiltration Evaluation	0	0	0	0%	0	0	0
Total Pumps & Lines Maintenance	150,000	125,000	200,000	33%	124,920	4,720	70,360
Main Plant Maintenance							
Plant Maintenance Supplies	10,000	7,000	10,000	0%	6,397	0	3,603
Plant Maint, Parts & Service	50,000	50,000	50,000	0%	31,985	0	18,015
Janitorial Supplies & Service	5,000	3,500	5,000	0%	3,199	0	1,802
Main Plant Chemicals	130,000	110,000	100,000	-23%	63,970	0	36,030
Lab Supplies & Chemicals	7,000	5,500	5,500	-21%	3,518	0	1,982
SASM Supplies & Chemicals	40,000	30,000	30,000	-25%	19,191	0	10,809
Electrical & Instrument	2,000	2,000	2,000	0%	1,279	0	721
<b>Grounds Maintenance</b>	3,000	2,000	2,000	-33%	1,279	0	721
Main Plant Sludge Disposal	19,000	23,000	25,000	32%	15,993	0	9,008
Total Main Plant Maintenance	266,000	233,000	229,500	-14%	146,811	0	82,689

	2014-2015 Amended	2014-2015 Estimated	2015-2016 Operations	% Bud.	Brea	Breakdown by Zone	
	Budget	to Close	Budget	Diff	Tib Ops	P.C. Ops	Belv Ops
Paradise Cove Plant Maintenance							
Paradise Parts & Service	5,000	6,000	5,000	0%	0	5,000	0
Paradise Supplies & Chemicals	3,500	4,000	3,500	0%	0	3,500	0
Paradise Sludge Disposal	6,000	7,000	6,000	0%	0	6,000	0
<b>Total Paradise Cove Plant Maintenance</b>	14,500	17,000	14,500	0%	0	14,500	0
Monitoring							
Main Plant Lab Monitoring	60,000	36,000	50,000	-17%	31,985	0	18,015
Chronic Toxicity Program Eval	0	0	15,000	100%	9,596	0	5,405
Paradise Cove Monitoring	8,500	8,500	8,500	0%	0	8,500	0
Total Monitoring	68,500	44,500	73,500	7%	41,581	8,500	23,420
Permits/Fees	-						
Main Plant NPDES Renewal	0	0	0	0%	0	0	0
Permits/Fees - General	35,000	34,000	30,000	0%	19,191	0	10,809
Paradise Cove Permits/Fees	10,000	6,500	8,000	-20%	0	8,000	0
Paradise Cove NPDES Renewal	40,000	0	40,000	100%	0	40,000	0
Total Permits/Fees	85,000	40,500	78,000	-8%	19,191	48,000	10,809
Truck Maintenance							
Fuel	8,000	8,000	8,000	0%	4,997	189	2,814
Truck Maintenance	4,000	3,000	4,000	0%	2,498	94	1,407
Total Truck Maintenance	12,000	11,000	12,000	0%	7,495	283	4,222
Total Ops & Maintenance Expenses	596,000	471,000	607,500	2%	339,998	76,003	191,499
Salaries & Benefits	071.001	740.005	050 000	001	500 500	00 400	200 047
Salaries Part-Time	<u>874,021</u> 0	742,265 0	852,606 0	-2% 0%	532,538	20,122	299,947
Overtime	40,000	100,000	100,000	150%	62,460	2,360	35,180
	44,500	40,000	40,000	-10%	24,984	944	14,072
Standby Pay	20,000	19,350	20,000	0%	12,492	472	7,036
Vacation Buyout				1%			
Payroll/Park Face	79,800 5,500	70,500	80,417	0%	50,228 3,435	1,898	28,291 1,935
Payroll/Bank Fees		5,300	5,500	0%			
Car Allowance	6,000 282,200	6,000	6,000 305,317	8%	3, <b>748</b> 190,701	7,205	2,111 107,410
PERS Retirement		253,565		-17%			
Employee Health, Dental, Life Ins, Vision	188,100	132,220	156,846	-17% 52%	97,966	3,702	55,178
Retiree Health Workers Comp Insurance	79,900 18,300	114,888 20,505	121,455 21,121	15%	75,861 13,192	2,866 498	42,728 7,430
Total Salaries & Benefits	1,638,300	1,504,593	1,709,261	4%	1,067,605	49.339	601,318
i otal galalica & Delicilla	1,030,300	1,007,000	1,100,201	7/0	1,001,000	70,008	001,010

	2014-2015	2014-2015 Estimated	2015-2016 Operations	% Bud.	Breakdown by Zone		
	Amended Budget	to Close	Operations Budget	% Bud. Diff	Tib Ops	P.C. Ops	Belv Ops
Other Operating Expenses							
Data/Alarms/IT Support & Licensing	40,000	40,000	40,000	0%	24.984	944	14,072
Safety	20,000	13,000	20,000	0%	12,492	472	7,036
Uniforms	11,000	11,000	11,000	0%	6,871	260	3,870
Telephone							
Main Plant Telephones	13,500	13,500	13,500	0%	8,636	. 0	4,864
Paradise Cove Telephones	3,000	3,700	4,000	33%	0	4,000	0
Pumps & Lines Telephones	7,000	6,000	6,000	-14%	2,844	3,156	0
Total Telephone	23,500	23,200	23,500	0%	11,480	7,156	4,864
Utilities							
Water	6,000	4,000	5,000	-17%	3,028	0	1,972
Main Plant Utilities	150,000	150,000	150,000	0%	95,955	0	54,045
Paradise Cove Utilities	13,500	13,500	13,000	-4%	0	13,000	0
Pump Station Utilities	35,000	32,500	32,000	-9%	19,987	755	11,258
Total Utilities	204,500	200,000	200,000	-2%	118,970	13,755	67,275
Belvedere Loan							
Belvedere Westamerica Loan Interest	14,767	14,767	0	-100%	0	0	0
Total Belvedere Loan	14,767	14,767	0	-100%	0	0	0
Total Other Operating Expenses	313,767	301,967	294,500	-6%	174,797	22,587	97,116
Total Operating Expense	2,865,617	2,627,945	2,942,761	3%	1,790,162	146,044	1,006,555
Net Ordinary Income	121,171	962,607	665,387	449%	601,187	(58,214)	122,414
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Operating Fund Estimated Beg. Balance	2,865,617		2,942,761		1,790,162	146,044	1,006,555
Operating Fund Estimated End. Balance	2,986,788		3,608,148		2,391,349	87,830	1,128,969

FY 2015 - 2016 Capital Budget

#### **Capital Assumptions**

#### **Capital Revenue Assumptions**

Secured property tax is a general revenue of the District (Tiburon zone only) and is subject to state tax shifts.

Supplemental property tax applies as homes are re-valued and sold.

Excess ERAF (Educational Revenue Augmentation Fund) reimbursement will be announced in mid-year.

HOPTR = Home Owner Property Tax Relief.

Belvedere capital income is set at 54% of its sewer service charge revenue to meet reserve/fund policy requirements.

Paradise Drive Sewer Line Extension Fee income estimated: 3 homes @ \$11,495.52 (2.8% CPI Increase) each (\$34,486.55 total).

#### **Capital Expense Assumptions**

New capital projects are indicated in notes.

Belvedere capital expense is 36.03% of total main plant-related expenditures; this is based on Belvedere's average annual percentage of influent flow from the 2014 calendar year.

Tiburon capital expense is 63.97% of total main plant-related expenditures; this is based on Tiburon's average annual percentage of influent flow from the 2014 calendar year.

Tiburon Main Plant Rehabilitation expense is 64.78% of the total project-related expenditures; this is based on the MPR Bond split.

BelvedereMain Plant Rehabilitation expense is 35.22% of the total project-related expenditures; this is based on the MPR Bond split.

Detailed descriptions of capital projects can be found in the six-year capital improvement program (attached).

	2014-2015	2014-2015	2015-2016	100 miles	Breakdown by Zone		
	Amended Budget	Estimated to Close	Capital Budget	% Bud. Diff	Tib Cap	P.C. Cap	Belv. Cap
Capital Income							
Property Taxes							
Property Tax Current Secured - Capital	550,000	652,697	652,697	19%	628,939	23,758	0
Prop Tax Current Unsecured	12,000	12,000	12,120	1%	11,679	441	0
Supplemental Unsecured	100	100	101	1%	97	4	0
Supplemental Assessment Current	5,100	5,100	5,151	1%	4,964	187	0
Supplemental Assessment Redm	400	400	404	1%	389	15	0
Excess ERAF	225,000	225,000	227,250	1%	218,978	8,272	0
HOPTR	3,300	3,300	3,333	1%	3,212	121	0
Prop Tax Prior Sec Redemption	0	0	0	0%	0	0	0
Prop Tax Prior Unsecured	0	0	0	0%	0	Ũ	0
Total Property Taxes	795,900	898,597	901,056	13%	868,258	32,798	0
Tiburon Sewer Service Charge - Capital	676,960	353,103	353,103	-48%	340,250	12,853	0
Belvedere Sewer Service Charge - Capital	1,385,500	1,236,399	1,236,399	-11%	0	0	1,236,399
Connection Fees							
Collection	19,000	50,000	50,000	163%	42,492	472	7,036
Treatment	71,100	80,000	80,000	13%	49,968	1,888	28,144
Total Connection Fees	90,100	130,000	130,000	44%	92,460	2,360	35,180
Paradise Drive Sewer Line Extension Fees	44,820	22,365	34,487	-23%	0	34,487	0
Total Capital Income	2,993,280	2,640,464	2,655,045	-11%	1,300,968	82,498	1,271,579

	2014-2015	2014-2015 2 Estimated	2015-2016 Capital	o/ Dud	Breakdown by Zone		
	Amended Budget	to Close	Capital Budget	% Bud. Diff	Tib Cap	P.C. Cap	Belv. Cap
Capital Expenditures							
Main Plant Equip Capital Expense							
Sludge Box Replacement	15,000	12,000	0_	-100%	0	Ð	0
M.P. Restroom Remodels (2)	75,000	50,000	0	-100%	0	0	0
Influent Sumps/RAS cover replacement (NEW)	0	0	80,000	100%	51,176	0	28,824
Total Main Plant Equip Capital Expense	90,000	62,000	80,000	-11%	51,176	0	28,824
Pumps & Lines Capital							
Tiburon Sewer Line Rehab	100,000	100,000	150,000	50%	150,000	O	0
Pump Station Control Panel Upgrade	80,000	80,000	80,000	0%	40,000	0	40,000
Belvedere Sewer Line Rehab	100,000	100,000	100,000	0%	0	0	100,000
Pump Stations - Pump Replacement	50,000	0	50,000	0%	25,000	0	25,000
<b>Pump Station Generator Replacement</b>	0	27,500	100,000	100%	40,000	0	60,000
Tiburon PS#5 Rebuild/4 Pumps/Generator	600,000	200,000	500,000	-17%	500,000	0	0
Belvedere PS#13, 14 Communication Project	20,000	0	0	-100%	0	0	0
Belvedere Cove Rd. Force Main Replacements	30,000	0	0	-100%	0	0	0
Belvedere Lagoon Rd - Install Generator/Conduit	10,000	0	0	-100%	0	0	0
Total Pumps & Lines Capital	990,000	507,500	980,000	-1%	755,000	0	225,000
Paradise Cove Capital			_				
Generator Replacement	0	0	75,000	100%	0	75,000	0
UV Disinfection	50,000	0	50,000	100%	0	50,000	0
Total Paradise Cove Capital	50,000	0	125,000	150%	0	125,000	0
Undesignated Capital							
Vehicle Replacement - Boom Truck	0	0	50,000	500000%	31,230	1,180	17,590
Undesignated Cap - Main Plant	25,000	15,000	25,000	0%	15,993	0	9,008
Undesignated Cap - Paradise Cove Plant	10,000	0	10,000	0%_	0	10000	0
Undesignated Cap - Tiburon	50,000	15,000	50,000	0%	50,000	0	0
Undesignated Cap - Belvedere	50,000	0	50,000	0%	0	0	50,000
Total Undesignated Capital	135,000	30,000	185,000	37%	97,223	11,180	76,598

	2014-2015	2014-2015	2015-2016	% Bud	Breakdown by Zone		
	Amended Budget	Estimated to Close	Capital Budget	% Bud. Diff	Tib Cap	P.C. Cap	Belv. Cap
Debt Service							
Belvedere Westamerica Loan Principle	126,000	128,000	131,429	4%	0	0	131,429
Debt Service - MPR Bond Principle	440,000	440,000	445,000	1%	288,271	0	156,729
Debt Service - MPR Bond Interest	363,153	363,153	358,050	-1%	231,945	0	126,105
Total Debt Service	929,153	931,153	934,479	1%	520,216	0	414,263
Main Plant Office/ADA Access Project							
Office/Access Design	0	8,100	0	0%	0	0	0
Office/Access - Construction	0	160,000	0	0%	0	0	0
Total Main Plant Office/ADA Access Project	0	168,100	0	0%	0	0	0
Total Capital Expenditures	2,194,153	1,698,753	2,304,479	5%	1,423,614	136,180	744,685
Net Capital Income	799,127	941,712	350,566	-56%	(122,646)	(53,682)	526,894
Capital Fund Estimated Beg. Balance	2,194,153		2,304,479		1,423,614	136,180	744,685
Capital Fund Estimated End. Balance	2,993,280		2,655,045		1,300,968	82,498	1,271,579

FY 2015/2016 - 2020/2021 Capital Improvement Program

#### MAIN PLANT CAPITAL IMPROVEMENT PROGRAM

M.P. Pro	oject Description	2015/2016	2016/2017	2017/2018	2018/2019	2019/2020	2020/2021	TOTAL
Dry	y Weather Influent Pump		30,000					30,000
We	et Weather Influent Pump		45,000					45,000
Ode	lor Control Upgrades			50,000				50,000
Fla	are Upgrade				100000			100,000
Infl	luent Sumps/ RAS sumps cover replacement	80,000						80,000
	hicle Replacement	50,000						50,000
Und	derground Pipe and Valve Replacement			100,000				100,000
Und	designated Capital Project	25,000	25,000	25,000	100,000	100,000	100,000	375,000
	Treatment Plant Total	155,000	100,000	175,000	200,000	100,000	100,000	830,000

#### MAIN PLANT CAPITAL IMPROVEMENT PROJECTS

Main Plant Project Name	DESCRIPTION
Odor Control Redundancy	 This Project will evaluate current odor control system and vulnerabilities and also provide for options to replace add to or enhance the current system
Dry Weather Influent Pump	These funds will be used to purchase one new dry weather influent pump in FY 2014/2015 These were not part of the MPR project
Wet Weather Influent Pump	These funds will be used to purchase one new Wet Weather Influent Pump in FY 2015/2016 These were not part of the MPR project
Influent/RAS sump cover replacement	These funds will be used to replace rusted out cover and supports for the Influent Box covers and Replace the heavy cover on the RAS sump which requires 3 people to remove.
Vehicle Replacement	These Funds will be used to replace the oldest vehicle the district owns OPS truck has over 150,000 miles on it and travels to PC everyday
Waste Gas Burner Rehabilation	This project will evaluate current waste gas burner system and will be enhanced or replaced dependent on evaluation report
Underground Pipe and Valve Rehabilitation	 These funds will be used for the replacement of non working valves and rusted out pipes in the shipping and receiving area and also next to the secondary clarifiers- identified during MPR
Undesignated Capital Projects	 These funds will be used for unforseen project which may come up before the MPR project is Completed

#### **TIBURON CAPITAL IMPROVEMENT PROGRAM**

Tiburon Project Description	2015/2016	2016/2017	2017/2018	2018/2019	2019/2020	2020/2021	TOTAL
Sewer Line Rehabilitation Program	150,000	150,000	200,000	150,000	150,000	150,000	950,000
Pump Replacement	25,000	25,000	25,000	25,000	25,000	25,000	150,000
Generator Replacement #6	40,000	40,000					80,000
Pump Station Control Panel - Upgrade	40,000	40,000					80,000
Station No. 5 Rebuild	500,000	400,000					900,000
Undesignated Capital Projects	50,000	50,000	100,000	100,000	100,000	100,000	500,000
Tiburon Total	805,000	705,000	325,000	275,000	275,000	275,000	2,660,000

#### TIBURON ZONE PUMPS & LINES CAPITAL IMPROVEMENT PROJECTS

Tiburon Zone Pumps & Line Project Name	Risk	DESCRIPTION
Sewer Line Rehabilitation Program	Nisk	These fund will be used for the 10 years rehabilitation program that the Board of Director have approved. The rehabilitation program was approved after the completion of the Harris Report
Pump Station Pump Replacement Program		The District has 24 pump stations with either 2 or 3 pumps in each station. The life expectancy for these pumps are between 7 to 10 years. Therefore the District has a program to replace pumps over a period of time instead of replacing them all at once.
Pump Station Generator Replacement		The District has standby generator located at many of the Pump Stations, some of the Generators were installed in 1980 - 1983. these generators in most cases are located along the water front. The salt air has raised havoc on some.
Pump Station Control Panel - Upgrade		These Fund will be used for replacement of Control Panel at the District Pump Stations The Control panel are of various ages of which most are extremely old and obsolete
Station No.9 Structure Repair		Station 9 is located along paradise Drive in front of Point Tiburon Condo's. the wet well has shifted and is leaning badly. The earth around the wet well must be removed so that the concrete rings can be adjusted and sealed. Point Tiburon is working on this issue
Station No.5 Replacement		These Monies will be used for Engineering design services to prepare contract documents to replace the curent station, with a new station.  Station 5 was built in 1972. the current status is that the station has two 75 hp motors with a drive shafts to a dry pit which houses two paco pumps. For standby pumping there is a right angle drive unit. There is no generator. These pumps are not efficient. My recommendations is to replace the pumps with submersible pumps 2 small, 2 larger pumps similar to what the Belvedere Zone cove Rd. station has. The cost of power would decrease- and a confined space eliminated. The total project cost is estimate to be approximately \$2.0 Million.

Outfall Condition Assessment & Planning Study	This study will assess the condition fo the existing shared use of outfall. The cost of the study would split with SASM, based on a 80/20 percent split.
Odor Control Enhancements	This project will evaluate current odor control system in place and will determine what additions if any are needed or the installation or application of new equipment or technologies
Station No.9 VFD/Controller Replacement	Currently Point Tiburon is working on these Issues
Undesignated Capital Projects	these monies are for unforeseen problems within the collection system

#### **BELVEDERE CAPITAL IMPROVEMENT PROGRAM**

Belvedere Project Description	2015/2016	2016/2017	2017/2018	2018/2019	2019/2020	2020/2021	TOTAL
Sewer Line Rehabilitation Program	100,000	100,000	100,000	100,000	100,000	100,000	600,000
Pump Replacement	25,000	25,000	25,000	25,000	25,000	25,000	150,000
Pump Station Control Panel - Upgrade	40,000	40,000	40,000	40,000	40,000	40,000	240,000
Pump Station -Generator Replacement	60,000		60,000				120,000
Station 13, 14 Communication Project							0
Cove Rd. Force Main Replacement		500,000					500,000
Lagoon Rd. install Generator/conduit					200,000		200,000
Cove Rd. Generator replacement		150,000					150,000
Undesignated Cap Projects	50,000	50,000	100,000	150,000	50,000	50,000	450,000
Belvedere Total	275,000	865,000	325,000	315,000	415,000	215,000	2,410,000

#### BELVEDERE ZONE PUMPS & LINES CAPITAL IMPROVEMENT PROJECTS

Belvedere Zone Pumps & Line Project Name	Risk	DESCRIPTION
Sewer Line Rehabilitation Program		These fund will be used for the 10 years rehabilitation program that the Board of Director have approved. The rehabilitation program was approved after the completion of the Harris Report
Pump Station Pump Replacement Program		The District has 24 pump stations with either 2 or 3 pumps in each station. The life extensity for these pumps are between 7 to 10 years. Therefore the District has a program to replace pumps over a period of time instead of replacing them all at once.
Pump Station Control Panel Replacement		Within the Belvedere Zone there are many pump station with single phase power with capacitor installed in the control panel to generate three phase power. The district is converting these stations to VFD. The VFD convert to single phase power to three Phase.
Pump Station Generator Replacement		The Standby Generators at the Pump station were installed in the early 1980 therefore it time to consider replacing them or at less setting aside monies for replacement
Pump Station #13 and #14 Communications Project		These funds will be used to provide alarming at both of these stations and communication back to station #1 belvedere and back to the plant SCADA system- currently this station has no alarming
Cove Rd. Force Main Replacement		These fund will be used to replace 2107 feet of 10 inch force main The force main has blown out on two occasions - when making the repair it was difficult to find good pipe material to connect to.
Lagoon Rd. Install Generator/Conduit		Lagoon Rd. has 3 pump station which pump sewage to one another. These station have no back up power. These funds would be available to purchase a generator and connect all three stations up. Improved contingency -SSMP compliance
Undesignated Capital Projects		These monies are for unforeseen problems within the collection system

#### PARADISE COVE PLANT CAPITAL IMPROVEMENT PROGRAM

Project Description	2015/2016	2016/2017	2017/2018	2018/2019	2019/2020	2020/2021	TOTAL
Generator Replacement	75,000						75,000
UV Disenfection	50,000						50,000
Undesignated Cap Projects	10,000	20,000	20,000	10,000	10,000	10,000	80,000
Paint Treatment Plant							0
Paradise Cove Total	135,000	20,000	20,000	10,000	10,000	10,000	205,000

#### PARADISE COVE CAPITAL IMPROVEMENT PROJECTS

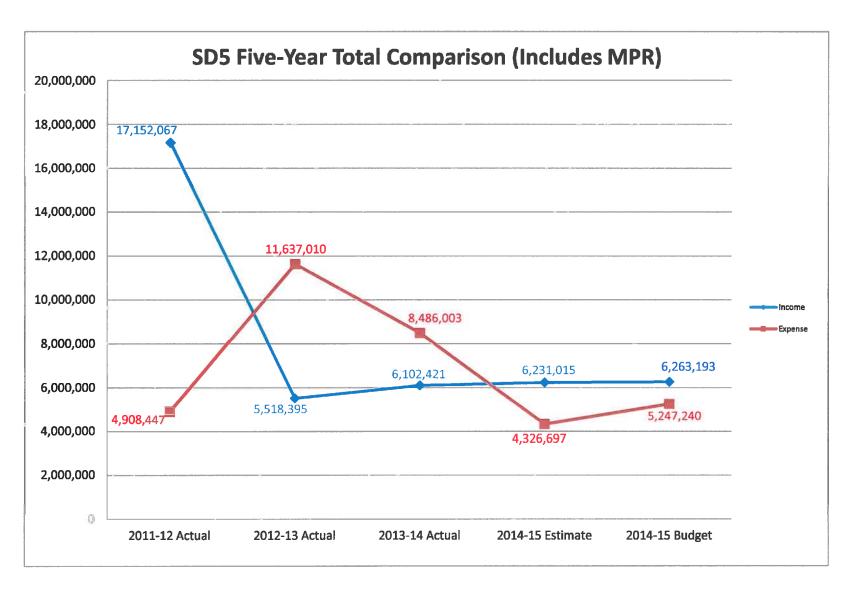
Paradise Cove Project Name	Risk	DESCRIPTION
Generator Replacement		The Generator at the Paradise cove Plant will need to be replaced within the next several years and sized properly for future UV disinfection.
UV Disinfection		Possible Installation of UV disinfection- Eliminates the transportation of chemicals to the PC plant Will need a feasbility study and permit assistance- visit during NPDES renewal 15-16'
Undesignated Capital Projects	ļ!	These Funds will be used for unforseen Projects

#### **SUMMARY OF CAPITAL IMPROVEMENT PROGRAM**

Project Descriptions	2015/2016	2016/2017	2017/2018	2018/2019	2019/2020	2020/2021	TOTAL
Main Plant	155,000	100,000	175,000	200,000	100,000	100,000	830,000
Tiburon Pumps & Lines	805,000	705,000	325,000	275,000	275,000	275,000	2,660,000
Belvedere Pumps & Lines	275,000	865,000	325,000	315,000	415,000	215,000	2,410,000
Paradise Cove	135,000	20,000	20,000	10,000	10,000	10,000	205,000
TOTAL	1,370,000	1,690,000	845,000	800,000	800,000	600,000	6,105,000

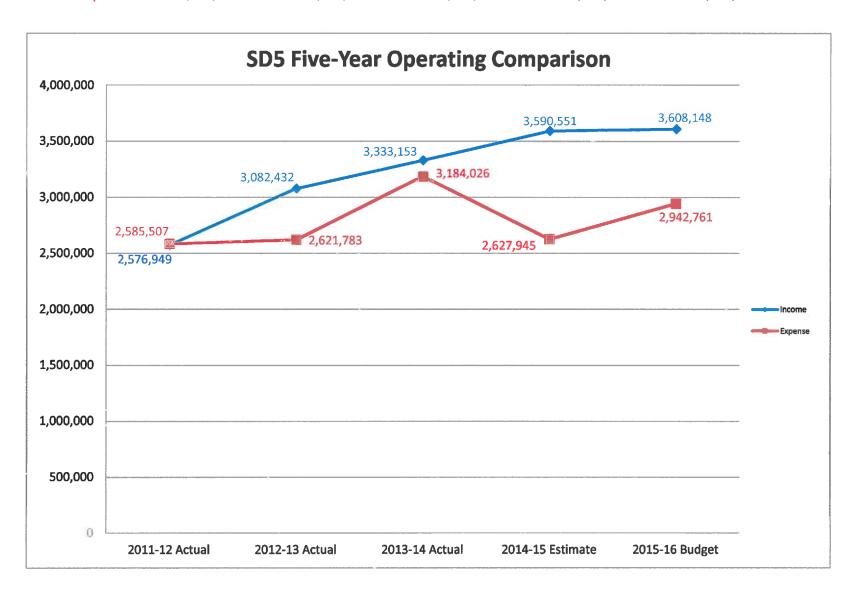
Five-Year Total Comparison FY 2011/2012 - 2015/2016

	2011-12 Actual	2012-13 Actual	2013-14 Actual	2014-15 Estimate	2014-15 Budget	
Income	17,152,067	5,518,395	6,102,421	6,231,015	6,263,193	
Expense	4,908,447	11,637,010	8,486,003	4,326,697	5,247,240	



Five-Year Operating Comparison FY 2011/2012 - 2015/2016

	2011-12 Actual	2012-13 Actual	2013-14 Actual	2014-15 Estimate	2015-16 Budget
Income	2,576,949	3,082,432	3,333,153	3,590,551	3,608,148
Expense	2,585,507	2,621,783	3,184,026	2,627,945	2,942,761



### Sanitary District No. 5 of Marin County Five-Year Operating Comparison

	Prior Yr	Budget	Prior Yr			Actual	Photos Was	Actual	Pa-1 3/-	Actual
88,944			1 1101 11	Estimate	Prior Yr	Actual	Prior Yr	Actual	Prior Yr	Actual
				1,403						
10,442,737	0%	2,394,782	11%	2,394,782	12%	2,152,814	22%	1,926,247	-1%	1,574,112
5,110,001	0%	1,096,430	4%	1,096,430	4%	1,054,691	20%	1,016,372	-2%	846,079
121,497	0%	25,963	0%	25,963	100%	25,964	15%	23,323	-6%	20,284
15,674,234	0%	3,517,175	9%	3,517,175	9%	3,233,468	22%	2,965,941	-2%	2,440,475
102,557	0%	19,873	1%	19,873	455%	19,751	-91%	3,560	103%	39,500
36,085	14%	8,000	-10%	7,000	-9%	7,765	77%	8,515	33%	4,805
255,148	40%	63,000	5%	45,000	3%	42,687	-34%	41,574	124%	62,886
80,072	0%	0	-100%	0	-31%	20,836	4%	30,199	6%	29,037
41,734	0%	100	-99%	100	-74%	8,645	13194%	32,643	19%	246
16,191,233	0%	3,608,148	8%	3,590,551	8%	3,333,153	20%	3,082,432	-2%	2,576,949
6,754	-17%	1,000	17%	1,200	-44%	1,030	11%	1,854	260%	1,670
8,080	100%	1,000	100%	0	-100%	0	22%	3,897	-81%	3,183
104,748	-25%	30,000	132%	40,000	1050%	17,248	-91%	1,500	14%	16,000
225,780	40%	70,000	-44%	50,000	472%	88,901	1069%	15,548	-91%	1,331
61,220	0%	12,000	22%	12,000	-21%	9,822	-16%	12,479	-8%	14,919
25,471	0%	5,000	26%	5,000	32%	3,962	-65%	2,992	-1%	8,517
69,123	0%	16,500	12%	16,500	31%	14,697	10%	11,233	-18%	10,193
45,400	0%	9,000	-5%	9,000	10%	9,500	-8%	8,600	-2%	9,300
61,353	13%	17,000	42%	15,000	7%	10,568	11%	9,891	41%	8,894
10,250	0%	10,000	0%	0	0%	0	-100%			250
303,158	5%	75,000	1%	71,685	203%	70,911	-62%	23,391	-31%	62,171
723,403	-38%	75,000	-66%	120,000	181%	348,034	120%	124,012	46%	56,357
29,731	9%	6,000	-22%	5,500	13%	7,029	25%	6,221	-35%	4,981
4,764	100%	1,000	-48%	500	-23%	963	20%	1,254	-23%	1,047
16,004	-25%	3,000	47%	4,000	-23%	2,719	30%	3,547	-9%	2,738
(		0		0		0		0		0
1,695,238	-5%	331,500	-40%	350,385	159%	585,384	12%	226,419		201,550
770,144	60%	200,000	-39%	125,000	42%	205,162	52%	144,746	-42%	95,237

-100%

41%

144,746

7,437

102,674

-54%

-64%

3,923

44%

125,000

-40%

200,000

60%

209,085

Income

**Tib Prop Tax Current Secured - Ops** 

**Sewer Service Charge** 

**Sewer Service - Tiburon** 

Sewer Service - Belv Ops

**Other User Fees** 

**Total Sewer Service Charge** 

Interest Earnings

Inspection Fees

SASM Expense Reimbursement

**Nextel Lease** 

Other Income

**Total Income** 

#### Expense

**Administrative** 

**Advertising** 

Outreach & Newsletter

**Audit & Accounting** 

**Consulting Fees** 

Travel & Meetings

**Continuing Education** 

**County Fees** 

**Directors Fees** 

**Dues & Subscriptions** 

**Elections** 

**Insurance Property & Liability** 

Legal

Office/Computer (now Office Supplies)

Postage

**Pollution Prevention** 

Miscellaneous Expense

**Total Administrative Expenses** 

**Pump Maintenance** 

**Line Maintenance** 

(Pumps &) Lines Maintenance

Sewer Line Spot Repair

**Emergency Line Cleaning** 

Televising/Sewer Line Assm

Inflow & Infiltration Study

**Total Line Maintenance** 

11,360

781,505

### Sanitary District No. 5 of Marin County Five-Year Operating Comparison

							- pario	utilig ool	ai Opoi	
	% Diff fr	2015-2016	% Diff fr	2014-15	% Diff fr	2013-2014	% Diff fr	2012-13	% Diff fr	2011-12
Total	Prior Yr	Budget	Prior Yr	Estimate	Prior Yr	Actual	Prior Yr	Actual	Prior Yr	Actual
24 200	420/	40.000	E0/	7,000	269/	6 670	1.40/	4.045	470/	5,721
34,306	43%	10,000	5%	7,000	36%	6,670	-14%	4,915	-47%	
176,999	0%	50,000	43%	50,000	24%	35,034	106%	28,254	-12%	13,711
21,337	43%	5,000	8%	3,500	-35%	3,226	7%	4,968	44%	4,644
596,591	-9%	100,000	-32%	110,000	29%	162,627	28%	125,680	4%	98,284
24,821	0%	5,500	8%	5,500	-17%	5,084	131%	6,100	-60%	2,636
201,019	0%	30,000	-18%	30,000	-12%	36,558	-34% 92%	41,574	17%	62,886
25,867	0%	2,000	194%	2,000	-95%	681		13,934	-32%	7,252
9,773	9%	2,000 25,000	-50% 18%	2,000	318% -9%	4,029 19,469	24% 5%	964 21,314	-81% 0%	780 20,320
1,199,815	-2%	229,500	-15%	233,000	10%	273,378	15%	247,703	-2%	216,234
30,362	-17%	5,000	3%	6,000	11%	5,827	-37%	5,256	29%	8,279
17,836	-13%	3,500	20%	4,000	-25%	3,338	74%	4,448	30%	2,550
29,556	-14%	6,000	65%	7,000	-15%	4,246	-31%	5,005	35%	7,305
77,754	-15%	14,500	27%	17,000	-9%	13,411	-19%	14,708	32%	18,134
	000/	50.000	000/	00.000	50/	54.040	0004	50.404	400/	44.700
234,824	39%	50,000	-29%	36,000	-5%	51,048	28%	53,484	10%	41,700
52,820	76%	15,000	2%	8,500	-45%	8,347	161%	15,122	-42%	5,788
20,581		8,500		0	4004	0	4804	0	218%	12,081
305,571	65%	73,500	-25%	44,500	-13%	59,395	15%	68,606	15%	59,569
45,529							100%	45,529		
30,000	100%	30,000	0%	0					-100%	0
119,312	-76%	8,000	25%	34,000	9%	27,264	1%	25,090	11%	24,957
63,722	515%	40,000	5%	6,500	-11%	6,197	70%	6,949	40%	4,076
258,563	93%	78,000	21%	40,500	-57%	33,461	167%	77,569	-59%	29,034
42,431	0%	8,000	7%	8,000	-15%	7,449	-15%	8,718	-12%	10,265
13,871	33%	4,000	147%	3,000	-65%	1,216	58%	3,459	-51%	2,195
56,302	9%	12,000	27%	11,000	-29%	8,665	-2%	12,177	-23%	12,461
4,038,692	15%	852,606	-8%	742,265	3%	804,228	-9%	783,320	5%	856,272
0									-100%	
479,908	0%	100,000	-7%	100,000	14%	107,404	20%	93,940	36%	78,564_
189,964	0%	40,000	-15%	40,000	23%	47,120	55%	38,195	43%	24,649
138,144	3%	20,000	-72%	19,350	857%	68,398	-69%	7,147	-43%	23,249
395,349	14%	80,417	-21%	70,500	13%	89,742	5%	79,081	7%	75,609
26,782	4%	5,500	-5%	5,300	-4%	5,574	26%	5,797	0%	4,611
33,917	0%	6,000	-45%	6,000	78%	11,000	30%	6,167	-21%	4,750
1,419,772	20%	305,317	-1%	253,565	-1%	255,199	-26%	257,396	18%	348,295
698,756	19%	156,846	-10%	132,220	7%	146,702	9%	137,052	2%	125,936
557,060	6%	121,455	-20%	114,888	64%	144,346	0%	88,238	125%	88,134
73,023	3%	21,121	265%	20,505	-60%	5,622	21%	14,127	-53%	11,648
0		0				0		0		0
8,051,366	14%	1,709,261	-11%	1,504,593	12%	1,685,334	-8%	1,510,460	9%	1,641,718

**Main Plant Maintenance** 

**Plant Maintenance Supplies** 

Plant Maint. Parts & Service

**Janitorial Supplies & Service** 

**Main Plant Chemicals** 

Lab Supplies & Chemicals

**SASM Supplies & Chemicals** 

**Electrical & Instrument** 

**Grounds Maintenance** 

Main Plant Sludge Disposal

Total Main Plant Maintenance
Paradise Cove Plant Maintenance

Paradise Parts & Service

Paradise Supplies & Chemicals

Paradise Sludge Disposal

Total Paradise Cove Plant Maintenance

Monitoring

Main Plant Lab Monitoring

Paradise Cove Monitoring

**Chronic Toxicity Program Eval** 

**Total Monitoring** 

Permits/Fees

Main Plant NPDES Renewal

**Paradise Cove NPDES Renewal** 

Permits/Fees-General

Paradise Cove Permits/Fees

**Total Permits/Fees** 

**Truck Maintenance** 

Fuel

**Truck Maintenance** 

**Total Truck Maintenance** 

Salaries & Benefits

**Salaries** 

Part-Time

Overtime

Standby Pay

**Vacation Buyout** 

**Payroll Taxes** 

Payroll/Bank Fees

**Car Allowance** 

**PERS Retirement** 

Employee Health/Dental/Life Ins.

Retiree Health

**Workers Comp Insurance** 

COBRA Health

**Total Salaries & Benefits** 

### Sanitary District No. 5 of Marin County Five-Year Operating Comparison

	% Diff fr	2015-2016	% Diff fr	2014-15	% Diff fr	2013-2014	% Diff fr	2012-13	% Diff fr	2011-12
Total	Prior Yr	Budget	Prior Yr	Estimate	Prior Yr	Actual	Prior Yr	Actual	Prior Yr	Actual
	<b>-</b>									
181,505	0%	40,000	-27%	40,000	93%	54,468	49%	28,158	51%	18,879
71,746	54%	20,000	-30%	13,000	57%	18,486	39%	11,791	-30%	8,469
52,108	0%	11,000	11%	11,000	-9%	9,931	18%	10,914	-5%	9,263
65,075	0%	13,500	7%	13,500	-12%	12,561	28%	14,312	-8%	11,202
15,611	8%	4,000	13%	3,700	-2%	3,275	162%	3,356	-6%	1,280
29,723	0%	6,000	8%	6,000	2%	5,548	-19%	5,453	-10%	6,722
110,409	1%	23,500	8%	23,200	-8%	21,384	20%	23,121	-9%	19,204
33,391	25%	5,000	-62%	4,000	-6%	10,468	309%	11,187	-45%	2,736
774,239	0%	150,000	12%	150,000	-18%	134,378	-7%	163,741	-11%	176,120
62,157	-4%	13,000	6%	13,500	16%	12,784	-6%	11,066	-14%	11,807
165,912	-2%	32,000	-11%	32,500	1%	36,361	25%	36,132	-9%	28,919
1,035,699	0%	200,000	3%	200,000	-13%	193,992	1%	222,126	-12%	219,582
84,442	-100%	0	-16%	14,767	-24%	17,653	-19%	23,286	-15%	28,736
84,442	-100%	0	-16%	14,767	-24%	17,653	-19%	23,286	-15%	28,736
13,962,022	12%	2,942,761	-17%	2,627,945	21%	3,184,026	1%	2,621,783	-6%	2,585,507
2,229,211		665,387		962,607		149,127		460,649		-8,558

Other Operating Expenses

Data/Alarms/IT Support & Licensing

Safety

Uniforms

Telephone

**Main Plant Telephones** 

**Paradise Cove Telephones** 

**Pumps & Lines Telephones** 

**Total Telephone** 

Utilities

Water

**Main Plant Utilities** 

**Paradise Cove Utilities** 

**Pump Station Utilities** 

**Total Utilities** 

Belvedere Loan

**Belv Westamerica Loan Interest** 

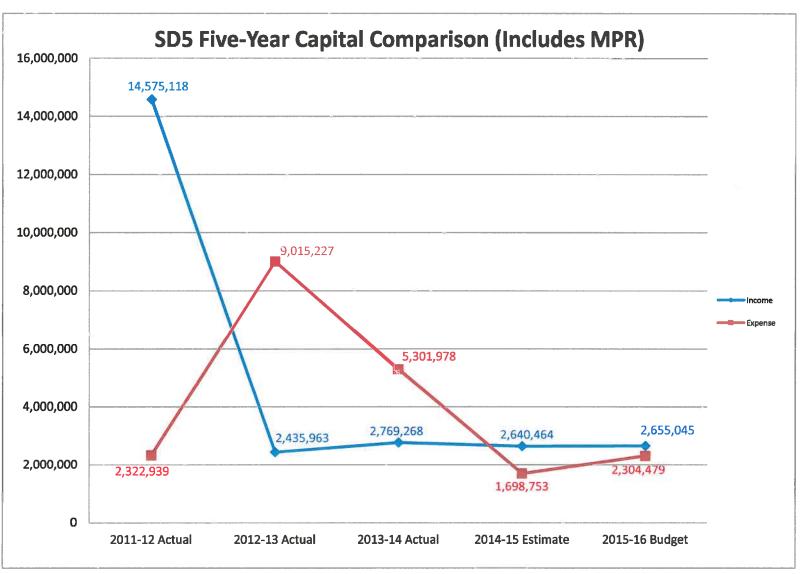
Total Belvedere Loan

**Total Expense** 

Change in Working Capital

Five-Year Capital Comparison FY 2011/2012 - 2015/2016

	2011-12 Actual	2012-13 Actual	2013-14 Actual	2014-15 Estimate	2015-16 Budget	
Income	14,575,118	2,435,963	2,769,268	2,640,464	2,655,045	
Expense	2,322,939	9,015,227	5,301,978	1,698,753	2,304,479	



### Sanitary District No. 5 of Marin County Five-Year Capital Comparison

					•						
	2011-12	% Diff fr	2012-13	% Diff fr	2013-14	% Diff fr	2014-15	% Diff fr	2015-2016	% Diff fr	
	Actual	Prior Yr	Actual	Prior Yr	Actual	Prior Yr	Estimated	Prior Yr	Budget	Prior Yr	Total
Income											
Property Taxes											
Prop Tax Current Secured - Capital	554,935	22%	572,380	3%	596,240	4%	652,697	9%	652,697	0%	3,028,949
Prop Tax Current Unsec	12,435	2%	12,548	1%	12,703	1%	12,000	-6%	12,120	1%	61,806
Prop Tax Prior Sec Redemption											
Prop Tax Prior Unsecured	729	600%	571	-22%	483	-15%	0	-100%	0	0%	1,784
Supplemental Unsecured	86	-90%	44	-49%	304	593%	100	0%	101	1%	635
Supplemental Assessment Current	5,864	-28%	8,147	39%	12,294	51%	5,100	-59%	5,151	1%	36,556
Supplemental Assessment Redm	516	5%	457	-11%	1,361	198%	400	-71%	404	1%	3,139
Excess ERAF	252,679	-4%	243,555	-4%	318,812	31%	225,000	-29%	227,250	1%	1,267,296
HOPTR	3,964	1%	3,961	0%	3,912	-1%	3,300	-16%	3,333	1%	18,470
Other Tax											
Redevelopment											
Total Property Taxes	831,209	12%	841,664	1%	946,109	12%	898,597	-5%	901,056	0%	4,418,635
Belvedere Sewer Service Charge - Capital	1,192,666	44%	1,146,122	-4%	1,189,829	4%	1,236,399	4%	1,236,399	0%	6,001,415
Tiburon Sewer Service Charge - Capital	326,760	100%	284,019	-13%	310,526	9%	353,103	14%	353,103	0%	1,627,511
Connection Fees											
Collection	20,185	101%	22,816	13%	32,187	41%	50,000	55%	50,000	0%	175,188
Treatment	84,592	97%	85,817	1%	106,513	24%	80,000	-25%	80,000	0%	436,922
Total Connection Fees	104,777	98%	108,633	4%	138,700	28%	130,000	-6%	130,000	0%	612,110
Paradise Sewer Line Extension Fees	0		32,031	100%	54,459	70%	22,365	-59%	34,487	54%	143,341
Revenue Bond Proceeds - MPR Project	12,011,031	100%		-100%							12,011,031
Interest Earnings - MPR Construction Fund	14,955	100%	23,494	57%	2,147	-91%	0	-100%	0	0%	40,596
MPR SASM Expense Reimbursement	93,715	100%		-100%	127,498	100%	0	0%	0	0%	221,213
Total Income	14,575,118	793%	2,435,963	-83%	2,769,268	14%	2,640,464	-5%	2,655,045	1%	25,075,858
Expense											
Main Plant Equip Capital Expense					-						
Main Plant Office/ADA Access Proj.					324,956	100%	168,100	-48%			493,056
Restroom Remodels				•			50,000	100%			50,000
Influent Sump/RAS Cover Replacement	•						0		80,000	100%	80,000
Undesignated Cap - M.P.							15,000	100%	25,000	67%	40,000
Sludge Box Replacement							12,000	100%			12,000
SCADA Upgrade & Replacement				•	773	100%	0	-100%			773
Refrigerated Lab Sampler	5,459										5,459
<del>-</del>	-										

### Sanitary District No. 5 of Marin County Five-Year Capital Comparison

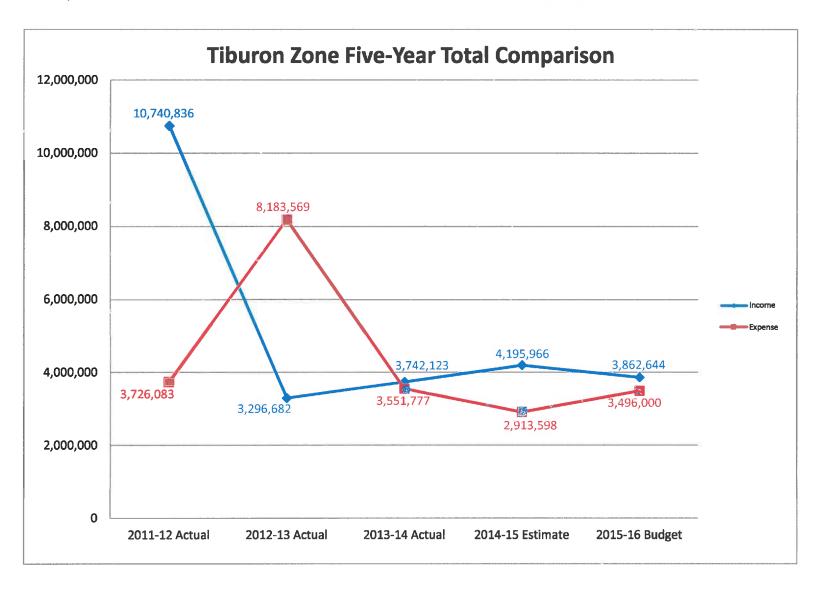
			0040 40		0040.44		0044.45				
	2011-12	% Diff fr	2012-13	% Diff fr	2013-14		2014-15	% Diff fr	2015-2016 Budget	% Diff fr	Total
	Actual	Prior Yr	Actual	Prior Yr	Actual	Prior Yr	Estimated	Prior Yr	Budget	Prior Yr	
Main Plant Rehabilitation (MPR) Project											0
Asset Condition Assessment		-100%	140								140
MPR Preliminary Design	1,007	46%		-100%			-				1,007
MPR Final Design	964,681			-100%							964,681
MPR Environmental Study	59,137			-100%							59,137
MPR Consulting Fees - Financing	1,500	-75%		-100%							1,500
MPR Consulting Fees - Legal	12,833	347%	9,213	-28%	568	-94%					22,614
MPR Project - Temporary Office	10,642		16,004	50%	11,893	-26%					38,539
MPR Bond Financing Costs	205,031		-2,767	-101%							202,265
MPR Special Consultant to the Board	28,399		7,114	-75%							35,513
MPR Office Serv/Eng Services Constr	77,394		530,095	585%	151,587	-71%					759,075
MPR Field Services/Resident Engineering			221,061	100%	237,252	7%					458,313
MPR Updated Operations Manual	16,848		14,976	100%	15,334	2%					47,158
MPR Construction	267,883		6,810,358	2442%	2,657,896	-61%					9,736,136
MPR Operations Assistance			11,232	100%	9,984	-11%					21,216
MPR Office/Access Improvements			68,159	100%	68,809	1%					136,968
MPR Public Outreach			1,025	100%							1,025
MPR Other Inspections			15,752	100%							15,752
Total Main Plant Rehab (MPR) Project	1,645,355	918%	7,702,361	368%	3,153,323	-59%	0		0		12,501,040
Total Main Plant Equip Capital Expense	1,650,814	894%	7,702,361	367%	3,478,279	-55%	245,100	-93%	105,000	-57%	13,181,554
Pumps & Lines Capital											
Tiburon Sewer Line Rehab	114,282	468%	3,218	-97%	246,046	7546%	100,000	-59%	150,000	50%	613,546
Pump Station Control Panel Upgrade					29,946	*	80,000	167%	80,000	0%	189,946
Undesignated Cap Projects - P & L	12,898	77%	6,463	-50%	0	-100%					19,362
Belvedere Sewer Line Rehab	281,803	817%	2,799	-99%	217,774	7681%	100,000	-54%	100,000	0%	702,376
Valve/Wet Well Lid Cover Replacement			18,424		5,716	100%	0	-100%			24,140
Undesignated Cap - Tiburon	6,266				22,956		15,000		50,000	100%	94,222
Undesignated Cap - Belvedere									50,000	100%	50,000
Cove Rd Force Main Replacements									0	100%	0
Pump Stations - Pump Replacement			29,323	100%	0	-100%	0	100%	50,000	100%	79,323
Pump Station Generator Replacement					1,172	100%	27,500	-100%	100,000	-100%	128,672
Station No. 5 Rebuild/4 Pumps/Generator			11,635	100%	37,452	222%	200,000	434%	500,000	150%	749,087
Stations No. 1 & 4 - Generator/Conduit			31,388	100%	226,731	622%	0	-100%			258,118
Lagoon Rd - Install Generator/Conduit			8,838	100%	902	-90%	0	-100%			9,740
Total Pumps & Lines Capital	415,249	42%	112,087	-73%	788,696	604%	522,500	-34%	1,080,000	107%	2,918,532
Paradise Cove Capital	+10,243	72.70	112,001	7070	1 00,000	00170	022,000	0.70	.,000,000		
UV Disinfection			<u>.                                    </u>				0		50,000	100%	50,000
									75,000	10070	75,000
Generator Replacement							0		10,000	100%	10,000
Undesignated Cap - PC Plant Related							0		135,000	10070	135,000
Total Paradise Cove Capital							U		135,000		133,000

### Sanitary District No. 5 of Marin County Five-Year Capital Comparison

	2011-12	% Diff fr	2012-13	% Diff fr	2013-14	% Diff fr	2014-15	% Diff fr	2015-2016	% Diff fr	
	Actual	Prior Yr	Actual	Prior Yr	Actual	Prior Yr	Estimated	Prior Yr	Budget	Prior Yr	Total
Vehicle Replacement					29,312	100%	0	-100%	50,000	100%	79,312
Debt Service											
Debt Service - MPR Bond Principle			575,000	100%	440,000	-23%	440,000	0%	445,000	1%	1,900,000
Debt Service - MPR Bond Interest	137,876		502,779	265%	439,691	-13%	363,153	-17%	358,050	-1%	1,801,549
Belvedere WestAmerica Loan Principle	119,000	3%	123,000	3%	126,000	2%	128,000	2%	131,429	3%	627,429
Total Debt Service	256,876	123%	1,200,779	367%	1,005,691	-16%	931,153	-7%	934,479	0%	4,328,978
Total Expense	2,322,939	280%	9,015,227	288%	5,301,978	-41%	1,698,753	-68%	2,304,479	36%	20,643,376
•											0
Change in Working Capital	12,252,178		-6,579,265		-2,532,710		941,712		350,566		4,432,482

**Five-Year Zone Comparison FY 2011/2012 - 2015/2016** 

	2011-12 Actual	2012-13 Actual	2013-14 Actual	2014-15 Estimate	2015-16 Budget	_
Income	10,740,836	3,296,682	3,742,123	4,195,966	3,862,644	•
Expense	3,726,083	8,183,569	3,551,777	2,913,598	3,496,000	



	2011-12 Actual	2012-13 Actual	2013-14 Actual	2014-15 Estimate	2015-16 Budget	
Income	6,411,227	2,221,713	2,360,298	2,035,049	2,400,549	
Expense	1,978,409	4,226,139	1,406,277	1,413,099	1,751,240	

